



City of
LAUNCESTON

STRATEGIC PLANNING & POLICY COMMITTEE MINUTES

**COMMITTEE MEETING
MONDAY 6 FEBRUARY 2017**

**10.00am
COMMITTEE ROOM, TOWN HALL, ST JOHN STREET, LAUNCESTON**

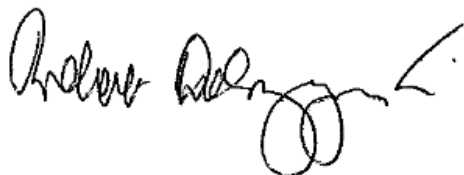
Section 65 Certificate of Qualified Advice

Background

Section 65 of the *Local Government Act 1993* requires the General Manager to certify that any advice, information or recommendation given to Council is provided by a person with appropriate qualifications or experience.

Declaration

I certify that persons with appropriate qualifications and experience have provided the advice, information and recommendations to Council in the Minutes Items for this Meeting.



Robert Dobrzynski
General Manager

Venue: Committee Room, Town Hall, St John Street, Launceston

Time: 10.00am

Present: Alderman R I Soward (Deputy Mayor)
R L McKendrick
R J Sands (entered at 10.59am)
D H McKenzie
D C Gibson
J Finlay
D W Alexander
S R F Wood
E K Williams
K P Stojansek

Apologies: Alderman A M van Zetten (Mayor)
J G Cox

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City of Launceston

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1 OPENING OF MEETING - ATTENDANCE AND APOLOGIES

The Acting Mayor, Aldermen R I Soward, opened the Meeting at 10.00am and noted an apology from Mayor, Alderman A M van Zetten and Alderman J G Cox.

2 DECLARATION OF INTERESTS

No Declarations of Interest were made for this meeting.

3 CONFIRMATION OF MINUTES

DECISION STATEMENT:

To resolve that the Minutes of the previous meeting are a true and correct record.

RECOMMENDATION:

That the Minutes of the Strategic Planning and Policy Committee Meeting held on 5 December 2016 be accepted as a true and correct record.

DECISION: 6 February 2017

MOTION

Moved Alderman S R F Wood, seconded Alderman D H McKenzie.

That the Motion, as per the Recommendation to Council, be adopted.

CARRIED

4 MINUTES ITEMS

4.1 Deputation - Tamar Estuary and Esk Rivers Program

FILE NO: SF0097

AUTHOR: Anthea Rooney (Committee Clerk)

DIRECTOR: Harry Galea (Director Infrastructure Services)

DECISION STATEMENT:

To receive a deputation at 10.00am from Ms Toni Furlonge (Tamar Estuary and Esk Rivers Program Coordinator) initiated by Mr Harry Galea (Director Infrastructure Services).

RECOMMENDATION:

That the Strategic Planning and Policy Committee receives a deputation from Ms Toni Furlonge (Tamar Estuary and Esk Rivers Program Coordinator) regarding the Tamar Estuary and Esk Rivers program within the City of Launceston catchments.

Dr Rebecca Kelly (Water Theme Manager and TEER Program Coordinator), Ms Amanda Locatelli (Chair of the TEER Scientific and Technical Committee) and Ms Rosanna Coombes (Chief Executive Officer - NRM North) presented to Aldermen regarding the Tamar River and Esk Rivers (TEER) program with in the City of Launceston catchments with an emphasis on Tamar water quality monitoring/reporting, the Tamar River Recovery Plan (TRRP), Water Sensitive Urban Design (WSUP) and the Water Quality Improvement Plan (WQIP).

Dr Rebecca Kelly noted that the WQIP, launched in December 2015, has now moved into the implementation phase.

A key difference in this plan to others is that it is science and evidence based, balanced with a heavy consultation process, both with the general community and key stakeholders including industry partners, State and Local Government.

