

# **City of Launceston**

## **Proposed Statutory Estimates Year Ending 30 June 2021**

## **Statements and Schedules**

<b>Operating Statement</b>	<b>2021</b>	<b>2020</b>
	<b>\$000</b>	<b>\$000</b>
<b><u>Revenues (Excluding Capital Revenue)</u></b>		
Rates and Charges	62,628	61,942
Fire Service Rates	8,310	8,310
Fees and Charges	21,496	25,555
Grants and Contributions - ALGCP Off-set	1,183	304
Grants and Contributions - Other	7,464	7,275
Interest Earnings	738	2,095
Investments	1,362	3,224
Bequests and Donations	80	188
Other Income	1,911	2,118
	<u>105,172</u>	<u>111,011</u>
<b><u>Expenses</u></b>		
Labour	44,217	43,539
Materials and Services	23,290	23,327
Depreciation	22,087	21,358
Administrative	5,265	5,104
Combined Drainage - TasWater	1,258	1,509
Electricity and Gas	3,126	3,403
Contributions and Events Support	2,865	3,006
Water, Rent and Land Tax	1,674	1,532
Remissions and Abatements	2,949	240
Fire Commission Levy	8,310	8,310
Interest Expense - ALGCP Loans	1,183	304
Interest Expense - Other Loans	-	-
Rehabilitation Provision	50	318
Asset Disposal Loss	200	200
	<u>116,474</u>	<u>112,150</u>
Underlying Operating Surplus (Deficit)	( 11,302)	( 1,139)
Add Capital Grants and Interest	11,660	4,967
Operating Surplus (Deficit)	<u>358</u>	<u>3,828</u>

*Comparative figures are taken from the previous statutory budget and not updated for budget changes during the year.*

<b>Funds (Cash) Statement</b>	<b>2021</b>	<b>2020</b>
	<b>\$000</b>	<b>\$000</b>
<u>Source of Funds</u>		
Net Cash from Operating Activities	22,695	25,704
Loan Proceeds	<u>20,000</u>	<u>4,200</u>
	<u>42,695</u>	<u>29,904</u>
 <u>Application of Funds</u>		
Capital Expenditure		
Council Funds	32,269	20,412
Grant Funds	11,660	4,967
Future Works Provision	-	-
	<u>43,929</u>	<u>25,379</u>
Loan Repayments		
Standard Loans	-	-
ALGCP Loans	-	-
	<u>43,929</u>	<u>25,379</u>
 Net Cash Generated (Expended)	<u>( 1,234)</u>	<u>4,525</u>

<b>Reconciliation of Net Cash from Operating Activities</b>	<b>2021</b>	<b>2020</b>
	<b>\$000</b>	<b>\$000</b>
Underlying Operating Surplus (Deficit)	( 11,302)	( 1,139)
Asset Disposal Loss	200	200
Grants and Contributions - Capital	<u>11,660</u>	<u>4,967</u>
Change in Net Assets from Operations	558	4,028
Reserves Funding Transfers	-	-
Depreciation and Amortisation		
Infrastructure	14,925	14,561
Buildings	3,596	3,357
Plant and Equipment	2,864	2,820
Data Systems	702	620
Amortised Rehabilitation	50	318
Other	-	-
Net Cash from Operating Activities	<u>22,695</u>	<u>25,704</u>

## **Expenditure Analysis**

### **Labour**

Several new roles were created as part of the Council's Organisational Alignment Project in 2019. As a result, labour costs have increased. The 2020/2021 budget also includes a yet to be determined increase as part of the upcoming Enterprise Agreement negotiations.

Council has an ongoing commitment to workplace health and safety, staff training and professional development which are all included in the overall labour cost.

Workers Compensation Insurance is included in labour costs, and has increased in line with industry trends.

In light of the Covid-19 Pandemic, Council has reforecast for a decrease in casual labour due to various facilities (QVMAG, LAC and the Travel Centre) being anticipated to be closed for some period of time.

Council has also frozen recruitment on various roles which has been factored into the labour budget for 2020/21.

### **Materials and Services**

These costs relate to the operation and maintenance of the Council's facilities; they include labour, plant, contractors and materials.

