
Progress against 2016/2017 Annual Plan Actions As at 31 December 2016


Shaded actions indicate 2015-16 Annual Plan Actions that have been carried over into the 2016-17 period

Report printed: 9 January 2017


1 A creative and innovative City


1.1 To foster creative and innovative people and industries

1.1.4 To support and promote alternative uses of underutilised buildings


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>1.1.4.2 Macquarie House - Manage the redevelopment of Macquarie House to accommodate the Macquarie House Innovation Hub</p> <p>MEASURES OF SUCCESS - Completed Detailed Design and Documentation process - Secure approvals and permits - Manage construction project - Manage Lease agreements - Complete Capital Work Project</p>	Matthew Skirving Manager Architectural Services	In Progress	01-Jul-2015	30-Jun-2017	25%	40%	 AMBER
<p>ACTION PROGRESS COMMENTS: Development Application documentation was submitted for assessment on 21 September 2016. On 3 November 2016 a request for additional information was received from the external consultant undertaking the planning assessment on behalf of Council. A response to these items is being prepared for submission. Council Officers are awaiting an updated copy of the operational business case from the Innovation Hub entity, to enable submission of this information to the Australian Government for release of grant funding for construction works to commence.</p>							
Last Update: 23-Dec-2016							


1.1.6 To contribute towards artistic, cultural and heritage outcomes

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>1.1.6.1 Heritage List Review - Stage 2 Review the Launceston Heritage List to ensure its currency and consistency with the State Heritage List</p> <p>MEASURES OF SUCCESS - Update local heritage database for the City of Launceston</p>	Fiona Ranson Urban Designer	In Progress	01-Jul-2016	30-Jun-2017	5%	50%	 RED
<p>ACTION PROGRESS COMMENTS: Planning in response to the outcomes and findings of Stage 1 is underway. It is noted that due to budget constraints the scope of work is limited, and therefore the parameters of the project are being reassessed. Work on a revised project plan including the precincts proposed by the Launceston Heritage Study 2007 is underway and will be taken to Council in due course.</p>							
Last Update: 05-Dec-2016							

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>1.1.6.11 Review signage and wayfinding with a view to bringing this to an appropriate national/international standard, integrated with the City Heart Project</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - New promotional signage methods trialled - Improved wayfinding signage installed 	<p>Janet Keeling Manager Visitor Operations</p>	<p>In Progress</p>	<p>01-Jul-2016</p>	<p>30-Jun-2017</p>	<p>50%</p>	<p>25%</p>	
<p>ACTION PROGRESS COMMENTS:</p> <p>This action has now been rolled over into the 2016/2017 QVMAG Directorate Plan for continuation/completion. It is now integrated in to the City Heart Project to ensure consistency of signage across the City.</p> <p>1. Signage at the entrance to Inveresk</p> <ul style="list-style-type: none"> • Marketing and Media coordinator is currently working with Graphics to develop artwork for a sandwich board sign to be placed at the Inveresk precinct/ roundabout, as you enter the precinct. The size will match the existing 2 signs currently in place. Quotes have been received. • A large format Planetarium sign has been created, to be installed at the front of the Museum post Permian Monster exhibition concluding, promoting the Planetarium. The budget will need to be reviewed around this time however, as it may need to be installed in the following financial year. <p>2. Signage for the Art Gallery</p> <ul style="list-style-type: none"> • The Marketing and Media coordinator is currently working with Graphics to develop artwork for a free-standing sign at the corner of Paterson and Wellington Streets. I have spoken with TasTAFE Marketing Manager who is happy to see the artwork for consideration. The Marketing and Media Coordinator is working with Graphics on additional signage, which will lead people from the free-standing sign, to the Art Gallery door. This additional element is to minimise confusion as to where the Art Gallery is (and is not i.e. TasTAFE entrance). Quotes have been received. <p>3. City Heart Project</p> <ul style="list-style-type: none"> • I met with representatives from the Aquatic Centre, Parks, Aurora Stadium, as well as Damien Fitzgerald and Emma Price about 6 weeks ago to discuss the new signage style guide in relation to the types of signs which will be installed as part of the City Heart Project (and our various locations), as well the colour palette. We discussed our various areas, with the Inveresk precinct suggested being yellow and Royal Park being green (to match Parks). I asked that the Art Gallery/ Royal Park signage could be in the burnt orange of the City Heart signage. I understand that we will be invited to meet again at the end of the year to review the colour palette and City Heart signage in light of the style guide being finalised. Aspect (consulting firm) have recommended that the Museum uses the City Heart burnt orange colour within the precinct, to match the City Heart signage they are installing along Invermay Road to the Stadium. 							
<p>Last Update: 04-Jan-2017</p>							




ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
1.1.6.13 Produce the permanent exhibition gallery titled "Gallery of the First Tasmanians" MEASURES OF SUCCESS - Increased awareness of Tasmanian Aboriginal culture - Increase in visitor numbers to the art gallery - Adoption of gallery into regional schools including site visits	Richard Mulvaney Director Queen Victoria Museum & Art Gallery	In Progress	01-Jul-2016	30-Jun-2017	50%	50%	
ACTION PROGRESS COMMENTS: Concept design has been completed. Detail drawings for display furniture and graphic panels are being finalised. Graphic design is underway looking at fonts, branding, colour and layout. Discussions with lighting designer have taken place. Display furniture is being quoted as are AV components, painting the gallery, floor treatments and lighting options. Prototypes are being constructed. Conservation is being consulted on specialist cases for sensitive objects. Staff working with partner institutions including Latrobe University on Aboriginal stone tool analysis and UTAS on visualisation of ice age environments and the biomechanics of Tasmanian spears. QV curatorial research continues on 15 different themes. Mannalargenna day was attended by three QVMAG staff and Greg Lehman the project manager. Monthly meetings with the Aboriginal Reference Group continue.							
Last Update: 08-Dec-2016							