Stories and scenarios examined in the Water Quality Improvement Plan:

- **Reconfiguration of TasWater Sewage Treatment Plants (Launceston Sewerage Improvement Plan)**
 - **Role of sewer overflows from the combined system in upper Tamar estuary**
 - **Greater Launceston Plan with and without Water Sensitive Urban Design**
 - **Dairy expansion**
 - **Managing grazing lands**
 - **Managing cropping lands**
 - **Tasmanian Irrigation expansion - likely impacts**
-

4.1 Deputation - Tamar Estuary and Esk Rivers Program...(Cont'd)

- Benefits of the Forest Practices code for water quality
- Impact of aquaculture in the estuary and potential growth

WQIP key messages:

- Everyone has a role to play - no single action or industry can fix the problem
- Councils can encourage and promote adoption of WSUD, best practice sediment and erosion control in all new developments
- Government and councils can provide incentives for best practice in agricultural areas
- 98% sediment, 60% nutrients and 70% pathogens originate from the catchment (not point sources) - catchment management is essential to improve water quality in the long term

Progress and outcomes:

- CoL is a foundational partner of the TEER contributing \$30,000 annually and support of technical staff
- Last 3 years TEER partners have contributed \$469,000
- This has been leveraged for an additional \$958,000 in cash investment for TEER project activities

On Ground Outcomes 2016-2017

Launceston

- 11km of fencing
- 52ha of riparian areas protected
- 9 riverbank erosion projects addressed (1.8 tonnes of sediment reduced)
- 10ha of revegetation

Broad TEER area focused on WQIP

- 95km of fencing on rivers
- 101ha of riparian areas protected
- 16 riverbank erosion sites addressed
- 138ha of revegetation
- 558ha of improved effluent management/irrigation on dairy farms

TEER Focus 2017-2020

1. Implementation of the WQIP

- Catchment based on-ground works in agricultural areas with a focus on dairy and grazing areas
 - Urban management of stormwater
 - Communication on progress and outcomes
-

4.1 Deputation - Tamar Estuary and Esk Rivers Program...(Cont'd)

2. Recreational Water Quality

- Faecal source tracking pilot project
- Community Alert System
- Combined Sewer Overflows and event monitoring

3. Tamar Estuary report card and monitoring

4. Brokering collaborative partnerships and evidence based decision making

- Facilitating a discussion and evidence regarding Hydro flows through the South Esk
- Governance and decision making
- Lake Trevallyn Algal Bloom working group
- Stormwater working group

Aldermen discussed a variety of issues with the presenters. The General Manager indicated that it is very important for Aldermen and the organisation to provide continued support and commitment to achieving outcomes.

4.2 Draft Proposed City of Launceston 2017-2018 Annual Corporate Plan

FILE NO: SF6323

AUTHOR: Leisa Hilkmann (Corporate Planning Administration Officer)

DIRECTOR: Michael Tidey (Director Corporate Services)

DECISION STATEMENT:

To consider the City of Launceston's proposed Annual Plan Actions for 2017-2018.

RECOMMENDATION:

That the Strategic Planning and Policy Committee consider the following Actions for inclusion in the City of Launceston's 2017-2018 Annual Corporate Plan:

1. A creative and innovative city

Ten-year goal: To foster creative and innovative people and industries

Action	Directorate
Key direction: To support and promote alternative uses of underutilised buildings	
Macquarie House - To complete the redevelopment of Macquarie House to facilitate the Macquarie House Innovation Hub project and accommodate Enterprise Tasmania as the principal tenant of the site MEASURES OF SUCCESS - Manage construction project - Manage Ongoing Lease agreements	Facilities Management
Key direction: To contribute towards artistic, cultural and heritage outcomes	
Gallery of the First Tasmanians - Opening of the permanent exhibition gallery titled "Gallery of the First Tasmanians" MEASURES OF SUCCESS - Increased awareness of Tasmanian Aboriginal culture - Increase in visitor numbers to the art gallery - Adoption of gallery into regional schools including site visits	Queen Victoria Museum & Art Gallery

4.2 Draft Proposed City of Launceston 2017-2018 Annual Corporate Plan...(Cont'd)

<p>Cultural Review - Implement the recommendations of the Cultural Review with other cultural providers and assets to develop coherent integrated strategies to leverage these assets more effectively from an economic and social perspective.</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Comprehensive and integrated cultural program - Enhanced cultural assets including iconic retained heritage architecture - QVMAG as the lead cultural organisation - Increase in economic return including tourism sector 	<p>General Manager</p>
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2. A city where people choose to live