In response to the Covid-19 Pandemic, and a reduction in Council's revenue base the decision has been made to cut or defer various Major Operational projects. The revised budget proposes a reduction in Materials & Services by \$1.23m from the originally proposed budget. In comparison to the 2019/20 budget, Materials & Services has decreased slightly (\$0.037m).

### **Depreciation**

Depreciation is a significant non-cash expense and will continue to be affected by revaluation changes, revised estimates of the asset useful lives and the creation of new Council or externally funded projects. Given the Council's substantial asset portfolio, depreciation continues to be a significant cost in each operation budget. The increase in budget to \$22.1m (\$21.4m in 2019/20) is reflective of this.

### Administrative

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
General Administration	834	850
Advertising and Promotion	241	249
Computer and Communications	412	358
Election Expense and Roll Maintenance	30	30
Expert Advice	594	677
Insurance (Excludes Workers Comp)	1,036	815
Maintenance	206	190
Payment Fees and Debt Recovery	422	460
Postage, Printing and Stationery	359	354
Councillors	588	573
Audit Fees	99	100
Vehicles	444	448
	<b>5,265</b>	<b>5,104</b>

General Administration includes a range of expenses including committee costs, bank fees, security services and safety services etc. The other sub-categories are self-explanatory. Insurance costs have increased significantly. This is consistent across the Local Government sector.

### Combined Drainage - TasWater

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Operating Cost Contribution	962	934
Capital Contribution Provision	296	575
	<b>1,258</b>	<b>1,509</b>

On advice from TasWater, we are anticipating a smaller than usual Capital Contribution will be required in 2020/21.

### Electricity and Gas

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Utilities Gas	726	821
Utilities Electricity	2,400	2,582
	<b>3,126</b>	<b>3,403</b>

The savings in gas expenditure will not be as extensive as first anticipated. Unfortunately as a result of Covid-19 Pandemic, the Launceston Aquatic Centre energy saving project has been delayed until 2021.

## Contributions and Events Support

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<u>Regional Cooperation</u>		
Northern Tasmania Development Corp	208	209
Tamar Region NRM	128	124
NRM North	64	61
Tourism Northern Tasmania Inc	145	174
	<b>545</b>	<b>568</b>
<u>Internal Service Provision</u>		
Launceston Flood Authority	182	182
	<b>182</b>	<b>182</b>
<u>Provision of Services</u>		
NTCA	330	330
Business Events Tasmania	50	50
Theatre North	110	200
	<b>490</b>	<b>580</b>
<u>Contributions</u>		
L.G.A.T.	72	66
C.B.D. Promotional	533	530
Conference & Business Incentives	31	34
Community & Economic Assistance	252	285
Community Grants	80	80
	<b>968</b>	<b>995</b>
<u>Events Support</u>		
Major Event Sponsorship	210	210
Signature Event Sponsorship	225	215
Small & Celebration Event Sponsorship	129	139
New Years Eve Sponsorship	46	46
Special Event Sponsorship	70	70
	<b>680</b>	<b>680</b>
Total Contributions and Events Support	<b>2,865</b>	<b>3,005</b>

The reduction in the contribution to Theatre North comes as a result of the renegotiated lease agreement as at January 2020. The Council is receiving a reduction in lease income, which exceeds the decrease in the contribution made to Theatre North.

### Water, Rent and Land Tax

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Water Fixed Charges	766	769
Water Volumetric Charges	387	345
External Rent	34	36
Land Tax	487	382
	<b>1,674</b>	<b>1,532</b>

### Remissions and Abatements

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Remission Rates	2,399	240
Remission Planning & Development Fees	193	-
Remission Public Health Fees	102	-
Remission Lease Charge	173	-
Remission Parking Fees	82	-
	<b>2,949</b>	<b>240</b>

Increase in Remissions is a result of Council's Community Relief and Care Package.

### Council Concessions

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Pensioner Concessions		
Garbage Disposal	265	264
Parking, Off Street	161	137
	<b>426</b>	<b>401</b>

The Council provides a range of other concessions through its fee structure which includes free entry to the Museum and the Council's car parks and concessions for the Aquatic Centre and dog licences.

## **Debt Levels**

In February 2017 the Council borrowed \$9m for the CH Smith carpark project as part of the State Government Accelerated Loan Program.

A further \$6.0m has been borrowed in the 2019/20 financial year for a property purchase, this loan is from the State Government and has a five year repayment term.

