

COMMITTEE MEETING MONDAY 14 AUGUST 2017

10.00am
COMMITTEE ROOM, TOWN HALL, ST JOHN STREET, LAUNCESTON

Section 65 Certificate of Qualified Advice

Background

Section 65 of the *Local Government Act 1993* requires the General Manager to certify that any advice, information or recommendation given to Council is provided by a person with appropriate qualifications or experience.

Declaration

I certify that persons with appropriate qualifications and experience have provided the advice, information and recommendations to Council in the Agenda Items for this Meeting.

Robert Dobrzynski General Manager

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The reports in this Agenda are provided to the Strategic Planning and Policy Committee in order to explain the intent of the process/proposal proposed. Whilst the reports are in Council Meeting format, no decision is being sought.

Venue: Committee Room, Town Hall, St John Street, Launceston

Time: 10.00am

ORDER OF BUSINESS

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- 1 OPENING OF MEETING ATTENDANCE AND APOLOGIES
- 2 DECLARATION OF INTERESTS
- 3 CONFIRMATION OF MINUTES

DECISION STATEMENT:

To resolve that the Minutes of the previous meeting are a true and correct record.

RECOMMENDATION:

That the Minutes of the Strategic Planning and Policy Committee Meeting held on 31 July 2017 be accepted as a true and correct record.

4 AGENDA ITEMS

4.1 Deputation - Able Australia

FILE NO: SF0097

AUTHOR: Tegan Murray (Committee Clerk)

GENERAL MANAGER: Robert Dobrzynski (General Manager)

DECISION STATEMENT:

To receive a deputation at 10.00am from Mr Bill Iverach (Area Manager) and Mr Daniel Barry (Area Manager) (Able Australia).

RECOMMENDATION:

That the Strategic Planning and Policy Committee receives a deputation from Able Australia regarding an overview of Able Australia in Launceston.

REPORT:

Mr Bill Iverach (Area Manager) and Mr Daniel Barry (Area Manager) (Able Australia) will present their deputation at 10.00am. Mr Iverach will provide an overview of Able Australia in Launceston including community partnerships and future progress and development.

ECONOMIC IMPACT:

Not considered relevant to this report.

ENVIRONMENTAL IMPACT:

Not considered relevant to this report.

SOCIAL IMPACT:

Not considered relevant to this report.

4.1 Deputation - Able Australia ...(Cont'd)

STRATEGIC DOCUMENT REFERENCE:

City of Launceston Strategic Plan 2014-2024

Priority Area 8 - A secure, accountable and responsive Organisation

Ten-year goals -

To communicate and engage consistently and effectively with our community and stakeholders

Key Directions -

1. To develop and consistently use community engagement processes

BUDGET & FINANCIAL ASPECTS:

Not considered relevant to this report.

DISCLOSURE OF INTERESTS:

The officer has no conflict of interest in this item.

I certify that I have reviewed and approved this advice and recommendation.

Robert Dobrzynski: General Manager

4.2 Final progress against 2016-2017 Annual Plan Action for period ending 30 June 2017

FILE NO: SF6178

AUTHOR: Leisa Hilkmann (Corporate Planning Administration Officer)

DIRECTOR: Michael Tidey (Director Corporate Services)

DECISION STATEMENT:

To consider reports on progress against Council's 2017-2018 Annual Plan Actions for period ending 30 June 2017.

RECOMMENDATION:

That the Committee:

- 1. Notes progress against 2016-2017 Annual Plan Actions for period ending 2017; and
- 2. Notes treatment of 2016-2017 Annual Plan Actions that have not been completed in the 2016-2017 financial period.

REPORT:

The purpose of this report is to provide Aldermen with an update on the final status of 2016-2017 Annual Plan Actions for period ending 30 June 2017.

Progress against our 2016-2017 Annual Plan is reported in terms of the plan's contribution to our achievement of strategic goals. Our reporting takes its structure from a framework that is taken directly from our Strategic Plan 2014-2024.

Attachment 1 Strategic Plan Report is included to remind Aldermen of the content of the framework within which the 2016-2017 Annual Plan was developed.

The framework is based on the eight sections from the Strategic Plan. Each section from the Strategic Plan is shown as a Priority Area in our strategic framework. Each Priority Area has at least one 10-Year Goal. Each 10-Year Goal has at least one Key Direction. Each Action included in our 2016-2017 Annual Plan is linked to a Key Direction, contributing to the achievement of the 10-Year Goals that sit within each Priority Area.

Our 2016-2017 Annual Plan addressed all eight Priority Areas, ten 10-Year Goals from the Strategic Plan 2014-2024, and twenty of the 44 Key Directions were addressed, noting that all Key Directions from the Strategic Plan 2014-2024 will be covered over the life of the Strategic Plan.

Attachment 2 (distributed separately) provides detail on progress against Actions, listed in order of Priority Area, 10-Year Goal and Key Direction. For each Action, the tables in attachment 2 also include: a status, progress comments, the Directorate responsible for the Action, a percentage complete and progress against a target.

Progress against targets set for each Action within Attachment 2 is indicated with one of the following icons, which reflects the tolerance provided by the software being used and assists actioning officers with their planning during the course of the financial year:

	At least 80% of target achieved
ALL STATES	Between 60% and 79% of target achieved
8	Less than 60% of target achieved

The final status of the actions is summarised in the following table:

Action Status	No. of Actions	%
Completed	33	81
*Not completed	8	19
Total number of Actions	41	100

^{*} The outcome of each of the Actions not completed was outside of the Council's operational control.

For the purpose of transparency, and to explain the various ways Actions have been treated to wrap-up the 2016-17 reporting period, the following table outlines actions that have not progressed as planned due to, for example, changing priorities and dependencies and remain incomplete as at 30 June 2017.