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
1.1.6.20 Provide strategic support for the development of the City of Launceston's future Cultural Framework and Strategy MEASURES OF SUCCESS - Increased awareness of cultural activities within the region - Greater collaboration amongst the cultural/arts organisations - Increased use of cultural facilities - Greater recognition of regional cultural product in the tourism industry	Richard Mulvaney Director Queen Victoria Museum & Art Gallery	In Progress	01-Jul-2016	30-Jun-2017	40%	50%	
ACTION PROGRESS COMMENTS: Arts Consultant Robyn Archer will be undertaking the second phase of her review in September and October 2016.							
Last Update: 28-Oct-2016							

2 A city where people choose to live


2.1 To promote Launceston as a unique place to live, work, study and play


2.1.1 To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
2.1.1.5 North Bank - Implement Stage 1 of the North Bank project plan MEASURES OF SUCCESS - Delivery of projects as identified in the 3-year project plan	Dale Sinfield Director Major Projects	In Progress	01-Jul-2012	30-Jun-2017	57%	70%	 GREEN
ACTION PROGRESS COMMENTS: The grant deed has been received from the Federal Government. EOI's have been sought and received from suitable suppliers for major playground equipment and 4 have been shortlisted and asked to submit tenders. Geotechnical, Baseline Investigations and Report in Progress for the Pedestrian Bridge, Hydrology and Hydraulic Modelling Completed (Awaiting Report). Planning Scheme Requirements are identified for North Bank with Reports and Regulatory Requirements in Progress. Basis of Design Report 95% Completed. Deed of Agreement Milestone Schedules to be revised in January reflective of the Program of Works. Consultation and Stakeholder Engagement to be undertaken January 2017.							
Last Update: 19-Dec-2016							


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
2.1.1.6 Gorge Reimagining - Implementation to the Gorge White Paper adopted by Council in 2015/2016 MEASURES OF SUCCESS - Development of a prioritised implementation plan for capital upgrades - Commence implementation of the prioritised action plan	Barry Pickett Parks and Recreation Manager	In Progress	01-Jul-2016	30-Jun-2017	50%	50%	 GREEN
ACTION PROGRESS COMMENTS: Project proposals include Rubbish & Weed removal - Kings Bridge & Cliff grounds, are part complete. Planning is in progress for Fire Risk management. Works are scheduled for November 2016 for painting the Gorge Restaurant, Rotunda & Cottage. Track work and deck safety barrier upgrade has not yet commenced. The second stage of pathway lighting is to commence in early 2017. Concept planning has begun on the Kings Bridge entrance redevelopment.							
Last Update: 19-Dec-2016							




ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
2.1.1.8 Resurface the St Leonards Athletics Centre running track MEASURES OF SUCCESS - Resurfaced track	Barry Pickett Natural Environment Manager	In Progress	01-Jul-2016	30-Apr-2017	20%	20%	 GREEN
ACTION PROGRESS COMMENTS: Tender process is underway (advertised 16 October 2016). Polytan has been awarded the tender and work will commence in February 2017.							
Last Update: 19-Dec-2016							


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
2.1.1.9 Undertake the renewal of the Seaport board walk MEASURES OF SUCCESS - Existing timber board walk replaced with a recycled plastic product	Barry Pickett Natural Environment Manager	In Progress	01-Jul-2016	30-Jun-2018	10%	10%	 GREEN
ACTION PROGRESS COMMENTS: Tender has been awarded to Darcon Constructions and work will commence in early December 2016							
Last Update: 19-Dec-2016							


2.1.2 To support the CBD and commercial areas as activity places during day and night

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
2.1.2.1 Promote Inner City Living in the City of Launceston - Develop resources to assist investors to access information about the development of residential accommodation in the Launceston CBD MEASURES OF SUCCESS - Guidelines published	Bruce Williams Economic Development Officer	Completed	01-Jul-2016	30-Sep-2016	100%	100%	 GREEN
ACTION PROGRESS COMMENTS: Council's Communications Department has completed publication of the Guidelines. The Guidelines will be published on Council's website once the website upgrade is complete.							
Last Update: 31-Oct-2016							




ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>2.1.2.4 Implement the Launceston City Heart Project - Implementation of priority projects identified within the Launceston City Heart Project Masterplan Stage 1</p> <p>MEASURES OF SUCCESS - Successful application for Stronger Regions Funding Round 3 - Major Public Spaces - Commencement of identified key major public spaces (detailed design process early 2016)</p>	Dale Sinfield Director Major Projects	In Progress	01-Jul-2016	30-Jun-2017	89%	50%	 GREEN
<p>ACTION PROGRESS COMMENTS:</p> <p>The LCH has now secured federal funding for \$7.5 million as part of the UTAS relocation (election promise). Therefore, the NSRF Round 3 application was no longer eligible, Federal funding details have not yet been determined to date. The MPU has recently resubmitted the NSRF Round 3 application to the Community Development Grant Programme to secure the \$7.5 million federal funding commitment. We are awaiting confirmation. Civic Square detailed design process is now complete</p>							
Last Update: 19-Dec-2016							