In 2020/2021 the intent is to borrow an additional interest free \$20.0m from the State Government as part of the Covid-19 Stimulus Package, with a three year repayment term. This money will be used for both Capital & Operational purposes.

As these loans incur interest but are reimbursed by the State Government there is no impact from borrowings other than revenue and an equal expense (nil overall impact) for the 2020/2021 budget.

<b>Loan Schedule Extract</b>	<b>Interest</b>	<b>Borrowing</b>	<b>Repayment</b>	<b>Balance</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
30 June 2017 Actual	253	9,000	2,241	12,126
30 June 2018 Actual	441	-	2,357	9,769
30 June 2019 Actual	35	-	769	9,000
30 June 2020 Actual	-	6,000	-	15,000
30 June 2021 Proposed	-	20,000	-	35,000

The Council in 2020/2021 will only have interest free loans. Future loans are only anticipated to be used to fund projects that produce an economic return and/or generate revenue to service any loan funds.

## **Capital Works Program**

The following table provides an extract from the Capital Works Program for 2020/2021.

The Council seeks to prioritise the renewal of existing assets, however, it has been necessary in 2020/2021 to invest in the creation of some new, high value assets including the additional Waste Landfill Cell Liner (\$6m) and the QVMAG Digitisation and Collection Audit (\$400K).



**Capital Works Program****2021  
\$'000****%****Source of Funds**

Council Funds

32,269

73.46%

Grant Funds

11,66026.54%

Total Funds

43,929

100.00%

**Category**

Renewal and Upgrade

36,819

83.81%

Additions

7,11016.19%

Total Program

43,929

100.00%

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>OPERATING and CAPITAL Expenditure Summary</b>		
<b>(Excluding Non-Cash Expenses - Depreciation and Asset Disposal Losses)</b>		
Governance	3,747	1,922
Organisational Support	13,686	12,318
Technical & Logistics Support	2,698	3,414
Cultural Facilities	7,690	7,970
Economic Development & Promotion	6,189	4,156
Other Community Amenities	2,341	3,070
Public Order & Safety	780	829
Health	1,299	1,165
Environmental Protection	307	-
Community Development	1,319	1,326
Planning Approvals	2,205	2,649
Building Control	1,055	1,045
Garbage Collection & Disposal	15,420	9,999
Fire Levy	8,319	8,318
Flood Mitigation	1,385	883
Cemetery & Crematoria	1,291	1,448
Recreational Facilities	34,172	30,947
Roads & Traffic	23,121	12,704
Street Lighting	1,178	1,229
Street Cleaning	2,451	2,561
Parking Facilities	2,919	4,575
Stormwater Drainage	3,311	2,822
Interest Expense	1,183	304
Loan Repayments	-	-
Future Works Provision	-	-
	<b><u>138,066</u></b>	<b><u>115,653</u></b>
Financed by:		
Operating Revenues (Excl Capital)	105,172	111,011
Grants and Contributions - Capital	<u>11,660</u>	<u>4,967</u>
Operating Revenues	116,832	115,978
Prior Year Funding	-	-
Loan Proceeds (Gross)	<u>20,000</u>	<u>4,200</u>
	<u>136,832</u>	<u>120,178</u>
Net Cash Generated (Expended)	<u>( 1,234)</u>	<u>4,525</u>

*Comparative figures are taken from the previous statutory budget and not updated for budget changes during the year.*

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>OPERATING and CAPITAL Expenditure Detail</b>		
<b>(Excluding Non-Cash Expenses - Depreciation and Asset Disposal Losses)</b>		
Governance	<b>3,747</b>	<b>1,922</b>
Operations Expenditure Other	813	1,086
TRNRM Contribution	128	123
LGAT Contribution	72	66
Election Costs	-	-
Pensioner Concessions-Parking	161	137
Pensioner Concessions-Refuse	265	264
Pensioner Concessions-Waste Levy	21	17
General Rate Remissions	2,287	230
Capital Expenditure	-	-
 Organisational Support	 <b>13,686</b>	 <b>12,318</b>
Operations Expenditure	12,766	11,508
Capital Expenditure	920	810
 Technical & Logistics Support	 <b>2,698</b>	 <b>3,414</b>
Operations Expenditure	592	1,796
Licence Fee Remissions	23	-
Capital Expenditure	2,083	1,618
 Cultural Facilities	 <b>7,690</b>	 <b>7,970</b>
Operations Expenditure Total	6,424	6,909
Capital Expenditure Total	1,266	1,061
 Princess Theatre		
Operations Expenditure Total	379	454
Capital Expenditure Total	-	431
QVMAG		
Operations Expenditure Total	6,027	6,447
Lease Charge Remissions	2	-
Capital Expenditure Total	1,266	629
Auto Museum		
Operations Expenditure Total	9	8
Lease Charge Remissions	7	-
Capital Expenditure Total	-	-
 Economic Development & Promotion	 <b>6,189</b>	 <b>4,156</b>
Operations Expenditure	6,089	4,056
C.B.D. Rate Remissions	100	-
Capital Expenditure	-	100