Those incomplete actions not rolled over into the 2017/18 Annual Plan approved by Council on 24 April 2017 will be carried forward into the 2017/18 Directorate Plans. These Actions and their anticipated timeframes for completion are as follows:

ACTION	DIR.	STATUS AT 30/06/2017	COMMENTS
2.1.1.9 Undertake the renewal of the Seaport board walk	ISD	85%	The Seaport to Royal Park boardwalk deck renewal program is nearing practical completion with the river cruise section at Home Point being the final stage. The project has seen an upgrade to the decking surface, replacement of timber bearers and protection of the supporting pylons along with the replacement of new LED lights along the board walk. This Action will be completed in the first half of the 2017/18 Financial Year
2.1.3.10 To undertake upgrades of public area CCTV network in accordance with priorities identified by Tasmania Police	FMD	10%	Council received the funding agreement from the Australian Government in late May 2017. Following formal execution of this agreement, the first stage of works on this project are expected to commence in mid- June 2017. It is anticipated that this Action will be completed by December 2017
3.1.3.1 To undertake the development of a new parking strategy for Launceston	FMD	80%	The feedback has been provided to the consultant. The consultant has made the amendments to the document and has sent the final draft for review. Decision: This action will be rolled over in to the 2017-18 Directorate planning process.
5.1.5.5 Kerbside organic collection and regional composting service - A commercial food and green organics composting facility at the Launceston Waste Centre and the introduction of a 3rd green and food organics kerbside service.	ISD	54%	Delays in lodgement of the Development Application occurred due to resourcing issues at the EPA. The Development Application was submitted on 22 June 2017 after final sign off from EPA. Mobile bins quotes have been obtained and tender documents for the collection contract and equipment supply are being finalised. The intention is to commence collections on 2 October 2017.

ACTION	DIR.	STATUS AT	COMMENTS
AOTION	Dilk.	30/06/2017	COMMENTS
6.1.3.7 St Leonards Area Plan - Stage One - Stage One of the St Leonards Area Plan Project (GLP Project G.3) - to develop an integrated physical development strategy for the longer term consolidation of the St Leonards area and progressive development of a new major growth area in the City of Launceston	DSD	85%	The Stage 1 documents are in the final stages of preparation and should be finalised and presented to Council by the end of July with a view to complete by 30 September 2017. It is anticipated that this Action will be completed by 30 September 2017
6.1.2.3 St Leonards Area Plan - Stage 2 - To develop an integrated physical development strategy for the longer term consolidation of the St Leonards area and progressive development of a new major growth area in the City of Launceston	DSD	25%	The analysis component of the project has been completed. Draft recommendations are being developed. Delays have been occurred in obtaining the views of Tas Water which have meant finalisation has been delayed. Given the timing of this project the results will be integrated with the current Planning Scheme review. It is anticipated that this Action will be completed by 30 November 2017.
8.5.1.41 To complete the review of the 2005 Inveresk Master Plan including consideration of UTAS relocation proposal, current and future Precinct user groups	FMD	70%	This action is considered complete in terms of Annual Plan reporting. This Action will be managed at a Directorate level in 2017/18.
8.5.1.42 To complete York Park Masterplan 2016-2026 to identify future upgrade and renewal actions to maintain the facility as a premier boutique sporting stadium and major regional sporting facility	FMD	75%	This action is considered complete in terms of Annual Plan reporting. This Action will be managed at a Directorate level in 2017/18.

ECONOMIC IMPACT:

Not considered relevant to this report.

ENVIRONMENTAL IMPACT:

Not considered relevant to this report.

SOCIAL IMPACT:

Not considered relevant to this report.

STRATEGIC DOCUMENT REFERENCE:

City of Launceston Strategic Plan 2014-2024

BUDGET & FINANCIAL ASPECTS:

Not considered relevant to this report.

DISCLOSURE OF INTERESTS:

The officer has no conflict of interest in this item.

I certify that I have reviewed and approved this advice and recommendation.

Michael Tidey: Director Corporate Services

ATTACHMENTS:

- 1. City of Launceston Strategic Plan Report
- 2. Interplan Report Final progress against 2016-2017 Annual Plan Action for period ending 30 June 2017.

Attachment 1 - City of Launceston Strategic Plan Report

Strategic Plan 2014-2024

Strategic Plan Report - Priority Areas, 10-Year Goals, and Key Directions

Priority Area	1	A creative and innovative city
10-Year Goal	1.1	To foster creative and innovative people and industries
	1.1.1	To establish appropriate mechanisms to support the retail sector
	1.1.2	To understand and support the establishment and growth of creative industries in Launceston
Key Direction	1.1.3	To optimise the use and usability of our assets for different types of activities
ney birection	1.1.4	To support and promote alternative uses of underutilised buildings
	1.1.5	To promote the wide variety of learning opportunities within Launceston
	1.1.6	To contribute towards artistic, cultural and heritage outcomes

Priority Area	2	A city where people choose to live
10-Year Goal	2.1	To promote Launceston as a unique place to live, work, study and play
	2.1.1	To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston
	2.1.2	To support the CBD and commercial areas as activity places during day and night
Key Direction	2.1.3	To contribute to enhanced public health and amenity to promote a safe and secure environment
	2.1.4	To promote Launceston's rich heritage and natural environment
	2.1.5	To plan for better connections between the river and Launceston
	2.1.6	To promote active and healthy lifestyles



Strategic Plan 2014-2024 Strategic Plan Report - Priority Areas, 10-Year Goals, and Key Directions - Page 2 of 4

Priority Area	3	A city in touch with its region
10-Year Goal	3.1	To ensure Launceston is accessible and connected through efficient transport and digital networks
Key Direction	3.1.1	To engage with neighbouring Councils, as well as infrastructure and transport providers, to improve access to greater Launceston for all modes of transport through planning and advocacy
	3.1.2	To improve and maintain accessibility within the City of Launceston area, including its rural areas
	3.1.3	To regularly review our strategic approach to parking in Launceston
	3.1.4	To promote digital connectivity for industry sectors, households and the community

Priority Area	4	A diverse and welcoming city
10-Year Goal	4.1	To offer access to services and spaces for all community members and to work in partnership with others to address the needs of vulnerable and diverse communities
	4.1.1	To understand the needs and requirements of the key community service providers and stakeholders
	4.1.2	To plan services and facilities that recognise the changing demographics of our community
Key Direction	4.1.3	To define and communicate our role in promoting social inclusion and equity
	4.1.4	To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community
	4.1.5	To offer equitable access to services and facilities, including the design of public spaces that are accessible and suited to all abilities
	4.1.6	To support the delivery of programs and events for people to connect with each other through participation in community activities and civic life



Strategic Plan 2014-2024 Strategic Plan Report - Priority Areas, 10-Year Goals, and Key Directions - Page 3 of 4