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>2.1.2.6 Launceston City Heart Events and Activation Plan - Support the Major Projects Unit to develop a program of events that activate and create vibrancy in the City Centre</p> <p>MEASURES OF SUCCESS - Develop and Implement the Launceston City Heart Events and Activation Plan</p>	Damien Fitzgerald Project Manager Investigation and Design	In Progress	01-Jul-2016	30-Jun-2017	77%	50%	 GREEN
<p>ACTION PROGRESS COMMENTS:</p> <p>Discussions have taken place between DSD Community, Tourism and Events and the MPU (ex LCH Unit) focusing on activation elements supporting the completion of the Quadrant Mall project and events/activities during construction of the next Major Public Space project for 2016/17.</p> <p>A contribution has been made by the LCH to support the Quadrant Mall redevelopment/Dicky Whites Lane activation exercise run by City Prom for this financial year. Initial discussions held with Cityprom regarding working together on the LCH Activation Plan. This has been included in the Cityprom Service Agreement.</p> <p>MPU Director and Project Manager met with the Community Activation Coordinator at the Hobart City Council on 15 June 2016 to establish a network contact and to discuss their laneways and city activation initiatives. A meeting with DSD and the MPU is scheduled for 16 June 2016 to discuss roles and responsibilities (Process). The MPU will work with DSD to develop a 12 month plan over the coming months for next financial year (2016/17). This plan will also be discussed with City Prom.</p> <p>Two workshops have been undertaken with the LCH Reference Group to look at possible activation activities. A project scope and objectives of the LCH Events and Activation Plans is currently being drafted.</p>							
Last Update: 19-Dec-2016							

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>2.1.2.7 Wayfinding and Connectivity Strategy Implementation - Implementation of the wayfinding treatment in the CBD area (Launceston City Heart area)</p> <p>MEASURES OF SUCCESS - Develop and implement signage treatments across the City Heart area</p>	Dale Sinfield Director Major Projects	In Progress	01-Jul-2016	30-Jun-2017	72%	50%	
<p>ACTION PROGRESS COMMENTS:</p> <p>The MPU has now entered Stage 3 phase (Detailed Design) for the Wayfinding and Signage treatments for the LCH project. It is still anticipated that the Wayfinding project will commence installation of the signage treatments in early 2017.</p> <p>The MPU are still working closely with the consultants to resolve Stage 3 of the project (detailed design). Project implementation still on track for 2017.</p> <p>The project is now finalising State 2 (Signage Guidelines) process, 95% complete. Stage 3 (detailed design and signage audit) is still progressing. It is anticipated that the Wayfinding consultation process and a pilot project for the Quadrant Mall and The Avenue will commence in March/April 2017. The staging and implementation will be resolved as part of the Detailed Design process (Stage 3)</p> <p>Last Update: 19-Dec-2016</p>							

2.1.3 To contribute to enhanced public health and amenity to promote a safe and secure environment

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>2.1.3.2 Review the smoke-free area in the Launceston CBD - Facilitate the expansion of the smoke-free area in the Launceston CBD and review regulatory processes</p> <p>MEASURES OF SUCCESS - Smoke-free area in CBD reviewed and expansion implemented if determined necessary</p>	Deborah Fortuin Manager Environmental Services	In Progress	01-Jul-2014	30-Jun-2017	85%	40%	
<p>ACTION PROGRESS COMMENTS:</p> <p>Signage and Butt Out bins have been ordered and their positioning finalised. Council staff will undertake the installation during the month of December 2016.</p> <p>Last Update: 18-Nov-2016</p>							




ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
2.1.3.10 To undertake upgrades of public area CCTV network in accordance with priorities identified by Tasmanian Police MEASURES OF SUCCESS - Installation complete in identified areas	Matthew Skirving Manager Architectural Services	In Progress	01-Jul-2016	30-Jun-2017	10%	10%	 GREEN
ACTION PROGRESS COMMENTS: Council has received correspondence from the Australian Government advising that a new submission to a future grant round will be required to secure the funding commitment. Submissions to this new grant program are due on 10 February 2017. A separate grant submission to the Community Resilience Fund, seeking funding support for flood monitoring cameras has been completed							
Last Update: 23-Dec-2016							

3 A city in touch with its region

3.1 To ensure Launceston is accessible and connected through efficient transport and digital networks


3.1.3 To regularly review our strategic approach to parking in Launceston

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>3.1.3.1 To undertake the development of a new parking strategy for Launceston</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Draft plan developed and presented for discussion with Aldermen - Strategy developed and adopted by Council 	<p>Andrew Frost Manager Parking and Carr Villa</p>	<p>In Progress</p>	<p>01-Jul-2016</p>	<p>30-Jun-2017</p>	<p>50%</p>	<p>60%</p>	
<p>ACTION PROGRESS COMMENTS:</p> <p>The consultation has been completed. There was a 'pop up' stall in the mall for people who chose not to use 'Your Voice, Your Launceston'. A final meeting was held between the General Manager and the consultants in November. The draft strategy is expected to be delivered by the end of November 2016.</p> <p>The delivery of the draft strategy was delayed as the consultant was ill. The Director FMD and Manager Parking and Carr Villa are having a telephone conference on 21 December 2016 to discuss.</p>							
<p>Last Update: 21-Dec-2016</p>							