Ten-year goal: To promote Launceston as a unique place to live, work, study and play

Action	Directorate
Key direction: To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston	
<p>Gorge Reimagining - Implement action plan to support the preferred future for the Cataract Gorge Reserve and Trevallyn Nature Recreation Area</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Delivery of projects as identified in action plan 	<p>Infrastructure Services</p>
<p>Regional Recreation Strategy Develop a framework for delivery of a Regional Recreation Strategy in conjunction with sporting clubs, State Government and neighbouring Councils. The strategy development needs to be co-sponsored by the Launceston Regional Council</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Framework adopted by Council - Commence development of strategy 	<p>Infrastructure Services</p>
<p>North Bank Park Precinct - Implement the North Bank Park Precinct Project Plan</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Completion of Stage 1 of the Plan 	<p>Major Projects</p>

4.2 Draft Proposed City of Launceston 2017-2018 Annual Corporate Plan...(Cont'd)

<p>North Bank Bridge - Implement the North Bank Bridge Project Plan</p> <p>MEASURES OF SUCCESS - Completion of the bridge in accordance with the Project Management Plan. Indicative completion date of Christmas/New Year 2017</p>	<p>Major Projects</p>
<p>Key direction: To support the CBD and commercial areas as activity places during day and night</p>	
<p>Launceston City Heart - Civic Square Redevelopment Redevelopment of Civic Square as part of Stage 1 of the Launceston City Heart Masterplan</p> <p>MEASURES OF SUCCESS - Successful completion of the redevelopment of Civic Square</p>	<p>Major Projects</p>
<p>Launceston City Heart - Brisbane Street Mall Redevelopment Redevelopment of the Brisbane Street Mall as part of Stage 1 of the Launceston City Heart Masterplan</p> <p>MEASURES OF SUCCESS - Successful commencement and progress</p>	<p>Major Projects</p>
<p>Launceston City Heart - Wayfinding and Connectivity Implementation - Implementation of wayfinding treatments in the CBD (Launceston City Heart area)</p> <p>MEASURES OF SUCCESS - Implement signage treatments across the Launceston City Heart area as per the Project Management Plan</p>	<p>Major Projects</p>
<p>St John Street Bus Stops Redevelopment - Redevelopment of St John Street (Central North and Central South) including Bus Stops as part of Stage 1 of the Launceston City Heart Masterplan</p> <p>MEASURES OF SUCCESS - Successful commencement and progress</p>	<p>Major Projects</p>
<p>Key direction: To contribute to enhanced public health and amenity to promote a safe and secure environment</p>	
<p>Municipal Emergency Management Plan - Reviewed and in place for a further two years</p> <p>MEASURES OF SUCCESS - Municipal Emergency Management Plan Reviewed - Municipal Emergency Management Committee endorsement - Council for approval</p>	<p>Facilities Management</p>

4.2 Draft Proposed City of Launceston 2017-2018 Annual Corporate Plan...(Cont'd)

3. A city in touch with its region

Ten-year goal: To ensure Launceston is accessible and connected through efficient transport and digital networks

Action	Directorate
Key direction: To regularly review our strategic approach to parking in Launceston	
Parking Strategy Implementation - Implement agreed actions from the parking strategy for Launceston	Facilities Management
MEASURES OF SUCCESS - Outcomes do be determined from final draft of the Parking Strategy	

5. A city that values its environment

Ten-year goal: To reduce the impacts on our natural environment and build resilience to the changing intensity of natural hazards

Action	Directorate
Key direction: To contribute to air and river quality in Launceston by liaising with the community, business and other stakeholders	
Tamar River Health and Amenity - In partnership with key stakeholders, prioritise and implement recommendations of the Water Quality Improvement Plan	Infrastructure Services
MEASURES OF SUCCESS - TasWater, State Government, NRM North, Launceston Flood Authority and Council collaborating on prioritisation and implementation	
Key direction: To manage the risks of climate-related events particularly in the area of stormwater management	
Stormwater Management Plan - Analyse results of hydraulic modelling developed over the past three years to prepare stormwater management plans for key catchments	Infrastructure Services
MEASURES OF SUCCESS - Key catchments identified - Develop community engagement strategy - Community engagement conducted - Plans for key catchments prepared	