Priority Area	5	A city that values its environment
10-Year Goal	5.1	To reduce the impacts on our natural environment and build resilience to the changing intensity of natural hazards
Key Direction	5.1.1	To contribute to air and river quality in Launceston by liaising with the community, business and other stakeholders
	5.1.2	To manage the risks of climate-related events particularly in the area of stormwater management
	5.1.3	To enhance community awareness and resilience to uncertain weather patterns
	5.1.4	To implement floodplain management plans in the Invermay area
	5.1.5	To reduce our and the community's impact on the natural environment

Priority Area	6	A city building its future
10-Year Goal	6.1	To drive appropriate development opportunities as well as infrastructure, land use planning and transport solutions
Key Direction	6.1.1	To advocate and collaborate to address regionally significant infrastructure and transport solutions
	6.1.2	To develop and take a strategic approach to development sites to maximise public benefits of development
	6.1.3	To ensure that the planning system at a local and regional level is effective and efficient
	6.1.4	To explore opportunities to minimise heavy freight movements through residential areas and the central area



Strategic Plan 2014-2024 Strategic Plan Report - Priority Areas, 10-Year Goals, and Key Directions - Page 4 of 4

Priority Area	7	A city that stimulates economic activity and vibrancy
10-Year Goal	7.1	To develop a strategic and dedicated approach to securing economic investment in Launceston
	7.1.1	To actively market the City and Region and pursue investment
	7.1.2	To provide an environment that is conducive to business and development
	7.1.3	To promote tourism and a quality Launceston tourism offering
Key Direction	7.1.4	To promote and attract national and international events and support the sector to ensure a diverse annual events calendar
	7.1.5	To support sustainable population growth in Launceston
	7.1.6	To facilitate direct investment in the local economy to support its growth

Priority Area	8	A secure, accountable and responsive Organisation
10-Year Goal	8.1	To communicate and engage consistently and effectively with our community and stakeholders
Key Direction	8.1.1	To develop and consistently use community engagement processes
10-Year Goal	8.2	To seek and champion collaboration to address major issues for Northern Tasmania
Key Direction	8.2.1	To lead the implementation of the Greater Launceston Plan by collaborating on relevant initiatives
10-Year Goal	8.3	To ensure decisions are made in a transparent and accountable way
Key Direction	8.3.1	To ensure decisions are made on the basis of accurate and relevant information
10-Year Goal	8.4	To continue to meet our statutory obligations and deliver quality services
Key Direction	8.4.1	To continually improve our service delivery and supporting processes
10-Year Goal	8.5	To continue to ensure the long term sustainability of our Organisation
Key Direction	8.5.1	To strategically manage our assets, facilities and services
	8.5.2	To maintain a financially sustainable organisation
	8.5.3	To strengthen our workforce capabilities



Attachment 2 - Interplan Report - Final progress against 2016-2017 Annual Plan Action for period ending 30 June 2017.

Attachment 2

2016-2017 Annual Plan Actions

For period ending 30 June 2017

Final Progress Report



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Annual Plan Actions

City of Launceston



At least 80% of target achieved



Between 60% and 79% of target achieved

Less than 60% of target achieved

*shaded actions indicate 2015-16 Annual Plan Actions that were carried over into the 2016-17 period.

Priority Area: 1 A creative and innovative

10-Year Goal: To foster creative and innovative people and industries

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	COMPLETE OUTCOME	TARGET OUTCOME
Key Direction: To support and promote alternative uses of underutilised buildings	of underutilis	ed buildings			
Macquarie House -	Completed	Completed Statutory approvals and tender documentation have been finalised in	Facilities	100%	
Manage the redevelopment of Macquarie House to		readiness for the next stage of the project. Management of the	Management		}
accommodate the Macquarie House Innovation Hub		redevelopment of Macquarie House in now complete with a new action			1
		for the completion of the redevelopment of Macquarie House to)
MEASURES OF SUCCESS		commence in the new financial year.			
- Completed Detailed Design and Documentation					
process					
- Secure approvals and permits					
- Manage construction project					
- Manage Lease agreements					
- Complete Capital Work Project					

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TARGET					
% COMPLETE		100%	100%	100%	100%
DIRECTORATE		Development Services	Queen Victoria Museum and Art Gallery	Queen Victoria Museum and Art Gallery	Queen Victoria Museum and Art Gallery
PROGRESS COMMENTS	utcomes	Following completion of Stage 1 a revised work program has been agreed by the Council. This will see the work progress in 5 stages over 5 years commencing in the 2017/2018 financial year. Documents are currently being finalised for an 'Invitation for Consultancy Offer' with the aim of consultants beginning work on the first group of precincts in 2 months time (September 2017), and completed by 30 June 2018. The following 4 stages are to completed over the subsequent 4 financial years.	The Art Gallery way-finding sign for the TAFE building has now been installed. The flag poles at the Art Gallery have been recommissioned to fly the City of Launceston, Aboriginal and Australian flags. There are options, when it is appropriate, to fly the State Government flag or the Torres Strait Islander Flag (e.g. Naidoc week). An additional benefit of this is that the movement of the flags also assists in attracting attention to the Art Gallery.	Exhibition is on track to be opened by the Governor of Tasmania on 7 July 2017.	Arts consultant conducted the second phase of the review of the new Cultural Framework and Strategy in October 2016. A briefing to the Strategic Policy and Planning Committee was provided by the General Manager in December 2016 with the consultant presenting an interim report in April 2017. An executive officer, arts and culture position (temporary) has been created within the General Managers directorate and will commence on 1 September 2017.
STATUS	d heritage ou	Completed	Completed	Completed	Completed
ACTION	Key Direction: To contribute towards artistic, cultural and heritage outcomes	Heritage List Review - Stage 2 Review the Launceston Heritage List to ensure its currency and consistency with the State Heritage List MEASURES OF SUCCESS - Update local heritage database for the City of Launceston	Review signage and wayfinding with a view to bringing this to an appropriate national/international standard, integrated with the City Heart Project MEASURES OF SUCCESS - New promotional signage methods trialled - Improved wayfinding signage installed	Produce the permanent exhibition gallery titled "Gallery of the First Tasmanians" MEASURES OF SUCCESS - Increased awareness of Tasmanian Aboriginal culture - Increase in visitor numbers to the art gallery - Adoption of gallery into regional schools including site visits	Provide strategic support for the development of the City of Launceston's future Cultural Framework and Strategy MEASURES OF SUCCESS - Increased awareness of cultural activities within the region - Greater collaboration amongst the cultural/arts organisations - Increased use of cultural facilities - Greater recognition of regional cultural product in the tourism industry