4 A diverse and welcoming city

4.1 To offer access to services and spaces for all community members and to work in partnership with others to address the needs of vulnerable and diverse communities


4.1.6 To support the delivery of programs and events for people to connect with each other through participation in community activities and civic life

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>4.1.6.2 Events Strategy Action Plan - Development of an Action Plan and supporting policies to coordinate the implementation of the City of Launceston Events Strategy</p> <p>MEASURES OF SUCCESS - Action Plan is developed and implemented</p>	<p>Wendy Newton Manager Community, Tourism and Events</p>	<p>In Progress</p>	<p>01-Jul-2016</p>	<p>30-Jun-2017</p>	<p>50%</p>	<p>50%</p>	
<p>ACTION PROGRESS COMMENTS:</p> <p>Plans for 2016/17 are being developed in consultation with stakeholders.</p> <p>Draft LCH Activation Plan being drafted in consultation with Community, Tourism and Events, and LCH. Consultant engaged to deliver the Launceston city profile work in order to inform the development and delivery of the Marketing and Leveraging Plan, as well as the Events Sponsorship Policy, assessment process, and guidelines.</p> <p>Meetings held with Tourism Northern Tasmania (TNT) to progress partnership in delivering elements of the Action Plan.</p> <p>A joint partnership project was run between TNT, COL and BOFA to deliver professional development opportunities for event organisers at the Tourism Tasmania Trade Show at Albert Hall. A debrief is organised for late May to determine outcomes.</p> <p>One-on-one event organiser sessions offered on a trial basis with Grants and Sponsorship Officer in order to build capacity in the events sector. Online events toolkit development is underway, with cross-department input from Development Services.</p> <p>Regular updates on Action Plan progress have been provided via the weekly Aldermen's Bulletin.</p> <p>Expected draft Events Sponsorship Policy to be delivered October 2016. Ongoing discussions with TNT and Cityprom to discuss partnerships and priorities for delivering elements of the Action Plan. Consultation is underway for the city profile/branding work, in order to align Events Sponsorship Policy and other Plans to the Events Strategy.</p> <p>A Draft Events Sponsorship Policy was presented to SPPC on 17 October 2016. A further workshop with SPPC is planned for 8 November 2016.</p>							
<p>Last Update: 24-Oct-2016</p>							


5 A city that values its environment

5.1 To reduce the impacts on our natural environment and build resilience to the changing intensity of natural hazards


5.1.1 To contribute to air and river quality in Launceston by liaising with the community, business and other stakeholders

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>5.1.1.1 Tamar River Health and Amenity - To collaborate with the State, Australian Governments and other key stakeholders to develop a strategy in accordance with the funding model to address the long-term health and amenity of the Tamar River.</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Strategy and funding model for the medium term adopted - Funding applications prepared by the responsible organisation within the agreed model - Area of riparian revegetation - Sediment removed from the yacht basin 	<p>Harold Galea Director Infrastructure Services</p>	<p>In Progress</p>	<p>01-Jul-2015</p>	<p>30-Jun-2017</p>	<p>75%</p>	<p>50%</p>	
<p>ACTION PROGRESS COMMENTS:</p> <p>The Tamar River Recovery Program is progressing according to the funding deed. Approximately 400,000m3 of sediment was removed from the Yacht Basin to Kings Wharf area due to the combined effects of sediment raking under the program and the June floods, demonstrating the importance of river flows for sediment management.</p> <p>The second round of Stormwater Innovation Grants aimed towards implementing practical and educational water-sensitive urban design projects in urban schools opened on 17 August. Round 3 of the Clean Rivers Dairy Grants has available funding of \$56,000. NRM North are currently negotiating with DairyTas to continue delivery but with increased flexibility to reflect difficulties in the dairy sector.</p> <p>Site plans for Round 2 of the Riverbank Erosion Grants have been completed and on-ground riverbank works are expected to be undertaken and completed over the coming summer. The TasWater Board provided positive feedback on the Beca report and approved its release to stakeholders.</p>							
<p>Last Update: 28-Sep-2016</p>							


5.1.2 To manage the risks of climate-related events particularly in the area of stormwater management


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>5.1.2.1 Undertake hydraulic modelling and development of Stormwater Management Plans for priority catchments</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Priority catchments identified - Models for priority catchments developed - Work on stormwater management plans for priority catchments commenced 	Michael Newby Engineering Hydraulics	In Progress	01-Jul-2016	30-Jun-2017	50%	50%	 GREEN
<p>ACTION PROGRESS COMMENTS:</p> <p>Draft results received for four catchments. These results will be refined in early January 2017 with final results, models and reporting for these four catchments expected to be delivered by the end of January 2017.</p> <p>Modelling for the remaining catchments has begun.</p> <p>Last Update: 21-Dec-2016</p>							