Other Community Amenities	<b>2,341</b>	<b>3,070</b>
Operations Expenditure Other	1,826	1,701
Public Toilets (Excl Parks Facilities)	289	279
Lease Charge Remissions	11	-
Capital Expenditure	215	1,090
<b>Public Order &amp; Safety</b>	<b>780</b>	<b>829</b>
Operations Expenditure Other	511	497
Pound & RSPCA Funding	269	302
Capital Expenditure	-	30
<b>Health</b>	<b>1,299</b>	<b>1,165</b>
Operations Expenditure Other	1,153	1,102
Immunisations	67	63
Public Health Fee Remissions	79	-
Capital Expenditure	-	-
<b>Environmental Protection</b>	<b>307</b>	<b>-</b>
Operations Expenditure	307	-
Capital Expenditure	-	-
<b>Community Development</b>	<b>1,319</b>	<b>1,326</b>
Operations Expenditure	1,319	1,326
Capital Expenditure	-	-
<b>Planning Approvals</b>	<b>2,205</b>	<b>2,649</b>
Operations Expenditure Other	2,012	2,649
Development Fee Remissions	193	-
Capital Expenditure	-	-
<b>Building Control</b>	<b>1,055</b>	<b>1,045</b>
Operations Expenditure	1,055	1,045
Capital Expenditure	-	-
<b>Garbage Collection &amp; Disposal</b>	<b>15,420</b>	<b>9,999</b>
Garbage Collection	5,521	4,972
Hard Goods Collection	60	60
Garbage Collection Rate Remissions	2	2
Garbage Disposal	3,837	3,464
Lease Charge Remissions	-	-
Capital Expenditure	6,000	1,500
<b>Fire Levy</b>	<b>8,319</b>	<b>8,318</b>
Operations Expenditure	8,310	8,310
Fire Levy Rate Remissions	9	8
Capital Expenditure	-	-

Flood Mitigation	<b>1,385</b>	<b>883</b>
Operations Expenditure	1,385	843
Capital Expenditure	-	40
Cemetery & Crematoria	<b>1,291</b>	<b>1,448</b>
Operations Expenditure	1,236	1,243
Capital Expenditure	55	205
Recreational Facilities	<b>34,172</b>	<b>30,947</b>
Operations Expenditure	19,642	20,067
Capital Expenditure	14,530	10,881
Swimming Pools		
Operations Expenditure Total	4,786	5,124
Lease Charge Remissions	28	-
Capital Expenditure Total	120	370
Community Halls		
Operations Expenditure Total	176	173
Lease Charge Remissions	4	-
Capital Expenditure Total	-	20
Albert Hall		
Operations Expenditure Total	195	200
Lease Charge Remissions	22	-
Capital Expenditure Total	7,035	160
Sporting Grounds		
Operations Expenditure Total	4,770	4,909
Lease Charge Remissions	23	-
Capital Expenditure Total	3,280	9,599
Parks & Gardens		
Operations Expenditure Total	9,563	9,660
Lease Charge Remissions	75	-
Capital Expenditure Total	4,095	732
Roads & Traffic	<b>23,121</b>	<b>12,704</b>
Operations Expenditure Other	2,494	3,071
Bridges	-	-
Urban Roads	3,297	3,413
Rural Roads	-	-
Capital Expenditure	17,330	6,220
Street Lighting	<b>1,178</b>	<b>1,229</b>
Operations Expenditure	1,178	1,229
Capital Expenditure	-	-
Street Cleaning	<b>2,451</b>	<b>2,561</b>
Operations Expenditure	2,451	2,561
Capital Expenditure	-	-

Parking Facilities	<b>2,919</b>	<b>4,575</b>
Operations Expenditure Other	2,548	3,146
Park & Ride (Tiger Bus)	259	263
Off-St Parking Fee Remissions	82	-
Capital Expenditure	30	1,165
Stormwater Drainage	<b>3,311</b>	<b>2,822</b>
Operations Expenditure	1,811	2,162
Capital Expenditure	1,500	660
Interest Expense	<b>1,183</b>	<b>304</b>
Loan Repayments	-	-
Future Works Provision	-	-
	<b><u>138,066</u></b>	<b><u>115,653</u></b>

## Trading & Major Facilities

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>PARKING FACILITIES</b>		
<b>Income</b>		
Trading & Fee Income	5,169	7,379
Concessions Reinstated	161	137
Other	77	75
	<u>5,407</u>	<u>7,591</u>
<b>Expenses</b>		
Operations	2,977	3,554
Remissions & Abatements	82	-
Depreciation	446	443
Full Cost Attribution	571	571
	<u>4,076</u>	<u>4,568</u>
<b>Net Income/(Expenses)</b>	<u>1,331</u>	<u>3,023</u>
<b>Capital Expenditure</b>	<b>30</b>	<b>1,165</b>

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>LAUNCESTON WASTE CENTRE</b>		
<b>Income</b>		
Trading & Fee Income	6,689	6,628
Concessions Reinstated	265	264
	<u>6,954</u>	<u>6,892</u>
<b>Expenses</b>		
Operations	2,117	2,073
Rehabilitation Interest	50	318
Depreciation	646	643
Full Cost Attribution	234	234
	<u>3,047</u>	<u>3,268</u>
<b>Net Income/(Expenses)</b>	<u>3,907</u>	<u>3,624</u>
<b>Capital Expenditure</b>	<b>6,000</b>	<b>1,500</b>

<b>QUEEN VICTORIA MUSEUM and ART GALLERY</b>	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Income</b>		
Trading & Fee Income	261	494
Grants & Donations	1,685	1,786
	<b>1,946</b>	<b>2,280</b>
<b>Expenses</b>		
Operations	6,027	6,447
Remissions & Abatements	2	-
Depreciation	962	876
Full Cost Attribution	366	366
	<b>7,357</b>	<b>7,689</b>
<b>Net Income/(Expenses)</b>	<b>( 5,411)</b>	<b>( 5,409)</b>
<b>Capital Expenditure</b>	<b>1,266</b>	<b>629</b>

<b>LAUNCESTON AQUATIC CENTRE</b>	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Income</b>		
Trading & Fee Income	2,839	4,344
	<b>2,839</b>	<b>4,344</b>
<b>Expenses</b>		
Operations	4,728	5,075
Remissions & Abatements	28	-
Depreciation	849	798
Full Cost Attribution	168	168
	<b>5,773</b>	<b>6,041</b>
<b>Net Income/(Expenses)</b>	<b>( 2,934)</b>	<b>( 1,697)</b>
<b>Capital Expenditure</b>	<b>120</b>	<b>370</b>



	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>YORK PARK and INVERESK PRECINCT</b>		
<b>Income</b>		
Trading & Fee Income	2,032	2,336
Other	68	68
	<u>2,100</u>	<u>2,404</u>
<b>Expenses</b>		
Operations	4,129	4,318
Remissions & Abatements	43	-
Depreciation	1,174	1,160
Full Cost Attribution	164	164
	<u>5,510</u>	<u>5,642</u>
<b>Net Income/(Expenses)</b>	<u>( 3,410)</u>	<u>( 3,238)</u>
<b>Capital Expenditure</b>	<b>3,280</b>	<b>4,750</b>

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>CARR VILLA CEMETERY and CREMATORIA</b>		
<b>Income</b>		
Trading & Fee Income	1,358	1,247
	<u>1,358</u>	<u>1,247</u>
<b>Expenses</b>		
Operations	1,236	1,243
Depreciation	134	135
Full Cost Attribution	73	73
	<u>1,443</u>	<u>1,451</u>
<b>Net Income/(Expenses)</b>	<u>( 85)</u>	<u>( 204)</u>
<b>Capital Expenditure</b>	<b>55</b>	<b>205</b>

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>VISITOR INFORMATION CENTRE</b>		
<b>Income</b>		
Trading & Fee Income	108	125
Grants & Donations	120	123
	<u>228</u>	<u>248</u>
<b>Expenses</b>		
Operations	527	532
Depreciation	3	3
Full Cost Attribution	48	48
	<u>578</u>	<u>583</u>
<b>Net Income/(Expenses)</b>	<u>( 350)</u>	<u>( 335)</u>
<b>Capital Expenditure</b>	<b>-</b>	<b>-</b>

<b><u>Valuation and Rating Details</u></b>	<b>2021 \$'000</b>	<b>2020 \$'000</b>
The Assessed Annual Value (AAV) upon which the Estimates are calculated:		
<i>Based on values from 1st July, 2016</i>	629,109	629,109
<i>Adjusted AAV from 1 July, 2016</i>	696,068	689,864
	<b>Cents/ \$AAV</b>	<b>Cents/ \$AAV</b>
<b><u>General Rates applied to AAV</u></b>		
General	6.7654	6.7654
Residential	6.7654	6.7654
Commercial	7.8384	7.8384
Commercial (CBD)	9.3823	9.3823
Industrial	7.8436	7.8436
Primary Production	7.5215	7.5215
Public Service	7.8384	7.8384
Quarry and Mining	6.1270	6.1270
Sport and Recreation	7.8384	7.8384
Vacant (non-use)	6.8554	6.8554
<b><u>Service Rates on behalf of State Fire Commission</u></b>		
Urban Fire Levy	1.3958	1.3869
Lilydale Country Fire District Levy	0.3781	0.3781
Rural Fire Levy	0.3364	0.3378
<b><u>Other Rates Charges</u></b>	<b>\$</b>	<b>\$</b>
Fixed General Rates	290.60	290.60
Fire Levy Minimum Charge	41.00	41.00
<b><u>Service Charges</u></b>	<b>\$</b>	<b>\$</b>
Waste Management - per 85 litre bin	114.20	105.00
Waste Management - per 140 litre bin	156.40	145.70
Waste Management - per 240 litre bin	268.00	249.75

*As of the 2016/2017 year the 85 litre bin is no longer available*

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<u>Rates and Charges Summary</u>		
General Rate		
Residential	28,606	28,470
Commercial	9,974	9,927
Industrial	3,043	3,029
Public Service	3,008	2,994
Primary Production	965	960
Quarry and Mining	6	6
Sport and Recreation	247	246
Vacant (non-use)	609	606
General Charge	<u>10,363</u>	<u>10,314</u>
	56,821	56,552
Waste Management Charge	4,967	4,569
CBD Promotional Services	533	530
Budgeted Growth	<u>307</u>	<u>290</u>
	62,628	61,941
Fire Levy	<u>8,310</u>	<u>8,310</u>
Total Rates and Charges	<u><b>70,938</b></u>	<u><b>70,251</b></u>
<u>Rate Remissions</u>		
	<b>\$'000</b>	<b>\$'000</b>
General	2,290	232
C.B.D.	100	-
Fire General	8	8
Total Rate Remissions	<u><b>2,398</b></u>	<u><b>240</b></u>
<u>CBD Promotional Budget</u>		
	<b>\$'000</b>	<b>\$'000</b>
Income		
City Rates (Differential Component)	533	530
Expenses		
Operations	<u>533</u>	<u>530</u>
Surplus/(Deficit)	<u>-</u>	<u>-</u>

	<b>2021</b>	<b>2020</b>
<u>Variation in General Rate (cents per \$AAV)</u>	<b>Cents/ \$AAV</b>	<b>Cents/ \$AAV</b>
Commercial CBD From Residential	2.6169	2.6169
Commercial CBD From Commercial	1.5439	1.5439
 <u>State Fire Commission</u>	 <b>\$'000</b>	 <b>\$'000</b>
Income		
Fire Rate	8,310	8,310
Interest	16	16
	<u>8,326</u>	<u>8,326</u>
Expenses		
Fire Levy	8,310	8,310
Remissions	9	9
	<u>8,319</u>	<u>8,319</u>
 Surplus/(Deficit)	 <u>7</u>	 <u>7</u>

*The Council is required under legislation to collect fire rates on behalf of the State Fire Commission.*