STRATEGIC PLANNING & POLICY COMMITTEE AGENDA

Priority Area:

2 A city where people choose to live

To promote Launceston as a unique place to live, work, study and play

10-Year Goal:

ACTION ACTION ACTION Rev Direction: To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston
Completed
Completed
Completed

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STRATEGIC PLANNING & POLICY COMMITTEE AGENDA

Final Progress to 30 June 2017

City of Launceston

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	TARGET OUTCOME
Undertake the renewal of the Seaport board walk MEASURES OF SUCCESS - Existing timber board walk replaced with a recycled plastic product	In Progress	The Seaport to Royal Park boardwalk deck renewal program is nearing practical completion with the river cruise section at Home Point being the final stage. The project has seen an upgrade to the decking surface, replacement of timber bearers and protection of the supporting pylons along with the replacement of new LED lights along the board walk. The project is expected to be completed as scheduled early in the 2017/18 financial year.	Infrastructure Services	%28	
New Direction: To support the CBD and commercial areas as activity places during day and night Promote Inner City Living in the City of Launceston - Develop resources to assist investors to access information about the development of residential accommodation in the Launceston CBD Communications. This promote information and the Launceston CBD Dublication of the guidelia	Completed	ces during day and night A draft pamphlet has been produced and will be reviewed for final publication after consultation with key stakeholders. Consultation with stakeholders is completed. Finalisation of pamphlet is with Communications. This project will be completed by September 2016. Publication of the guidelines has been completed by our	Development Services	100%	
roreasones or soucess - Guidelines published		Profitcation of the guidelines has been completed by our Communications Department and the Guidelines will be published on website during the website upgrade.			
Implement the Launceston City Heart Project - Implementation of priority projects identified within the Launceston City Heart Project Masterplan Stage 1. MEASURES OF SUCCESS - Successful application for Stronger Regions Funding Round 3 - Major Public Spaces - Commencement of identified key major public spaces (detailed design process early 2016)	Completed	The Launceston City Heart project has successfully secured Federal and State funding for Stage 1 of the project. The implementation of four out of the five stage 1 projects will commence in the 2017/2018 financial year. Projects include Civic Square, St John Street Central South (Stage 1 of the Public Transport Improvements), Brisbane Street Mall and the commencement of the rollout of Wayfinding signage. The Civic Square Construction Contract has been awarded to VOS Construction & Joinery Pty Ltd. The construction shall be delivered in a staged manner to minimise disruption and maximise pedestrian access throughout project delivery. Stage 1 will commence from the St John Street entrance, with work/s concluding at the Charles Street entrance.	Major Projects	700%	
Launceston City Heart Events and Activation Plan - Support the Major Projects Unit to develop a program of events that activate and create vibrancy in the City Centre MEASURES OF SUCCESS - Develop and Implement the Launceston City Heart Events and Activation Plan	Completed	A draft LCH Activities Plan and procedures has been produced and was presented and accepted by the Launceston City Heart Reference Group. To date four activities (3 in Quadrant Mall/Dicky Whites Lane and 1 in Brisbane Street Mall) have been funded out of the Activation budget.	Major Projects	100%	

Final Progress to 30 June 2017

City of Launceston

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	%	TARGET
				COMPLETE	OUTCOME
Wayfinding and Connectivity Strategy Implementation - Implementation of the wayfinding treatment in the CBD area (Launceston City Heart area). MEASURES OF SUCCESS - Develop and implement signage treatments across the City Heart area	Completed	The development of the Wayfinding signage treatments are completed as part of the Stage 2 (Guidelines). Detailed Design documentation will be completed before the end of the financial year ready for tender. The implementation of the Wayfinding signage treatment will occur in the 2017/2018 financial year. Detailed Design documentation will be completed and ready for CoL to review early July 2017. Expression of Interest for Supply and Implementation will be advertised early July 2017. The Tender process and Procurement of select Wayfinding signage will follow. The implementation of the Wayfinding signage treatment will still occur in the 2017/2018 financial year.	Major Projects	100%	
Key Direction: To contribute to enhanced public health and amenity to promote a safe and secure environment	nd amenity to	promote a safe and secure environment			
Review the Smoke-free area in the Launceston CBD - Facilitate the expansion of the smoke-free area in the Launceston CBD and review regulatory processes MEASURES OF SUCCESS - Smoke-free area in CBD reviewed and expansion implemented if determined necessary	Completed	Staff will continue to patrol the zone to ensure compliance.	Development Services	100%	
To undertake upgrades of public area CCTV network in accordance with priorities identified by Tasmania Police MEASURES OF SUCCESS - Installation complete in identified areas	In Progress	Council received the funding agreement from the Australian Government in late May 2017. Following formal execution of this agreement, the first stage of works on this project are expected to commence in mid June 2017.	Facilities Management	10%	

City of Launceston

3 A city in touch with its region

Priority Area: 10-Year Goal:

To ensure Launceston is accessible and connected through efficient transport and digital networks

				%	TARGET
ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	COMPLETE OUTCOME	OUTCOME
Key Direction: To regularly review our strategic approach to parking in Launceston	to parking in	Launceston			
To undertake the development of a new parking	In Progress	The draft strategy has been received and a briefing document has	Facilities	%08	E
strategy for Launceston		been presented to the General Manager and feedback sought from	Management		}
		internal key stakeholders, with a view to present to the Executive			1
MEASURES OF SUCCESS		Management Committee and Strategic Planning & Policy Committee)
- Draft plan developed and presented for discussion		before the end of the 2016-17 Financial Year.			
with Aldermen					
- Strategy plan adopted by Council		Feedback has been has been provided to the consultant with their			
		amendments to the document sent to CoL for a final review.			
		This project will carry over into the 2017-18 financial year with an			

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City of Launceston

4 A diverse and welcoming city

Priority Area: 10-Year Goal:

To offer access to services and spaces for all community members to work in partnership with others to address the needs of vulnerable and diverse communities

				%	TARGET
ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	COMPLETE OUTCOME	OUTCOME
Key Direction: To support the delivery of programs and e	vents for peo	Key Direction: To support the delivery of programs and events for people to connect with each other through participation in community activities and civic life	ivities and civic li	fe	
Events Strategy Action Plan -	Completed	Completed These actions have been completed:	Development	100%	E
Development of an Action Plan and supporting policies		- Event Sponsorship Policies and Guidelines, and TOR for Assessment	Services		}
to coordinate the implementation of the City of		- Panel endorsed by Council.			1
Launceston Events Strategy		- Marketing Roadmap developed for events promotion.			•
		- Business case for Cool Season Strategy developed in conjunction			
MEASURES OF SUCCESS		with key stakeholders.			
- Action Plan is developed and implemented					