4.2 Draft Proposed City of Launceston 2017-2018 Annual Corporate Plan...(Cont'd)

Key direction: To reduce our and the community's impact on the natural environment	
<p>LED Street Light Project - Continuation of the 2016-17 project to replace existing local street lighting with more efficient and clearer light LEDs</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Replacement of existing local street lights with LEDs - Improved lighting levels in local streets - Reduced on-going street lighting costs 	<p>Infrastructure Services</p>
<p>Waste Strategy Review - Undertake review of CoL Waste Strategy following completion of actions in 2011 Interim Waste Strategy</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - New Waste Strategy adopted by Council 	<p>Infrastructure Services</p>

6. A city building its future

Ten-year goal: To drive appropriate development opportunities as well as infrastructure, land use planning and transport solutions

Action	Directorate
Key direction: To advocate and collaborate to address regionally significant infrastructure and transport solutions	
<p>Regional Transport Strategy - Develop a framework for delivery of a Launceston Regional Transport Strategy in conjunction with key stakeholders, State Government and neighbouring Councils</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Framework adopted by Council - Commence development of Strategy 	<p>Infrastructure Services</p>
<p>Traffic Master Plan (City Precinct) - Develop an Inveresk / Invermay Traffic Master Plan that considers the interface of the precinct with the CBD</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Master Plan adopted by Council 	<p>Infrastructure Services</p>

4.2 Draft Proposed City of Launceston 2017-2018 Annual Corporate Plan...(Cont'd)

Key direction: To ensure that the planning system at a local and regional level is effective and efficient	
<p>Northern Suburbs Revitalisation Plan Facilitate the implementation of the Northern Suburbs Revitalisation Plan in conjunction with relevant stakeholders and as part of the Launceston Cities Deal</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Assets Based Community Development Engagement model rolled out to at least one other site within the Northern Suburbs (August 2017) - Key community projects identified for early implementation in the Northern Suburbs Revitalisation Plan are progressed 	Development Services
<p>Launceston Planning Scheme - Prepare the local provisions of the Launceston Planning Scheme for translation to the new statewide planning scheme framework.</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - Local provisions prepared - Community consultation undertaken - Local provisions endorsed by Council for submission to the Tasmanian Planning Commission 	Development Services

7. A city that stimulates economic activity and vibrancy

Ten-year goal: To develop a strategic and dedicated approach to securing economic investment in Launceston

Action	Directorate
Key direction: To facilitate direct investment in the local economy to support its growth	
<p>City Deal Agreement - To work with the Commonwealth and State Government under the City Deal program to deliver a range of economic and social benefits to the City</p> <p>MEASURES OF SUCCESS</p> <ul style="list-style-type: none"> - City Deal Agreement executed by Prime Minister, Premier and Mayor - Implementation Plan adopted - Ongoing monitoring of measures in place 	General Manager

4.2 Draft Proposed City of Launceston 2017-2018 Annual Corporate Plan...(Cont'd)

8. A secure, accountable and responsive Organisation

Ten-year goal: To communicate and engage consistently and effectively with our community and stakeholders

Action	Directorate
Key direction: To develop and consistently use community engagement processes	
Community Engagement Framework - Further development and implementation of organisation framework including: - Service level reviews - Digital process - Social media MEASURES OF SUCCESS - Commence first stages which includes ISD Infrastructure Service levels and strategic asset management	Infrastructure Services

Ten-year goal: To continue to ensure the long term sustainability of our Organisation

Action	Directorate
Key direction: To strategically manage our assets, facilities and services	
Inveresk Masterplan - Engage with UTAS and precinct stakeholders to conclude the development of the Inveresk Masterplan MEASURE OF SUCCESS - Inveresk Master Plan completed and signed off - Implementation of the plan commenced	Facilities Management
York Park Stadium - Finalise the arrangements for the resurfacing of the playing surface consistent with its asset management plan MEASURE OF SUCCESS - Arrangements in place for the supply of the renewal of the surface	Facilities Management

Mr M Tidey (Director Corporate Services) and Mr J Davis (Manager Corporate Strategy) were in attendance to answer questions in relation to this item.