5.1.5 To reduce our and the community's impact on the natural environment

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>5.1.5.5 Kerbside organic collection and regional composting service - A commercial food and green organics composting facility at the Launceston Waste Centre and the introduction of a 3rd green and food organics kerbside service.</p> <p>MEASURES OF SUCCESS</p> <p>Year 2 of 2 year project:</p> <ul style="list-style-type: none"> - Commissioning of regional composting facility by Oct 2016 - Start organics kerbside wheelie bin service by March 2017 	Rachel Eberhardt Natural Environment Officer - Operations	In Progress	01-Jul-2016	31-Mar-2017	28%	40%	 AMBER
<p>ACTION PROGRESS COMMENTS:</p> <p>Draft DPEMP should be received at the end of September. Process from here is to internally review draft, if we are happy then drafts will be submitted to EPA for comments. Once all comments are received the final version will be submitted to a DA with referral to the EPA for approval. At this stage we are anticipating approval towards the end of the calendar year.</p> <p>Requests for quotation are out for power, security and fencing. Request for quotation have been received for the kitchen caddies being provided by the NTWMG. Works are continuing on advertising of the service, education material, Tender for the MAF system and collection service. Fee structure is under development, in addition to registration and advertising.</p> <p>Last Update: 20-Dec-2016</p>							




ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>5.1.5.6 Kerbside organic collection and regional composting service - Organics recovery is a priority in the interim waste strategy and action plan (ISAP). A business case outlining the cost of a commercial food and green organics composting facility at Launceston landfill and the cost of introducing a third green and food organics bin for residents is to be prepared</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Second draft of business plan to SPPC in September 2015 - Decision by Council on implementation in March 2016 	<p>Rachel Eberhardt Natural Environment Officer - Operations</p>	<p>Completed</p>	<p>01-Jul-2016</p>	<p>31-Mar-2017</p>	<p>100%</p>	<p>95%</p>	
<p>ACTION PROGRESS COMMENTS:</p> <p>The detailed business case was work-shopped with Council in November with community consultation to occur in March and April through Your Voice Your Launceston. Final Council decision expected in May 2016. Your Voice Your Launceston survey is out and available for completion. Will finish on 6 April 2016 and data prepared for an SPPC meeting in May. YVYL very favourable for the service with a 90% approval rate. Paper to be workshopped in June 2016 for discussion.</p> <p>Council approved the implementation of the kerbside service and organic processing facility on 11 July 2016.</p> <p>Last Update: 27-Oct-2016</p>							


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>5.1.5.7 LED street light project - Replacement of all local street lighting over 2 years with more efficient and clearer light LEDs</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Replacement of existing local street lights with LEDs - Improved lighting levels in local streets - Reduced on-going street lighting costs 	<p>Rajaratnam Pakiarajah Built Environment Manager</p>	<p>In Progress</p>	<p>01-Jul-2016</p>	<p>30-Jun-2018</p>	<p>40%</p>	<p>15%</p>	
<p>ACTION PROGRESS COMMENTS:</p> <p>Contract agreement being negotiated with TasNetwork. Program to complete the work has been established. Agreement with Tas Network completed. Public and community engagement programmed for 24 January 2017. Installation of new lights commence in February 2017.</p> <p>Last Update: 19-Dec-2016</p>							

6 A city building its future


6.1 To drive appropriate development opportunities as well as infrastructure, land use planning and transport solutions

6.1.2 To develop and take a strategic approach to development sites to maximise public benefits of development


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
6.1.2.2 Residential Land Use Audit - Review and update the Residential Land Use Audit to identify the availability of land for future residential development in the Launceston Municipality MEASURES OF SUCCESS - Audit complete	Richard Jamieson Manager Planning Services	In Progress	01-Jul-2016	30-Jun-2017	25%	50%	 RED
ACTION PROGRESS COMMENTS: Collection of data from GIS and property files has commenced.							
Last Update: 27-Sep-2016							

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
6.1.2.3 St Leonards Area Plan - Stage 2 To develop an integrated physical development strategy for the longer term consolidation of the St Leonards area and progressive development of a new major growth area in the City of Launceston MEASURES OF SUCCESS - Development Plan presented to Council	Jacqueline Tyson Town Planner	In Progress	01-Jul-2016	30-Jun-2017	15%	50%	 RED
ACTION PROGRESS COMMENTS: The community consultation program was concluded on 9 September 2016. Around 100 surveys have been returned and the community events and focus groups were well attended. Work is now progressing to complete the Issues Paper and Consultation report for publication.							
Last Update: 23-Sep-2016							



ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>6.1.2.5 Relocation of the University of Tasmania's Launceston campus - Represent the City of Launceston's interests in negotiations around the relocation of the University of Tasmania's Launceston campus to an inner city location</p> <p>MEASURES OF SUCCESS - Active participation in the reference group</p>	<p>Robert Dobrzynski General Manager</p>	<p>In Progress</p>	<p>01-Jul-2016</p>	<p>30-Jun-2017</p>	<p>60%</p>	<p>70%</p>	
<p>ACTION PROGRESS COMMENTS:</p> <p>Council resolution at Council Meeting 9 November 2015 indicated in-principle agreement to transfer land parcels at Inveresk and Willis Street to the University of Tasmania subject to stated conditions communicated to the University to facilitate submissions for funding of the Inner City Campus proposal to the Federal Government.</p> <p>The next stage of this project is included in the 2016/2017 Annual Plan as: 7.1.6.1 UTAS Launceston Campus - To work with UTAS, the State and Australian Government to relocate the UTAS Launceston campus, other than the Australian Maritime College, to the Inveresk and Willis Street Precincts. To collaborate with UTAS to achieve improved educational and economic outcomes for the northern region and the state.</p> <p>The University is required to enter into good faith discussions with the Council on major design elements, to include siting, vision appearance, materials and colours prior to lodgement of applications for planning and building approval. The successor steering group to the initial reference group is attended by the City of Launceston and other major stakeholders to liaise with the University on these major matters.</p>							
<p>Last Update: 26-Oct-2016</p>							

6.1.3 To ensure that the planning system at a local and regional level is effective and efficient


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>6.1.3.1 Northern Suburbs Revitalisation Project - Undertake the development of an integrated strategy for the City of Launceston Northern Suburbs (GLP Project G.2). A comprehensive broadly based strategy encompassing social and physical planning with economic and housing initiatives noting the changes that may happen with the relation of the University</p> <p>MEASURES OF SUCCESS - Stakeholder group established with Terms of Reference - Identified projects completed</p>	Wendy Newton Manager Community, Tourism and Events	In Progress	01-Jul-2016	30-Jun-2017	50%	50%	 GREEN

ACTION PROGRESS COMMENTS:

ABCD Learning Site introduction commenced in Rocherlea in July 2016. Agency and resident meetings commenced. Masterclass completed 3 August. SPPC presentation by Cormac Russell and Peter Kenyon 1 August. Ongoing community engagement to build community builder team from 25 August. Community Conversations taking place from Sept to October. BOFA community session confirmed to asset map and plan priority projects. TasTafe Community Services student project developed to engage students in hands-on community practice. A reference group has not yet been established as further consideration of membership and terms of reference is required before it is convened to ensure that there is alignment with the City Deal project and State Government and University of Tasmania participation.

Further engagement and consultation has taken place with a range of residents and stakeholders via BOFA Community Action Day and Big Ideas Campaign in Rocherlea. A list of priority actions and projects has been developed, and plans are being implemented with the community and in consultation with key stakeholders.


Last Update: 20-Dec-2016


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>6.1.3.4 Conversion to Statewide Planning Scheme - Work with the Tasmanian Planning Commission to develop and finalise the local provisions in the new Statewide Planning Scheme, following the completion of the Statewide Provisions</p> <p>MEASURES OF SUCCESS - Progress consistent with Statewide planning reform timelines</p>	Richard Jamieson Manager Planning Services	In Progress	01-Jul-2016	30-Jun-2017	25%	50%	 RED

ACTION PROGRESS COMMENTS:

Input provided into statewide planning reform process, submissions have been made to specific provisions and officers have been attending the public hearings into the statewide provisions. Preparation of the local provisions will commence once the state provisions are confirmed by the State Government.

Last Update: 27-Sep-2016


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>6.1.3.6 Scenic Protection Code Review - Review the Scenic Protection Code within the Launceston Interim Planning Scheme 2015 to ensure its currency and effectiveness in guiding future development within the City of Launceston</p> <p>MEASURES OF SUCCESS - Presenting a draft scenic management code to the Aldermen</p>	Richard Jamieson Manager Planning Services	In Progress	01-Jul-2016	30-Jun-2017	90%	90%	
<p>ACTION PROGRESS COMMENTS: The consultation period has now ended. A capstone report is currently under preparation. A presentation will be held at the 4 July SPPC meeting where Aldermen will be briefed on the findings and key considerations of the consultation period. The final report will be prepared in due course.</p> <p>Last Update: 31-Oct-2016</p>							

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>6.1.3.7 St Leonards Area Plan - Stage One Stage One of the St Leonards Area Plan Project (GLP Project G.3) - to develop an integrated physical development strategy for the longer term consolidation of the St Leonards area and progressive development of a new major growth area in the City of Launceston</p> <p>MEASURES OF SUCCESS - Completed strategy</p>	Richard Jamieson Manager Planning Services	In Progress	01-Jul-2016	30-Jun-2017	85%	75%	
<p>ACTION PROGRESS COMMENTS: Stage 1 of the project will not be completed by the target date. A consultation strategy and program of delivery has been decided and will be completed by the end of August. Stage 1 will then be completed with delivery of an issues paper and consultation report. It is expected that Stage 2 of the St Leonards project (the settlement strategy) can be delivered on time in June 2017.</p> <p>The public consultation has been finalised and is currently being documented. The "issues paper" is being finalised. It is anticipated that these will be completed and presented to Council by the end of the year.</p> <p>Last Update: 31-Oct-2016</p>							


7 A city that stimulates economic activity and vibrancy

7.1 To develop a strategic and dedicated approach to securing economic investment in Launceston


7.1.1 To actively market the City and Region and pursue investment


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>7.1.1.4 Implement the City of Launceston Asia Engagement Strategy - Actively investigate opportunities and promote business, educational and cultural exchange and engagement opportunities between the City of Launceston and identified markets in Asia, including Indonesia and China</p> <p>MEASURES OF SUCCESS - Facilitation of business exports or inbound investment; facilitation of outward and inward trade missions; participation with northern and Statewide initiatives to grow relationships with Asia</p>	Bruce Williams Economic Development Officer	In Progress	01-Jul-2016	30-Jun-2017	33%	50%	 AMBER
<p>ACTION PROGRESS COMMENTS: An opportunity to participate in the TSO concert series in Fujian Province, China, has been identified and progressed and has been workshopped with Council. Putian City has confirmed they will sign the Sister City Agreement and will visit the City of Launceston in December 2016. Meetings have been attended to progress the development of a Northern Tasmania Asian Engagement Strategy. This strategy was completed in September 2016 by Asia Australis [Consultants].</p>							
Last Update: 18-Nov-2016							