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City of Launceston

5 A city that values its environment Priority Area:

10-Year Goal:

To reduce the impacts on our natural environment and build resilience to the changing intensity of natural hazards

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	TARGET
Key Direction: To contribute to air and river quality in Lau	nceston by li	Key Direction: To contribute to air and river quality in Launceston by liaising with the community, business and other stakeholders			
Tamar River Health and Amenity - To collaborate with the State, Australian Governments and other key stakeholders to develop a strategy in accordance with the funding model to address the longterm health and amenity of the Tamar River. MEASURES OF SUCCESS - Strategy & funding model for the medium term adopted - Funding applications prepared by the responsible organisation within the agreed model - Area of riparian revegitation - Sediment removed from the yacht basin	Completed	Health of the Tamar Estuary has been incorporated as a priority action in the Launceston City Deal. This partnership approach between Local, State and Federal government will deliver a river health action plan in the coming 12 months.	Services	100%	
Key Direction: To manage the risks of climate-related events particularly in the area of stormwater management	its particular	ly in the area of stormwater management			
Undertake hydraulic modelling and development of Stormwater Management Plans for priority catchments	Completed	Final models, results and reporting received for four catchments. Modelling will continue on the remaining storm water catchments in 2018/2019.	Infrastructure Services	100%	36
MEASURES OF SUCCESS - Priority catchments identified - Models for priority catchments developed - Work on stormwater management plans for priority catchments commenced					
Key Direction: To reduce our and the community's impact on the natural environment	on the natu	al environment			
Kerbside organic collection and regional composting service - A commercial food and green organics composting facility at the Launceston Waste Centre and the introduction of a 3rd green and food organics kerbside service.	In Progress	Delays in lodgement of the Development Application occurred due to resourcing issues at the EPA. The Development Application was submitted on 22 June 2017 after final sign off from EPA. Mobile bins quotes have been obtained and tender documents for the collection contract and equipment supply are being finalised.	Infrastructure Services	54%	
MEASURES OF SUCCESS Year 2 of 2 year project: - Commissioning of regional composting facility by October 2016 - Start organics kerbside wheelie bin service by March 2017		The intention is to open registrations in mid-July with a view to commencing collections on 2 October 2017.			

Final Progress to 30 June 2017

City of Launceston

TARGET OUTCOME		
% COMPLETE	100%	100%
DIRECTORATE	Infrastructure Services	Infrastructure Services
PROGRESS COMMENTS	Business case for kerbside organic collection and composting service completed and adopted by Council at a meeting on 11 July 2016. The decision made was to approve the establishment of a commercial organics processing facility at the Launceston Waste Centre (LWC) and the establishment of a new kerbside food organics and garden organics service (FOGO).	Council entered into an agreement with TasNetworks for replacement of minor street lights with LED lights in the Launceston Municipality. Installation of replacement lights commenced in February 2017. 3112 LED lights were been installed in the Launceston Municipality which equates to 66% of the LED light installation across the municipality being complete. This is equivalent to 100% of 2016/2017 project. The remaining LED light installation is programmed and budgeted to commence in 2017/2018.
STATUS	Completed	Completed
ACTION	Kerbside organic collection and regional composting service - Organics recovery is a priority in the interim waste strategy and action plan (ISAP). A business case outlining the cost of a commercial food and green organics composting facility at Launceston landfill and the cost of introducing a third green and food organics bin for residents is to be prepared MEASURES OF SUCCESS - Second draft of business plan to SPPC in September 2015 - Decision by Council on implementation in March 2016	LED street light project - Replacement of all local street lighting over 2 years with more efficient and clearer light LEDs MEASURES OF SUCCESS - Replacement of existing local street lights with LEDs - Improved lighting levels in local streets - Reduced on-going street lighting costs

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City of Launceston

6 A city building its future

Priority Area:

10-Year Goal:

To drive appropriate development opportunities as well as infrastructure, land use planning and transport solutions

TARGET			取	
% COMPLETE		100%	25%	100%
DIRECTORATE		Development Services	Development Services	General Manager
PROGRESS COMMENTS	t sites to maximise public benefits of development	The analysis component of the project has been completed. Draft recommendations are being developed. Delays have been occurred in obtaining the views of Tas Water which have meant finalisation has been delayed. Given the timing of this project the results will be integrated with the current Planning Scheme review.	The project has recommenced following recruitment of a project manager. The final documents for the conclusion of Stage 1 are being finalised. The strategy development will commence later in the year.	The Council is undertaking partner consultancies with the University regarding high priority areas including integration of the Inveresk Precinct with the CBD, activation of the site as a priority community space through the provision of innovative, cultural activities, high emphasis on the human experience of engagement with the precinct, undertaking a demand analysis of parking required by all users in the precinct to ensure that appropriate supply is maintained to meet community expectations and that the proposed Inner City Campus development contributes appropriately to the parking demand generated by the development. The University Master Plan for the Inner City Campus at Inveresk will be released for community consultation by the University, reflecting the University's vision for the Inner City Campus. The Council continues to engage with strategic positioning of Launceston as a University City and working with the University through the reference group and meetings with Aldermen to maximise the community benefits arising from the Inner City Campus.
STATUS	developmen	Completed	In Progress	Completed
ACTION	Key Direction: To develop and take a strategic approach to development sites to maximise public benefits of development	Residential Land Use Audit - Review and update the Residential Land Use Audit to identify the availability of land for future residential development in the Launceston Municipality MEASURES OF SUCCESS	St Leonards Area Plan - Stage 2 To develop an integrated physical development strategy for the longer term consolidation of the St Leonards area and progressive development of a new major growth area in the City of Launceston MEASURES OF SUCCESS - Development Plan presented to Council	Relocation of the University of Tasmania's Launceston campus - Represent the City of Launceston's interests in negotiations around the relocation of the University of Tasmania's Launceston campus to an inner city location MEASURES OF SUCCESS - Active participation in the reference group

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STRATEGIC PLANNING & POLICY COMMITTEE AGENDA

Final Progress to 30 June 2017

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	TARGET
Key Direction: To ensure that the planning system at a local and regional level is effective and efficient	al and regiona	level is effective and efficient			
Northern Suburbs Revitalisation Project - Undertake the development of an integrated strategy for the City of Launceston Northern Suburbs (GLP Project G.2). A comprehensive broadly based strategy encompassing social and physical planning with economic and housing initiatives noting the changes that may happen with the relation of the University. MEASURES OF SUCCESS - Stakeholder group established with Terms of Reference - Identified projects completed	Completed	These actions have been completed: - Rocherlea ABCDE Learning Site commenced Aug 2016 Rocherlea Asset Map completed Rocherlea list of priority projects completed Ravenswood ABCD Learning Site community gathering commenced June 2017. This project now links with the Launceston City Deal and work will continue on the preparation of the revitalisation strategy in partnership with other key stakeholders as part of the Launceston City Deal commitment, which is due for completion in 2018.	Development Services	100%	
Conversion to Statewide Planning Scheme - Work with the Tasmanian Planning Commission to develop and finalise the local provisions in the new statewide Planning Scheme, following the completion of the statewide Provisions MEASURES OF SUCCESS - Progress consistent with statewide planning reform timelines	Completed	The SPP's are now finalised. The work program has been outlined and will be conformed following consultation with the Council. It is anticipated that the scheme will be ready by mid 2018.	Development Services	100%	
Scenic Protection Code Review - Review the Scenic Protection Code within the Launceston Interim Planning Scheme 2015 to ensure its currency and effectiveness in guiding future development within the City of Launceston MEASURES OF SUCCESS - Presenting a draft scenic management code to the Aldermen	Completed	Following the community consultation project this action was paused whilst awaiting the release of the draft statewide provisions which occurred in January 2017. The outcomes from the consultation will now be included in the work being undertaken as part of the broader planning scheme review and preparation of local planning provisions, due for completion in 2018.	Development Services	100%	
St Leonards Area Plan - Stage One Stage One of the St Leonards Area Plan Project (GLP Project G.3) - to develop an integrated physical development strategy for the longer term consolidation of the St Leonards area and progressive development of a new major growth area in the City of Launceston MEASURES OF SUCCESS - Completed strategy	In Progress	The Stage 1 documents are in the final stages of preparation and should be finalised and presented to Council by the end of July 2017	Development Services	85%	

August 2017

City of Launceston

7 A city that stimulates economic activity and vibrancy

Priority Area:

10-Year Goal:

To develop a strategic and dedicated approach to securing economic investment in Launceston

ACTION ST.	STATUS PROGRESS COMMENTS DI	DIRECTORATE	% COMPLETE	TARGET OUTCOME
Key Direction: To actively market the City and Region an pursue investment	investment			
Implement the City of Launceston Asia Engagement Strategy - Actively investigate opportunities and promote business, educational and cultural exchange and engagement opportunities between the City of Launceston and identified markets in Asia, including Indonesia and China MEASURES OF SUCCESS - Facilitation of business exports or inbound investment; facilitation of outward and inward trade missions; participation with northern and Statewide initiatives to grow relationships with Asia	Completed An opportunity to participate in the TSO concert series in Fujian Province, China, has been identified and progressed and has been work shopped with Council. Putian City have confirmed they will sign the Sister City Agreement and are seeking approval to visit the City of Launceston in 2017 Meetings have been attended to progress the development of a Northern Tasmania Asian Engagement Strategy. This strategy was completed in September 2016 by Asia Australis [Consultants]. Collaboration on the development of funding proposals from NTDC have since been initiated. A civic reception and welcome to Tasmania of the Xiamen P[philharmonic Orchestra was organised for 24th March 2016. Webchat communication has been established with officials from the Municipal Government of Putian. Putian City have approached Council seeking to send a delegation to sign a Sister City	Services Services	100%	
Key Direction: To provide an environment that is conducive to b	is conducive to business and development		- a	
	bevelopment Strategy Discussion Paper has been C workshop. The strategy is now completed. Drafts are being ing. A final presentation of the Strategy will be nomic Development Committee prior to bringing buncil. Council consideration of the strategy is nf 2016. The Economic Development Strategy on 20th only remaining task is to edit the Consultant's the City of Launceston publication style guide and ary. It is anticipated that this task and the	Development Services	100%	

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City of Launceston

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	TARGET OUTCOME
Key Direction: To promote tourism and a quality Launceston tourism offering	in tourism off	ering			
Review and update the City of Launceston Tourism Plan - Undertake a review of the City of Launceston Tourism Strategy, roles and responsibilities to prepare an updated plan that ensures a consistent approach by stakeholders to the development and promotion of Launceston as a premier tourism destination MEASURES OF SUCCESS	Completed	The following actions have been completed which will inform the review of the Tourism Strategy which will now be completed in the next financial year: - Destination Action Plan - Cool Season Strategy - Wayfinding and Signage	Development Services	100%	
developed and endorsed by Council					
Tourism Interpretation, Signage and Lighting Project - Implement the project	Completed	These actions have been completed: - Tourism Demand Drive Infrastructure Progam Funding \$50,000 received, applied and acquitted for development of a Wayfinding	Development Services	100%	
MEASURES OF SUCCESS - Project completed		system using both static and electronic signage to direct and encourage tourists to connect with and explore iconic destinations within Launceston's CBD and its surrounds. - Project integrated with Launceston City Heart Wayfinding and interpretation project, with the following strategies: - Launceston Connectivity and Wayfinding Strategy - Launceston Heritage and Interpretation Strategy			
Key Direction: To facilitate direct investment in the local economy to support its growth	conomy to sup	pport its growth			
UTAS Launceston Campus - To work with UTAS, the State and Australian Government to relocate the UTAS Launceston campus, other than the Australian Maritime College, to the Inveresk and Willis Street Precincts. To collaborate with UTAS to achieve improved educational and economic outcomes for the northern region and the state. MEASURES OF SUCCESS - Planned change endorsed with required funding committed by all levels of government - Timetable for the relocation confirmed	Completed	Previous comments in 6.1.2.5 refer to this action item. The University of Tasmania Inner City Campus development at Inveresk forms a fundamental part of the City Deal Agreement signed by the Prime Minister, Premier and Mayor in April. The proposed \$260million development will have a major social and economic impact on both Launceston and the region. The Council is working with the University and other stakeholders to ensure that urban planning considerations relating to this major infrastructure development are appropriately managed in the community's interests.	General Manager	100%	

STRATEGIC PLANNING & POLICY COMMITTEE AGENDA

City of Launceston

Priority Area: 10-Year Goal:

8 A secure, accountable and responsive OrganisationTo communicate and engage consistently and effectively with our community and stakeholders

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	TARGET OUTCOME
Key Direction: To develop and consistently use community engagement processes	engagement	processes			
Community Engagement Framework - Facilitate an integrated Council wide Community	Completed	The community have been consulted on five projects:	General Manager	100%	
Engagement Framework progressively over a three year period		- LET'S TALK Total visits: 272, Engaged: 38, Informed: 129, Aware: 251,			
MEASURES OF SUCCESS		Submissions: 38, Brainstormer: 1.			
- The community has more opportunity to have their say - Improvement in the transparency of Council decision-		- OPTIMISING OUR EVENTS Total visits 198, Engaged: 17, Informed: 107, Aware: 188,			
making		Submissions: 17.			
		- FLOOD FEEDBACK			
		Iotal Visits: 55, Engaged: 6, Informed: 27, Aware: 55, Submissions: 6.			
		- PARKING IN LAUNCESTON			
		lotal visits: 1430, Parking precinct map: 491, Engaged: 512, Informed: 1006, Aware: 1237, Submissions: 519.			
		- ST LEONARDS: PLANNING FOR THE FUTURE			
		Total visits: 267, Engaged: 29, Informed: 110, Aware: 233, Submissions: 29.			
		Measures of success have now been completed.			
Key Direction: To develop and consistently use community engagement processes	engagement	processes			
Develop a new Sustainability Strategy	Completed	Draft strategy finalised. Briefing paper to SPPC in 2016/17.	Development	100%	H
		Sustainability Strategy completed. Actions and projects identified	Services		}
MEASURES OF SUCCESS		in the strategy have been incorporated into the Sustainability			1
- Sustainability Strategy completed and endorsed		annual operating and capital plan.			

August 2017

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Final Progress to 30 June 2017

City of Launceston

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	TARGET
Municipal Property Revaluation - Assist with managing the revaluation by the Office of the Valuer General and complete transfer of updated property values to Council's property system which will be used as the basis of rates for the year ending 30 June 2018 MEASURES OF SUCCESS - Reliable values received from the Office of the Valuer General - Load into Council's system complete - Rate modelling based on new values completed for year ending 30 June 2018 issued before 31 July 2017	Completed	Final data has been received.	Corporate Services	100%	
Key Direction: To strategically manage our assets, facilities and services	and services				
Public halls review - Review usage levels, catchment areas, building condition, leasing and long term capacity MEASURES OF SUCCESS - The review will identify halls to be sold and halls requiring upgrades - A report adopted by Council on the disposal and upgrade of halls as recommended by the review	Completed	Public Halls review was completed with the Ravenswood Memorial Hall leased to a local community group and the sale of the Nunamara Hall to another local community group is pending. Future plans include the demolition of the St Leonards Memorial Hall and redevelopment of Soldiers Hall as the community use centre.	Infrastructure Services	100%	
To complete the review of the 2005 Inveresk Master Plan including consideration of UTAS relocation proposal, current and future Precinct user groups MEASURES OF SUCCESS - Master plan completed - Implementation plan completed for priority actions identified in the Masterplan	In Progress	- IMP Review Stakeholder Document completed - Outline Plan completed by PLA - IMP broad costing plan completed - Gate 1 CDG funding submission completed - First meeting with UTAS Architects completed - First meeting with UTAS Architects completed - The remaining part of this Action will be transferred to Directorate level for reporting and completion in 17/18.	Facilities Management	70%	B
To complete York Park Masterplan 2016-2026 to identify future upgrade and renewal actions to maintain the facility as a premier boutique sporting stadium and major regional sporting facility MEASURES OF SUCCESS - Master plan completed - Implementation plan completed for priority actions identified in the Masterplan	In Progress	- Master Plan completed and implementation of key findings started. Implementation plan being developed in conjunction with stadium amenity planning. - Concept design and business case to upgrade the stadium amenity, concessions, concourse, circulation and sense of arrival are being further developed with UTAS Consultatnts. The remaining part of this Action will be transferred to Directorate level for reporting and completion in 17/18.	Facilities Management	75%	

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City of Launceston

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	TARGET OUTCOME
Key Direction: To maintain a financially sustainable organisation	sation				
Replacement of Multistorey Car Parking Ticketing Equipment	Completed	Preparation work has been completed ready for the installation of hardware which will begin in July. Credit Card contract work is being undertaken and the Communication Strategy will be	Facilities Management	100%	B
MEASURES OF SUCCESS - Suitable replacement identified - Tender for replacement		implemented during July. IT communication work is underway, as is the relocation of the Technicians' workshop and creation of the Parking Officers' locker and meeting room.			
- Tender awarded - Installation complete		The installation of the Elizabeth Street car park operating system			
- System commissioned and operational		has commenced. The Paterson East and West car parks are now operational.			
		The Pensioner Parking Scheme system is taking longer than anticipated. Meetings are being held during October in an attempt to rectify the situation.			
		The Pensioner Parking Scheme issue has not been resolved.			
		The Pensioner Parking system has been successfully tested with the supplier. Further work is required to have information downloaded to the cards from the CoL system. This will occur in February 2017.			
		The Smart Card system for pensioners has been installed and is working effective.			

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4.3 Crestview Court Park Disposal

FILE NO: SF0891/SF1338

AUTHOR: Tricia De Leon-Hillier (Parks Lease Management Officer)

DIRECTOR: Shane Eberhardt (Director Infrastructure Services)

DECISION STATEMENT:

To consider disposing of Council land listed on the Public Land register.

A decision to sell land, under section 178 of the Local Government Act 1993, requires an absolute majority of Council.

PREVIOUS COUNCIL CONSIDERATION:

Council - 30 July 2007 - Agenda Item 12.1 - Public Open Space Strategy 2007

RECOMMENDATION:

That Council:

1. Implements the proceedings in accordance with section 178 of the *Local Government Act 1993*, and to notify the community of its intention to dispose of Council owned land listed on the Public Land register as identified in the schedule below:

Address	Title	Known As
8-10 Crestview Court	CT 20731 Folio 404	Crestview Court Park
(PID 6692386)		

- 2. Determines easement on site prior to sale.
- 3. In the event there are no objections to the proposed sale. Council in accordance with section 178 of the *Local Government Act 1993*, to sell the property at 8-10 Crestview Court, and authorises the General Manager to:
 - (i) sell the property at a price to be determined by the General Manager; and,
 - (ii) negotiate conditions of sale including registration of the drainage and pipeline easements.

REPORT:

The Council, at its Meeting of 30 July 2007, adopted the Launceston City Council Open Space Strategy. The strategy was prepared in order to guide future planning, provision, use and development of open space in the Launceston municipality.

4.3 Crestview Court Park Disposal ... (Cont'd)

The Council's Open Space Strategy identifies Crestview Park Court as having very limited recreational potential. The Council currently manages over 240 areas of open space covering approximately 960 hectares. Ten of these areas were identified in 2007 as being surplus to the Council's needs.

Crestview Court Park is located on the southern side of the road having good sealed access with constructed kerbs and gutters (Attachment 1). The site measures 1,378m² and comprises of a slightly irregular shaped allotment that has a gradual slope rising to the rear boundary. The land is zoned 10.0 General Residential Zone under the Launceston Interim Planning Scheme 2015.

According to the 2007 Open Space Strategy - Crestview Court Park was classified as a local park, scoring poorly at 9 out of 10 (the higher the score the less valuable the area as parkland) and therefore disposal recommended.

Using the process for disposal of land on the public land register will provide an opportunity for the public to raise any concerns and allow the Council to consider any objections lodged before disposing of the land.

The process of disposal of Public Land is detailed in section 178 of *Local Government Act* 1993, requires the Council to publish an intention to dispose of Public Land on at least two separate occasions in a daily newspaper circulating in the municipal area; display a copy of the notice on any boundary of the public land that abuts a highway; and notify the public that objections to the proposed disposal may be made to the General Manager within 21 days of the date of the first publication. In the event where an objection is received the Council will be required to consider and determine the merits of the objection.

The land has had the appearance of a vacant lot and there have been many enquiries over a number of years expressing interest in the possibility of purchase. The land is zoned 10 General Residential under the Launceston Interim Planning Scheme 2015 making it suitable for residential use.

To address some minor drainage issues the Infrastructure Services Directorate has, in the last financial year, completed drainage works to facilitate the orderly development of this lot. It is also recommended as a condition of sale that a pipeline easement to benefit 12 Crestview Court be created. In addition the existing drainage easement should be widened from 1.83m wide to 3m wide, together with a restriction as to user to prevent interference with the swale drain and that such restriction be registered on title.

In accordance with section 177 of the *Local Government Act 1993*, valuation advice has been obtained and has been presented to Aldermen in closed session at the Strategic Planning and Policy Committee meeting.

It is recommended that the General Manager be authorised to negotiate the best possible sale price, conditions of sale including registration of necessary easements.

4.3 Crestview Court Park Disposal ... (Cont'd)

ECONOMIC IMPACT:

The proposal will have a positive economic impact on the local economy as it will be freeing up an otherwise unused parcel of land.

ENVIRONMENTAL IMPACT:

Not considered relevant to this report.

SOCIAL IMPACT:

The site has been assessed and deemed to be not suitable for public recreation space. Funding from the sales could be put towards purchasing/ or maintaining a more appropriate public open space within the Newnham area.

STRATEGIC DOCUMENT REFERENCE:

City of Launceston Strategic Plan 2014-2024

Priority Area 7 - A city that stimulates economic activity and vibrancy

Ten-year goal - To develop a strategic and dedicated approach to securing economic investment in Launceston

Key Direction -

2. To provide an environment that is conducive to business and development

BUDGET & FINANCIAL ASPECTS:

The Council budget does not include any item for the proceeds from the sale.

The consideration of this item has been approved by the Director Corporate Services.

DISCLOSURE OF INTERESTS:

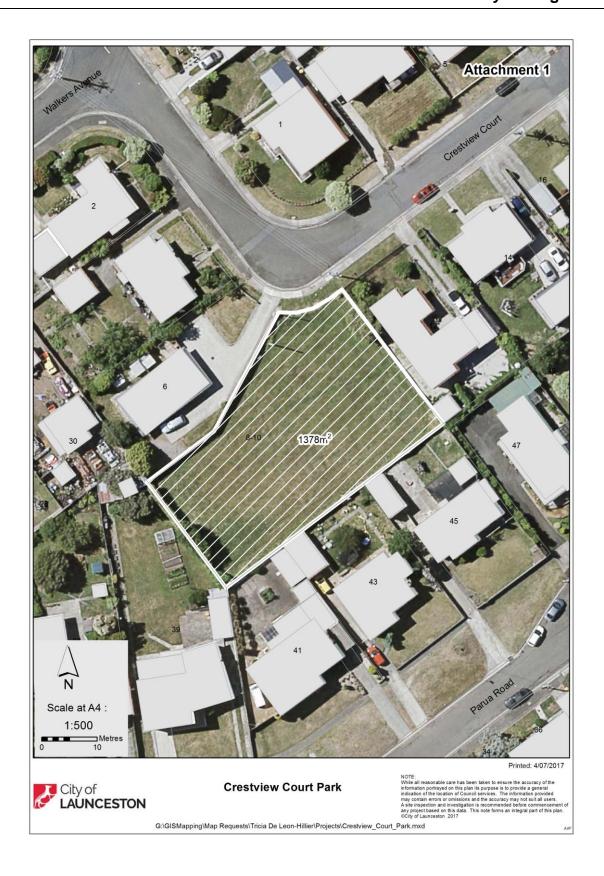
The officer has no conflict of interest in this item.

I certify that I have reviewed and approved this advice and recommendation.

Shane Eberhardt: Director Infrastructure Services

ATTACHMENTS:

1. Map



5 GENERAL BUSINESS

6 CLOSED ITEMS

Local Government (Meeting Procedures) Regulations 2015 Regulation 15(2)

- 6.1 Confirmation of the Minutes
- 6.2 Crestview Court Park Valuation

RECOMMENDATION:

That, pursuant to the *Local Government (Meeting Procedures) Regulations 2015*, the Strategic Planning and Policy Committee move into Closed Session to consider the following matters:

6.1 Confirmation of the Minutes

Regulation 34(6)

6.2 Crestview Court Park Valuation

Regulation 15(2)(f)

15(2)(f) proposals for the council to acquire land or an interest in land or for the disposal of land.

7 CLOSE OF MEETING