Aldermen discussed issues in the report including strategic direction and provision of improved explanations of some actions' Measures of Success.

Alderman R J Sands entered the meeting at 10.59am.

4.3 2016-2017 Annual Plan Actions for Period Ending 31 December 2016

FILE NO: SF6178/SF6177/SF5652

AUTHOR: Leisa Hilkmann (Corporate Planning Administration Officer)

DIRECTOR: Michael Tidey (Director Corporate Services)

DECISION STATEMENT:

To receive the report on progress against Council's 2016-2017 Annual Corporate Plan Actions for the period ending 31 December 2016 which includes an update on the status of the 2015-2016 Annual Plan projects not completed within the 2015-2016 financial year.

PREVIOUS COUNCIL CONSIDERATION:

SPPC - 5 December 2016 - 19.1 - Progress Against 2016-2017 Annual Plan Actions for Period Ending 30 September 2016 and Current Status of Incomplete 2015-2016 Annual Plan Actions

RECOMMENDATION:

That the Strategic Planning and Policy Committee:

1. Notes progress against 2016-2017 Annual Corporate Plan Actions for the period ending 31 December 2016; and
 2. Notes the current status of projects from Council's 2015-2016 Annual Plan not completed within the 2015-2016 financial year.
-

Mr M Tidey (Director Corporate Services) and Mr J Davis (Manager Corporate Strategy) were in attendance to answer questions in relation to this item

Aldermen discussed the Launceston Tourism Plan and Cameron Street.

Mrs L Hurst (Director Development Services) provided Aldermen with an update on:

- **The Launceston Tourism Plan review (scheduled for completion in June 2017)**
- **Cultural Development**
- **Events Strategy (back on track with an update to be presented to Aldermen in due course)**
- **Destination Plan (highest priority in the draft plan is branding)**

The General Manager noted that there will be a workshop organised for further discussions around Cameron Street.

**Alderman D W Alexander withdrew from meeting at 11.09am
Alderman D W Alexander re-attended the meeting at 11.11am.**

4.4 Council Meetings (Frequency and Commencement Time) Policy

FILE NO: SF0975

AUTHOR: John Davis (Manager Corporate Strategy)

DIRECTOR: Michael Tidey (Director Corporate Services)

DECISION STATEMENT:

To consider models for scheduling Council and Strategic Planning and Policy Committee Meetings to determine the Council Meetings (Frequency and Commencement Time) Policy 14-Plx-001.

PREVIOUS COUNCIL CONSIDERATION:

Council - 23 January 2017 - Agenda Item 19.1 - Council Meetings (Frequency and Commencement Time) Policy

RECOMMENDATION:

That the Strategic Planning and Policy Committee provides direction regarding the scheduling of Council and Strategic Planning and Policy Committee Meetings

Mr M Tidey (Director Corporate Services) and Mr J Davis (Manager Corporate Strategy) were in attendance to answer questions in relation to this item.

The general consensus received from Aldermen was favourable. Aldermen indicated that the revised schedule was definitely an improvement.

The General Manager noted that there may be a requirement for special meetings during the year, especially for planning matters when there are gaps between council meetings.

Alderman D C Gibson noted the omission of an Ordinary Council Meeting for 4 December 2017, which was noted.

5 GENERAL BUSINESS

5.1 Alderman R L McKendrick - Graffiti Grandmas

Alderman R L McKendrick noted the 'Graffiti Grandmas', an initiative originating on the streets of Lisbon, Portugal that allows seniors the opportunity to undertake street art, legally. Perhaps a similar program might be of interest to senior members of our community.

5.2 Alderman R L McKendrick - Speed Limit Review

Alderman R L McKendrick noted the Launceston General Hospital's firm belief that a 40km/h speed limit is warranted between Franklin and Howick Streets and requested that Council reconsider changing the speed limit accordingly for this area.

Mr H Galea (Director Infrastructure Services) advised that a response received from the Federal Government indicated that assigned grant funding to undertake works around this area is predicated on reducing the speed limit in this area. TasPolice has been re-approached on this matter and they have agreed to reconsider reducing the speed limit. Mr Galea will advise aldermen on progress in due course.