7.1.2 To provide an environment that is conducive to business and development


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>7.1.2.2 Economic Development Strategy - Implement an economic development strategy which positions Launceston within Regional, State and National economic development policies and strategies</p> <p>MEASURES OF SUCCESS - Economic development strategy developed</p>	Bruce Williams Economic Development Officer	In Progress	01-Jul-2016	30-Jun-2017	85%	50%	 GREEN
<p>ACTION PROGRESS COMMENTS: Draft Economic Development Strategy Discussion Paper has been presented to SPPC workshop. The Final draft of the Strategy is being prepared and this will be brought to Council prior to end of 2016.</p>							
Last Update: 20-Oct-2016							

7.1.3 To promote tourism and a quality Launceston tourism offering

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>7.1.3.2 Review and update the City of Launceston Tourism Plan - Undertake a review of the City of Launceston Tourism Strategy, roles and responsibilities to prepare an updated plan that ensures a consistent approach by stakeholders to the development and promotion of Launceston as a premier tourism destination</p> <p>MEASURES OF SUCCESS - Tourism Plan to be updated - Tourism Plan reviewed, developed and endorsed by Council</p>	Angie Hart Tourism Officer	In Progress	01-Jul-2016	30-Jun-2017	25%	50%	 RED
<p>ACTION PROGRESS COMMENTS: TNT, Hawthorn Football Club and Cityprom stakeholder relationship review scheduled with Bill Fox 22 Sept 2016 which will inform the review and update of the Tourism Plan.</p>							
<p>Last Update: 18-Nov-2016</p>							

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>7.1.3.4 Tourism Interpretation, Signage and Lighting Project - Implement the project</p> <p>MEASURES OF SUCCESS - Project completed</p>	Wendy Newton Manager Community, Tourism and Events	In Progress	01-Jul-2016	30-Jun-2017	80%	85%	 GREEN
<p>ACTION PROGRESS COMMENTS: The Cameron Street Heritage Interpretation Pilot recommendations have been completed by Aspect Studios in line with the LCH Wayfinding and Interpretation Strategy. Implementation of the trail has been postponed until the LCH Heritage Interpretation Strategy is complete (scheduled October 2016) to ensure that the pilot implementation aligns with the LCH Heritage Interpretation Strategy</p>							
<p>Last Update: 31-Oct-2016</p>							


7.1.6 To facilitate direct investment in the local economy to support its growth

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>7.1.6.1 UTAS Launceston Campus - To work with UTAS, the State and Australian Government to relocate the UTAS Launceston campus, other than the Australian Maritime College, to the Inveresk and Willis Street Precincts. To collaborate with UTAS to achieve improved educational and economic outcomes for the northern region and the state.</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Planned change endorsed with required funding committed by all levels of government - Timetable for the relocation confirmed 	<p>Robert Dobrzynski General Manager</p>	<p>In Progress</p>	<p>01-Jul-2016</p>	<p>30-Jun-2017</p>	<p>60%</p>	<p>50%</p>	
<p>ACTION PROGRESS COMMENTS:</p> <p>The first stage of this project interrelates with 2016/2017 Annual Action 6.1.2.6 Relocation of the University of Tasmania's Launceston campus - Represent the City of Launceston's interests in negotiations around the relocation of the University of Tasmania's Launceston campus to an inner city location.</p> <p>The proposal to develop the University of Tasmania Northern Inner City Campus located at Inveresk has achieved the following milestones:</p> <ul style="list-style-type: none"> - Council agreement to transfer title of land (24 October 2016) - Federal Government commitment to provide \$150m to relocate and expand the University of Tasmania's campus in Burnie and Launceston (24 June 2016) - A commitment from the Tasmanian State Government in respect of a partnership with the University and the City of Launceston to deliver the UTAS Northern Transformation Project confirming the Tasmanian Government's 2016 - 17 budget commitment of a contribution of \$75m towards the proposal (2 September 2016) - Correspondence from the Chief Operating Officer advising the University's approved \$75m contribution to provide sufficient funds to substantially relocate the University's operation at Newnham, excluding AMC (21 September 2016) - Correspondence from the Vice Chancellor University of Tasmania responding to a variety of matters relating to: <ol style="list-style-type: none"> 1. Roadworks 2. Pedestrian bridge 3. Development process, water and sewerage works and subdivision costs 4. Economic impact figures 5. Car parking at Inveresk and Willis Street 6. Newnham development options. 7. UTAS commercial activities <p>The City of Launceston continues to contribute actively to all aspects of the proposed University Inner City Campus location through close collaboration and partnership with the University, the State Government and Federal Government and also as active members of the Steering Committee for the project.</p>							
<p>Last Update: 26-Oct-2016</p>							

8 A secure, accountable and responsive Organisation


8.1 To communicate and engage consistently and effectively with our community and stakeholders


8.1.1 To develop and consistently use community engagement processes

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>8.1.1.2 Community Engagement Framework - Facilitate an integrated Council wide Community Engagement Framework progressively over a three year period</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - The community has more opportunity to have their say - Improvement in the transparency of Council decision-making 	<p>Emma Price Manager Communications</p>	<p>In Progress</p>	<p>01-Jul-2016</p>	<p>30-Jun-2017</p>	<p>70%</p>	<p>80%</p>	
<p>ACTION PROGRESS COMMENTS:</p> <p>The community have been consulted on five projects, including:</p> <ul style="list-style-type: none"> - City Heart (two-way traffic) - Draft Bushfire Management Strategy - Budget - Major Facilities - Introducing a Food Organics and Garden Organics (FOGO) waste collection. <p>Two further consultations are planned for FY16.</p>							
<p>Last Update: 16-Nov-2016</p>							

8.4 To continue to meet our statutory obligations and deliver quality services



8.4.1 To continually improve our service delivery and supporting processes

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
8.4.1.81 Develop a new Sustainability Strategy MEASURES OF SUCCESS - Sustainability Strategy completed and endorsed	James Taylor Sustainability Officer	Completed	01-Jul-2016	30-Jun-2017	100%	90%	
ACTION PROGRESS COMMENTS: Sustainability Strategy completed. Actions and projects identified in the strategy have been incorporated into the Sustainability annual operating and capital plan.							
Last Update: 31-Oct-2016							


ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
8.4.1.83 Municipal Property Revaluation - Assist with managing the revaluation by the Office of the Valuer General and complete transfer of updated property values to Council's property system which will be used as the basis of rates for the year ending 30 June 2018 MEASURES OF SUCCESS - Reliable values received from the Office of the Valuer General - Load into Council's system complete - Rate modelling based on new values completed for year ending 30 June 2018 issued before 31 July 2017	Michael Tidey Director Corporate Services	In Progress	01-Jul-2016	30-Jun-2017	40%	50%	
ACTION PROGRESS COMMENTS: Advice from OVG as of November 15 is that the revaluation is on track.							
Last Update: 19-Dec-2016							

8.5 To continue to ensure the long term sustainability of our Organisation


8.5.1 To strategically manage our assets, facilities and services

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>8.5.1.33 Public halls review - Review usage levels, catchment areas, building condition, leasing and long term capacity</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - The review will identify halls to be sold and halls requiring upgrades - A report adopted by Council on the disposal and upgrade of halls as recommended by the review 	Barry Pickett Natural Environment Manager	In Progress	01-Jul-2016	30-Jun-2017	90%	80%	 GREEN
<p>ACTION PROGRESS COMMENTS:</p> <p>At a meeting on 14/11/16 Council resolved to commence a process of public advertisement inviting public submissions, pursuant to the provisions of the Local Government Act 1993, for the potential sale of the Nunamara Hall and land (Title Reference 140345 Folio 1); Commence a project plan for the potential demolition of the St Leonards Memorial Hall and upgrade of the Soldiers Memorial Hall to accommodate the Tamar Bridge Club; and Commence a lease agreement with the Starting Point Neighbourhood House enabling the Ravenswood Men's Shed to operate from the Ravenswood Memorial Hall. Notice placed in papers advising intent to sell Nunamara Hall. 10 December 2016</p> <p>Last Update: 20-Dec-2016</p>							
ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>8.5.1.42 To complete the review of the 2005 Inveresk Master Plan including consideration of UTAS relocation proposal, current and future Precinct user groups</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Master plan completed - Implementation plan completed for priority actions identified in the Masterplan 	Robert Groenewegen Manager Inveresk and Aurora Stadium	In Progress	01-Jul-2016	30-Jun-2017	33%	50%	 AMBER
<p>ACTION PROGRESS COMMENTS:</p> <p>The Implementation Plan outline for years 1-5 has been drafted.</p> <ul style="list-style-type: none"> - Reviewed the development sites outlined in the Inveresk Master Plan 2005 - Provide a first assessment and activities concept for potential future activities in the sites. A plan is being prepared by Consultant. - Development of concept plans are in progress. <p>Last Update: 25-Oct-2016</p>							



ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>8.5.1.43 To complete York Park Masterplan 2016-2026 to identify future upgrade and renewal actions to maintain the facility as a premier boutique sporting stadium and major regional sporting facility</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Master plan completed - Implementation plan completed for priority actions identified in the Masterplan 	Robert Groenewegen Manager Inveresk and Aurora Stadium	In Progress	01-Jul-2016	30-Jun-2017	33%	50%	 AMBER
<p>ACTION PROGRESS COMMENTS:</p> <ul style="list-style-type: none"> - Master Plan completed and implementation of key findings started. Implementation plan being developed in conjunction with stadium amenity planning. - Concept design and business case to upgrade the stadium amenity, concessions, concourse, circulation and sense of arrival are being further developed. 							
Last Update: 25-Oct-2016							

8.5.2 To maintain a financially sustainable organisation

ACTION	RESPONSIBLE PERSON	STATUS	START DATE	END DATE	COMPLETE %	TARGET	ON TARGET %
<p>8.5.2.39 Replacement of Multistorey Car Parking Ticketing Equipment</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Suitable replacement identified - Tender for replacement - Tender awarded - Installation complete - System commissioned and operational 	Andrew Frost Manager Parking and Carr Villa	In Progress	01-Jul-2016	30-Sep-2016	90%	90%	 GREEN
<p>ACTION PROGRESS COMMENTS:</p> <p>The installation of the Elizabeth Street car park operating system has commenced. The Paterson East and West car parks are now operational. The Pensioner Parking Scheme system is taking longer than anticipated. Meetings are being held during October in an attempt to rectify the situation. The Pensioner Parking Scheme issue has not been resolved.</p> <p>The Pensioner Parking system has been successfully tested with the supplier. Further work is required to have information downloaded to the cards from the CoL system. This will occur in February 2017.</p>							
Last Update: 21-Dec-2016							