5.3 Alderman R L McKendrick - Loading Zone - Toyota on Invermay Road

Alderman R L McKendrick noted his disappointment with the lack of consultation with neighbouring businesses on Invermay Road regarding the removal and relocation of Toyota's loading zone.

Mr H Galea (Director Infrastructure Services) advised the matter will be investigated and an answer will be provided in the Aldermen's Bulletin.

5.4 Alderman R L McKendrick - New line markings at Kings Meadows

Alderman R L McKendrick noted that there has been community concern expressed regarding the congestion and turning issues created with the new line markings at Kings Meadows along Hobart Road, up to Opossum Road.

Mr H Galea (Director Infrastructure Services) advised that while the works are not yet complete, Mr Galea can provide Alderman with more details of the works as required.

5.5 Alderman R L McKendrick - Bus trip to the John L Groves Centre at LGH

Alderman R L McKendrick suggested a bus trip for Aldermen to visit the John L Groves Centre at the Launceston General Hospital.

5.6 Alderman R J Sands - Launceston Aquatic Centre Pool Fencing

Alderman R J Sands enquired after the availability of the pool fencing product for Launceston Aquatic Centre and when the fencing will be completed.

Mr M Skirving (Acting Director Facilities Management) advised that a new supplier has been secured and work on the fencing is due to start in approx. 3 weeks, after the pathway realignment is complete.

5.7 Aldermen R J Sands - Rubbish bins in Launceston Aquatic Centre Carpark

Alderman R J Sands requested the small rubbish bins in the Launceston Aquatic Centre Carpark be replaced with larger ones.

Mr M Skirving (Acting Director Facilities Management) noted Alderman Sand's request.

5.8 Alderman R J Sands - Line markings at Kings Meadows

Alderman R J Sands commented that the works carried out in Kings Meadows to improve traffic flow are going well.

5.9 Alderman D C Gibson - New Ticketing Machine Assistance - Paterson Street Carpark

Alderman D C Gibson noted that the makeshift assistance area for the new ticketing machines in the Paterson Street Carpark may need to be shifted.

Mr M Skirving (Acting Director Facilities Management) noted Alderman Gibson's concerns

5.10 Alderman D C Gibson - Band Championships

Alderman D C Gibson noted serious concerns around the ability for participants to obtain flights to and accommodation in Launceston as there is not enough capacity to meet demand.

Mr R Dobrzynski (General Manager) advised it would be a good opportunity to sit down with key stakeholders and discuss the issue and how we can approach an outcome.

5.11 Alderman D C Gibson - Business Events Tasmania

Aldermen D C Gibson noted his meeting with Business Events Tasmania last week and suggested Council extend an invitation to present at a Strategic Planning and Policy Committee meeting.

5.12 Alderman D C Gibson - Conference Opportunities

Alderman D C Gibson suggested that with the new University campus relocating to the city, this would be a good opportunity to attract conferences to the city.

5.13 Alderman D H McKenzie - Leasing Policy Review

Alderman D H McKenzie noted the new Leasing Policy and asked if there had been a general forum conducted for the sporting club lessees with regards to this new policy?

Mr H Galea (Director Infrastructure Services) advised that there was no general forum for lessees organised. The expectation was that lessees would receive a cover letter of highlights of the new policy, a self-assessment sheet and comprehensive details of the agreement.

Alderman S R F Wood withdrew from the meeting at 11.46am.
Aldermen S R F Wood re-attended the meeting at 11.48am.

5.14 Alderman D H McKenzie - Email from Miranda Gracie

Aldermen D H McKenzie discussed an email received from Miranda Gracie and requested an update with the Northern Suburbs Strategy

Mr R Dobrzynski (General Manager) provided Aldermen with background information regarding the matter.

6 CLOSED ITEMS

No Closed Items have been identified for this Minutes

7 CLOSE OF MEETING

The Acting Mayor, Alderman R I Soward, closed the Meeting at 12.01pm.

THIS PAGE IS FOR FORMATTING PURPOSES - IT WILL BE REMOVED:
