

City of Launceston
Annual Report
2015/16



City of
LAUNCESTON

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Section 1: About Us

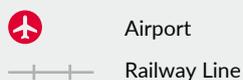
Welcome

Launceston has a municipal population of 67,078 (ABS Estimate March 2015) and covers an area of 1,405 square kilometres – with a greater population of 107,000.

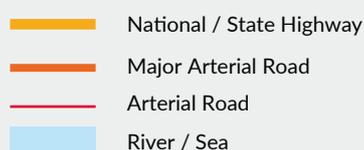
Situated at the head of the beautiful Tamar Valley wine growing region, few places in the world can match Launceston's natural and historic charm. We enjoy an enviable way of life that is at once relaxing and invigorating – a lifestyle centred around a climate similar to the south of France, the great outdoors, a vibrant events calendar and arts scene as well as our world renowned local food and wine. Launceston boasts all the major facilities of a larger city, many of which are owned and operated by the City of Launceston. A large range of services for residents and visitors were also provided in the 2015/16 year through the Council's six directorates – Infrastructure Services, Development Services, Facility Management and Governance Services, Corporate Services, Major Projects and the Queen Victoria Museum and Art Gallery.



Legend



Road Classification



Fast Facts

1806

The year Launceston settlement was acknowledged

236

Parks and reserves offer a range of activities for residents and visitors

12

Aldermen serve Launceston, one of whom is the Mayor



Vision, Mission and Values

“Launceston, a thriving and sustainable city. Everyone working together as one organisation to deliver services to our community. The City of Launceston’s Vision and Mission are underpinned by our commitment to the following fundamental values. These values guide the way the Council conducts its business and how the Council delivers all its activities and services for the benefit of the community.”

Integrity

We behave ethically

We tell the truth

We keep our commitments

We meet both the spirit and intent of the law

Stewardship

We care about people and the community in which we live

We operate safely

We are environmentally responsible

We strengthen the community

Inclusion

We value diversity and respect the dignity of each person

We value differences in people and perspectives

We build relationships based on mutual trust

We recognise the contributions of every individual

Initiative

We lead the way

We have the courage and creativity to shape the future

We have the discipline to manage risk

We act decisively in a timely manner

Teamwork

We work together to achieve superior results

We share ideas and talents to develop solutions

We support and rely on each other

We value clear and open communication

Accountability

We take responsibility for our actions

We live our values

We set clear goals, measure results and seek to improve

We build and protect the Launceston brand and reputation

A Message from the Mayor



Over recent months the Council has been redeveloping the Quadrant Mall as part of the Launceston City Heart Project – this is the first major public space redevelopment as part of the project.

When the Quadrant Mall project is complete, the Launceston City Heart Project will shift its focus to Civic Square, for a second major public space redevelopment that is set to transform that space and the way it has been utilised by the public for decades.

The Council is also gearing up for its \$9m North Bank redevelopment, set to feature a major new all-abilities playground and new recreational cycling and walking trails, as well as a pedestrian and cycling bridge from North Bank to the Seaport.

With the completion of the \$58m flood levee reconstruction project, Launceston's waterfront has opened up for public use in ways that have simply not been possible before.

Now that the levees are built, we have river banks that are open for public recreation and events, and both residents and investors clearly have an eye to the possibilities this creates.

Plans for the redevelopment of Launceston's historic Macquarie House building in Civic Square are continuing, seeking to re-purpose this iconic structure as a regional innovation hub, designed to assist entrepreneurs to realise and commercialise their ideas.

The second-stage upgrade of the Seaport boardwalk will be undertaken early next year, crystallising an enormous recreational link extending from the Cataract Gorge, to Royal Park, to the Seaport, North Bank and Inveresk.

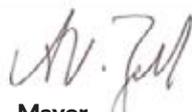
It's an exciting time in Launceston, with an increase in both public investment and private investment.

Over the longer term, we'll see the progression of the University of Tasmania's \$260m new northern campus, which seeks to significantly improve educational attainment levels in Tasmania, and re-frame the way the University interacts with the city.

This year has been a particularly busy one, especially with the floods in June, which damaged more than \$2m worth of infrastructure across the municipality. Our crews have been hard at work since to re-open and repair roads and bridges affected by the floods. Infrastructure in rural areas around Lilydale, Karoola and Blessington were particularly hard hit, with our crews tasked with undertaking more than 100 major infrastructure repair or replacement projects.

Next year promises to be exciting with the continued roll-out of the Launceston City Heart Project, the North Bank redevelopment, the progression of the University of Tasmania relocation, the introduction of green waste bins, events like the Australian National Band Championships in April – which are expected to draw more than 3400 musicians from across Australia and inject up to \$2.5m into our economy – and much more.

As we look ahead to 2017, Launceston stands on the brink of a new and exciting era, one which celebrate our innovation and creativity, and one which will highlight our envious educational and lifestyle opportunities on the national stage.


Mayor
 Albert van Zetten

General Manager's Report



With a raft of transformative projects on its books, the City of Launceston is poised to realise significant and exciting opportunities for improving its educational, economic and cultural offerings.

In the 2015 and 2016 calendar years, the City of Launceston has approved \$282m worth of development, comprising 1229 planning applications for developments across the municipality.

The Council has pursued a major redevelopment of the University of Tasmania's presence in Northern Tasmania, which seeks to significantly improve educational attainment levels in Tasmania, and re-frame the way the University interacts with the city.

The Council believes an investment of \$4.5m in land in the University of Tasmania's northern expansion program, accompanied by strict conditions, aimed at realising a \$260m capital investment in Launceston — and all the economic activity and jobs associated with it — is a sound investment that will reap long-term benefits for Launceston residents into the future.

The Council makes investments in its community every year — in 2015, for example, the City of Launceston has invested \$2.1m in CBD promotion, natural resource management, community grants, regional tourism promotion, conference incentives, and much more.

These are investments designed to ensure Launceston remains a fantastic place to live, work and invest.

The projects we have on the books at the moment are extremely exciting for our city and the Northern Tasmanian region, and have the potential to be game-changers for Launceston.

The Launceston City Heart Project and the University of Tasmania relocation project are perhaps the most well-known of the Council's priority projects, but work on the \$9m North Bank redevelopment has also been continuing throughout the year, as has the Council's work to encourage other development and investment around the city.

While we're not always at liberty to outline the substance of these discussions, it's clear that investors see Launceston as a significant opportunity and there is real interest in a number of prime development sites around the city, both by national brands and others.

This includes interest in some long-standing sites that have been difficult to develop in the past. The Council is an active player in these discussions and is working diligently to find solutions for these sites. No doubt we will have more exciting news on this front throughout 2017.

The June floods, the largest to confront Launceston in decades, tested our staff and our infrastructure. I was extremely pleased to see the cooperation and good humour that all our crews exhibited over the several days of the incident, in a situation which represented a very real threat to our city.

There will be lessons to be learned from this incident, and the Council is reviewing its plans and procedures to ensure we are well prepared the next time a flood threatens low-lying areas of the city.

With 2017 fast approaching the Launceston City Heart Project will begin a major redevelopment of Civic Square, which seeks to not only modernise the space but to fundamentally change the way it has been used for decades.

This is a very exciting opportunity for the city, and with the range of other game-changing projects on the horizon, I hope you will agree that Launceston is set to experience some exciting and innovative opportunities in the very near future.

General Manager
Robert Dobrzynski

Launceston Profile

Background

- 1806** ▶ Launceston, with acknowledged settlement in 1806, has a rich and vibrant history.
- 1820s** ▶ It was named by Lieutenant Colonel William Paterson, the founder and first commandant, in honour of the Governor of New South Wales, Philip King whose birthplace was the Cornish township of Launceston. Launceston is noted as having one of the finest collections of early Colonial and Victorian buildings in Australia, with some dating back to the 1820s.
- 1888** ▶ The town was declared a city by an Act of State Parliament in October 1888.
- 1889** ▶ The Act, known as the Launceston Corporation Act, was effective from 1 January 1889.



Fast Facts



Population

67,078

residents live in the City of Launceston municipality (ABS estimated resident population for 2015).



Topography

The city is placed where the South Esk and North Esk Rivers merge to become the Tamar River creating a winding river valley.

A range of mountains lie to the east and south of the city.

To the west of the city is the Cataract Gorge Reserve.



Industries

Health Care and Social Assistance

Retail Trade

Education and Training

Manufacturing

Accommodation and Food Services

City of Launceston Profile



“Launceston was proclaimed a municipality by an Act of Parliament on 30 October 1852, 47 years after it was founded. The boundaries extended less than two kilometres from the centre of the town.”

Seven Aldermen were elected to the Launceston Town Council on 1 January 1853, at the first local government elections held in Van Diemen’s Land. The Aldermen elected the first Mayor, Alderman William Stammers Button, later that day at the first meeting of the Town Council. On 8 May 1985, the councils of Launceston City, St Leonards and Lilydale were amalgamated to form the new City of Launceston. After this amalgamation, a number of rural areas were included in the municipality’s boundary. The most recent boundary changes were in 1992 when parts of Prospect and Relbia were included within the municipality’s boundary. The City of Launceston municipal area has grown to approximately 1,405 square kilometres and is served by 12 Aldermen, one of whom is the Mayor, and 568 employees. Launceston is the largest Council in Tasmania in terms of population.

Council Meetings

Ordinary Council meetings are held on the second and fourth Monday of each calendar month, excluding January and December, beginning at 1pm in the Town Hall Council Chambers. The January meeting is held on the last Monday and the December meeting is on the second Monday. Council meetings are open to the public. The public is able to ask questions of Council during public question time at the start of each Council meeting, as well as being able to speak to items prior to Council consideration during the meeting. From time to time, a special meeting of Council is convened in accordance with regulation 4(1)(b) or (6) of the Local Government (Meeting Procedures) Regulations 2015. Additionally, section 72B of the *Local Government Act 1993* requires Council to hold an Annual General Meeting.

Council Representatives

The Mayor and 11 Aldermen have specific powers, responsibilities and duties as set out in the Local Government Act 1993.

Council Elections

The Mayor and 11 Aldermen are elected for a four-year term in an ‘all in all-out’ election which means the elected representatives have a four year term including the positions of Mayor and Deputy Mayor. Local government elections were last held 14–28 October 2014.



Employment

In 2015/16, the Council employed 568 individuals (427.11 full-time equivalents), covering a broad range of professions across the Council's six directorates.

Road Network

The Council maintains more than 750.1 kilometres of roads (including 372 kilometres of urban roads and 365.7 kilometres of rural roads and a further 12.4 kilometres shared responsibility with the State). The State Government is responsible for a further 155.5 kilometres of roads including 13 bridges in the Launceston municipality. The Council also maintains 89 bridges. Each year the Council spends around \$11.3m on building and maintaining roads and bridges and a further \$3.7m on road related projects (street cleansing \$2.2m and street lighting \$1.5m).

Parks and Recreation

Launceston is renowned for its established parks, gardens and wide range of recreation facilities, which are unrivalled when compared to other similar sized communities across Australia. The Council owns, maintains and manages a total of 236 parks and reserves which include over 900 hectares of parklands with more than 27,000 trees (not including bushland trees) across the municipal area. The Council owns and operates the Launceston Leisure and Aquatic Centre, used by locals and visitors alike, as well as Aurora Stadium which hosts major sporting events including AFL matches. In addition, the Council facilitates and sponsors many community recreational programs including the Active City Park Program and Active Launceston.

Cultural Facilities

Our city is recognised for its cultural vibrancy, which not only makes Launceston a great place to live but also presents us as a very attractive tourism and conference destination, bringing considerable income to local businesses. The Council owns and/or operates many notable cultural facilities including the Queen Victoria Museum and Art Gallery (QVMAG), Princess Theatre, Earl Arts Centre and Albert Hall.

Aldermen Profiles



Mayor **Albert van Zetten**

Alderman van Zetten was first elected in 2005 and elected as Mayor in October 2007. He spent 18 years as the Chief Executive Officer of Launceston City Mission and is the Director of his own company. Alderman van Zetten has had over 30 years' experience as a chartered accountant and has been actively involved with several community organisations.

Specific Purpose Internal Committees

Strategic Planning and Policy Committee; General Manager's Contract and Performance Review Committee; Launceston Flood Authority; QVMAG Governance Advisory Board

External Committee Membership

TasWater Owners Representative; Northern Tasmania Development – Executive and Local Government Committees; Local Government Association of Tasmania; Regional Capitals Australia



Deputy Mayor Alderman **Rob Soward**

Alderman Rob Soward was elected in 2009, and elected as Deputy Mayor in 2014. He has a strong community and sporting background including 24 years as a teacher with the Department of Education. Alderman Soward holds a Bachelor of Education degree and Master of Education degree. Alderman Soward is a past director of the Northern Tasmanian Football League, a past director of Connect (MyState Ltd) and has been an Australian Rules Football Coach for 23 years. Alderman Soward was awarded the Frank MacDonald Memorial Prize and represented Tasmania and Australia in Gallipoli, France and Belgium at a range of Commemorative ANZAC services.

Alderman Soward is a White Ribbon Ambassador and a past member of the University of Tasmania's Alumni Committee.

Specific Purpose Internal Committees

Strategic Planning and Policy Committee; General Manager's Contract and Performance Review Committee; Australia Day, Awards and Hall of Fame Committee; Heritage Forest Advisory Committee; Launceston Sister City Committee; QVMAG Governance Advisory Board (Proxy); North Bank Committee

External Committee Membership

Nil



Alderman **Robin McKendrick**

Alderman McKendrick was first elected in 1981. In 1988 he served as Deputy Mayor. Alderman McKendrick has a retailing and investment background and strong sporting and community interests.

Specific Purpose Internal Committees

Economic Development Committee; Strategic Planning and Policy Committee; Launceston Sister City Committee and Hobart/Launceston MOU Committee

External Committee Membership

Franklin House Management Committee; Launceston College Association; Launceston Tramway Museum Society Inc; Launceston Road Safety Consultative Committee



Alderman Ted Sands

Alderman Sands was first elected in 1999. He served as an Alderman until 2002 and was re-elected in 2005. He has interests in landscaping, renovations, house building and fitness training. Alderman Sands is also heavily involved in the community, assisting older Australians with their day-to-day activities and delivering meals on wheels.

Specific Purpose Internal Committees

Strategic Planning and Policy Committee

External Committee Membership

Nil



Alderman Hugh McKenzie

Alderman McKenzie was elected in October 2011. He is a chartered accountant and was a partner in accounting and business advisory firm KPMG for 24 years, until his retirement in June 2011; he continues as a consultant to the firm. Alderman McKenzie is also a board member of Primary Health Tasmania, Chair of Cornerstone Youth Services Inc. (incorporating headspace) and a National and Regional Councillor for Chartered Accountants Australia and New Zealand. He has been actively involved in many sports over the years, including football, cricket, tennis, golf and cycling including as past President of the Stan Siejka Launceston Cycling Classic.

Alderman McKenzie has had a long involvement in education as a board member of Scotch Oakburn College for 17 years, of which six were as Chairman. Alderman McKenzie is also involved in a number of charities and community organisations including, Moonbeam Children's Committee, Cape Hope Foundation and Tamar Valley Peace Trust.

Specific Purpose Internal Committee

Strategic Planning and Policy Committee; Economic Development Committee; Audit Panel; Tender Review Committee; Code of Conduct Panel, Heritage Forest Advisory Committee, Launceston Access Advisory Committee (Chair), Pedestrian and Bike Committee (Chair); Hobart/Launceston MOU Committee; York Park and Inveresk Precinct Authority (Chair); Launceston City Heart Reference Group

External Committee Membership

Australia Pacific Airports Launceston;
Theatre North Inc



Alderman Jim Cox

Alderman Cox was elected in October 2011. He spent more than 20 years as a member of the Tasmanian Government, having held several portfolios including Road Safety, for which he still has a strong passion for. He sees his role as Alderman as an opportunity to give something back to a community that has supported him for many years.

Specific Purpose Internal Committees

Strategic Planning and Policy Committee; Tender Review Committee; General Manager's Contract and Performance Review Committee; Code of Conduct Panel; Launceston Sister City Committee; Street Tree Advisory Group; Municipal Emergency Management Committee

External Committee Membership

Launceston Road Safety Consultative Committee



Alderman Danny Gibson

Alderman Gibson was elected in October 2011. He is committed to Launceston, having enjoyed a professional career in Northern Tasmania in education, media and the arts. He is a volunteer, supporter and patron of many not-for-profit organisations and currently teaches drama to the region's young people. Alderman Gibson has been a long-time supporter of the city's arts sector and believes Launceston's heritage delivers important economic benefits to the city.

Strategic Planning and Policy Committee

Strategic Planning and Policy Committee, Code of Conduct Panel; Australia Day, Awards and Hall of Fame Committee; Events Sponsorship Program; Community Grants (Organisations) Program; Heritage Advisory Committee; Northern Youth Coordinating Committee; Scholarship and Bursary Committee

External Committee Membership

Launceston Safer Communities Partnership and UTAS 125th Anniversary Advisory Committee



Alderman Janie Finlay

Alderman Finlay was first elected in 2000 and served as Mayor from 2002 to 2005. Elected Mayor at just 27 years of age, Alderman Finlay was the youngest female Mayor ever to serve in Australia. In 2007 she resigned from the Council to pursue other interests, including serving as a Director of NwAI Harcourts; a Director of the Tasmanian Symphony Orchestra and Chairman of the Launceston Tornados; she has also operated two award winning small hospitality businesses and in 2015 partnered with a global health and wellness company, empowering people to live their best life possible with a healthy mind and body. She was elected to Council again in 2014, bringing her experience in the not-for-profit and business sectors back to the City of Launceston. Alderman Finlay has a strong focus on family, maintaining Launceston's unique character, a passion for good governance and is committed to working with local businesses and the community, to ensure Launceston is regarded as the place where everyone is supported to live their best possible life.

Specific Purpose Internal Committees

Strategic Planning and Policy Committee; Economic Development Committee; Audit Panel; General Manager's Contract and Performance Review Committee; Cataract Gorge Advisory Committee; Heritage Advisory Committee; Launceston Access Advisory Committee; North Bank Committee

External Committee Membership

Launceston Safer Communities Partnership; Tamar NRM Reference Group; Local Government Association of Tasmania (Proxy); Communities for Children Advisory Board



Alderman Darren Alexander

Alderman Alexander was first elected in 2014 and believes a strong private sector is vital to the success of the Northern Tasmanian region. He has been a vocal advocate for the State's ICT industry for more than a decade and has represented the sector on numerous boards and committees. In 1993 he founded technology company Autech in Launceston. Today the multi-award winning company employs a staff of 15 and has sold more than one million copies of its proprietary colour visualisation software.

Alderman Alexander has a passion for small business and the National Broadband Network (NBN) and in 2013 was appointed a 'Digital Champion' of the NBN by the Prime Minister. He has served as a Director of the Department of State Growth's Tasmanian Development Board; a member of the Brand Tasmania Council; president of TAS ICT and a vice chairman of the Digital Futures Advisory Council and Business Events Tasmania.

Specific Purpose Internal Committees

Strategic Planning and Policy Committee; Economic Development Committee; Tender Review Committee; Hobart/Launceston MOU Committee; York Park and Inveresk Precinct Authority; Launceston City Heart Reference Group (Chair)

External Committee Membership

Nil



Alderman Emma Williams

Alderman Williams was elected in November 2014. With a background in environmental science, natural resource management and international community development, she has a strong commitment to the health and sustainability of the Launceston community. Alderman Williams is a supporter of volunteer-based activities and approaches that celebrate the diversity, culture and environment of the City of Launceston.

Specific Purpose Internal Committees

Strategic Planning and Policy Committee; Event Sponsorship Program; Cataract Gorge Advisory Committee; Community Grants (Organisations) Program; Scholarship & Bursary Committee; Street Tree Advisory Group; Youth Advisory Group

External Committee Membership

Nil



Alderman Simon Wood

With more than 20 years' experience in Launceston as a small business operator, Alderman Wood is a strong supporter of Northern Tasmania's private sector. He believes it is vital to create new employment and study options for Northern Tasmania's young people and an environment which provides opportunities for young people right here in Tasmania. Along with serving on several boards and school committees and undertaking advocacy work for Northern Tasmania's small business sector. He and his wife are also raising their own young family in Launceston. Alderman Wood was first elected in 2014 and is determined to work with his fellow Aldermen and other stakeholders to ensure Launceston's social and economic future burns bright.

Specific Purpose Internal Committees

Strategic Planning and Policy Committee; Tender Review Committee; General Manager's Contract and Performance Review Committee; Australia Day, Awards and Hall of Fame Committee; Youth Advisory Group; North Bank Committee; Launceston City Heart Reference Group; Every Child Succeeds

External Committee Membership

CityProm; C8 Working Group (proxy)



Alderman **Karina Stojansek**

Alderman Karina Stojansek was elected in 2015. She has over 20 years senior management experience in small to medium organisations, most recently as the General Manager of a state-wide IT training organisation. Alderman Stojansek studied a Bachelor of Commerce at the University of Tasmania and has extensive skills in accounting, human resources and business management.

Alderman Stojansek is currently on the board of the local Steiner School and has served on various committees such as the RSPCA and the Trevallyn Tennis Club, holding positions as President, Treasurer and Secretary.

She has been involved with the migrant community, delivering a program called 'Foot in the Door' which helped migrants find employment.

Alderman Stojansek has a passion for community and believes strongly in the importance of health, family, an active lifestyle and building a vibrant, dynamic, connected and inclusive community.

Specific Purpose Internal Committees

Strategic Planning and Policy Committee; Community Grants (Organisations) Program; Events Sponsorship Program; North Bank Committee; Pedestrian and Bike Committee; Launceston City Heart Reference Group

External Committee Membership

C8 Working Group

Executive Management Committee



Robert Dobrzynski
General Manager



Leanne Hurst
Director Development Services



Rod Sweetnam
Director Facilities and Management and Governance Services



Dale Sinfeld
Director Major Projects



Michael Tidey
Director Corporate Services



Richard Mulvaney
Director Queen Victoria Museum and Art Gallery



Harry Galea
Director Infrastructure Services

Employee Profiles



Dannielle Denning,
Parks Planner

Parks Planner, Dannielle Denning has worked for Council for over a year.

What does your role involve?

My role is very diverse, I have input into a wide range of projects that affect our parks and natural environment. From preparing development applications for new building work, tree management, to improving the City of Launceston's parks management which includes bushfire mitigation.

What do you find most fulfilling within your role?

I get to work with great bunch of talented people focussed on making the city and surrounds a great place to live, work and visit.



David Cook
Museum Services Officer

Museum Services Officer, David Cook has worked with Council for five and a half years.

What does your role involve?

I take care of building maintenance and contractor management on our two sites.

What do you find most fulfilling within your role?

I love working on the Heritage listed Art Gallery. It is an amazing building with a fascinating history. I love integrating new technologies into our older buildings. I also enjoy working with the staff at the Museum and Art Gallery, they are an eclectic bunch with very specific interests. I have learned a lot from these people. Occasionally I work in collection stores and see some of the amazing objects that are housed by the Museum in its role as caretaker for the residents of the City of Launceston. It is only when you get the full story from a curator that the history or significance of an item is revealed.



Alan Morcom *Parking Technician*

Parking Technician, Alan Morcom started with Council in 1997 as a part-time employee.

What does your role involve?

In 1997, I was employed to help the Parking Mechanics maintain the fleet of single head mechanical meters the council used at this time. These meters had been in use since 1971, they were basically big clock mechanisms which required regular cleaning and adjustment.

The position has changed since then with the advent of electronic equipment, to the point where the technician's job now includes: maintaining the ticketing systems that run the car parks, data collection, liaising with other council workers in departments like IT, Cleansing, Building and Assets.

Also, working with external contractors to repair and improve the council systems, buildings and car parks in the city.

What do you find most fulfilling within your role?

The most satisfying parts of the job for me are when the people in the department can do their job effectively because the systems and equipment are in good working order.

I also enjoy researching equipment, trying to predict what the parking department, council and the city will need from the technologies we use these days to do our jobs and how they will affect and change the jobs we do.



Angie Hart *Tourism & Business Events Officer*

Tourism & Business Events Officer, Angie Hart has worked for Council since Dec 2013.

What does your role involve?

Maximising the coordination, development and profile of Launceston's tourism industry in order to increase the social and economic benefits for the city. Working in collaboration with neighbouring councils and industry bodies to develop, promote and enhance Launceston's position as the tourist gateway to Northern Tasmania and position Launceston as a major centre for high quality tourism experiences, facilities and events.

What do you find most fulfilling within your role?

Moving back to my hometown; Launceston after 10 years in Melbourne heightened my appreciation for our beautiful city. Launceston has an incredible depth that surprises people when they first visit. For a relatively small regional city we celebrate an abundance of talented local artisans, world class produce, stunning heritage buildings, award winning parks and gardens and my favourite feature; Launceston's walkability. I am incredibly passionate about Launceston and want to see the city that I live and work in thrive and grow; my role as Tourism and Business Events Officer provides the perfect opportunity for me to embrace this passion as I boast about Launceston's extraordinary layers on a daily basis and with the added benefit of working alongside passionate industry colleagues.

Council Meetings and Committees

The role of Council meetings is to collectively, as a Council, develop, determine and monitor the implementation and development of strategic plans, budgets, policies and programs. In addition to attending Council meetings, our Aldermen represent Council on many standing Council committees, authorities, specific purpose internal committees and external committees.

Standing Council committees

Strategic Planning and Policy Committee

The role of the Strategic Planning and Policy Committee is to consider and discuss significant long-term policy matters. Meetings are held on the first and third Monday of each calendar month, excluding January. Meetings start at 10am in the Town Hall Committee Room. Strategic Planning and Policy Committee meetings are open to the public. Committee members include: All Aldermen (Mayor van Zetten Chair). Executive Management Committee members attend.

Economic Development Committee

The role of the Economic Development Committee is to support the implementation of the City of Launceston Economic Development Strategy.

Committee members include: Alderman Alexander (Chair), Alderman McKendrick, Alderman McKenzie, Alderman Finlay.

Tender Review Committee

The role of the Tender Review Committee is to review the recommendations of tender evaluation panels and to accept tenders. The Committee meets as needed.

Committee members include: Alderman Cox (Chair), Alderman McKenzie, Alderman Alexander, Alderman Wood.

Audit Panel

The role of the Audit Panel is to oversee all Council's policies and processes that manage, administer or operate the systems of financial control and reporting, audit or risk. The Panel meets at least quarterly.

Committee members include: Alderman McKenzie, Alderman Finlay.

Independent Committee members include: Mark Scanlon (chair), Lyndal Kimpton.

General Manager's Contract and Performance Review Committee

The role of the General Manager's Contract and Performance Review Committee is to assist the Council by: conducting annual evaluations of the General Manager's performance; reviewing contractual conditions; overseeing the process regarding recruitment, selection of contract renewal or termination; recommending professional development strategies; and the content of the position description for the General Manager. The Committee meets regularly during the year.

Committee members include: Mayor van Zetten (Chair), Alderman Soward, Alderman Cox, Alderman Finlay, Alderman Wood.

Council meeting attendance

From 1 July 2015 to 30 June 2016, there were a total of 23 Council Meetings, 22 Ordinary Council Meeting and an Annual General Meeting

Alderman van Zetten	22
.....
Alderman Soward	20
.....
Alderman McKendrick	21
.....
Alderman Sands	18
.....
Alderman McKenzie	19
.....
Alderman Cox	21
.....
Alderman Gibson	22
.....
Alderman Finlay	21
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Alderman Alexander	19
.....
Alderman Wood	21
.....
Alderman Williams	18
.....
Alderman Stojansek*	15
.....

Strategic Planning and Policy Committee meeting attendance

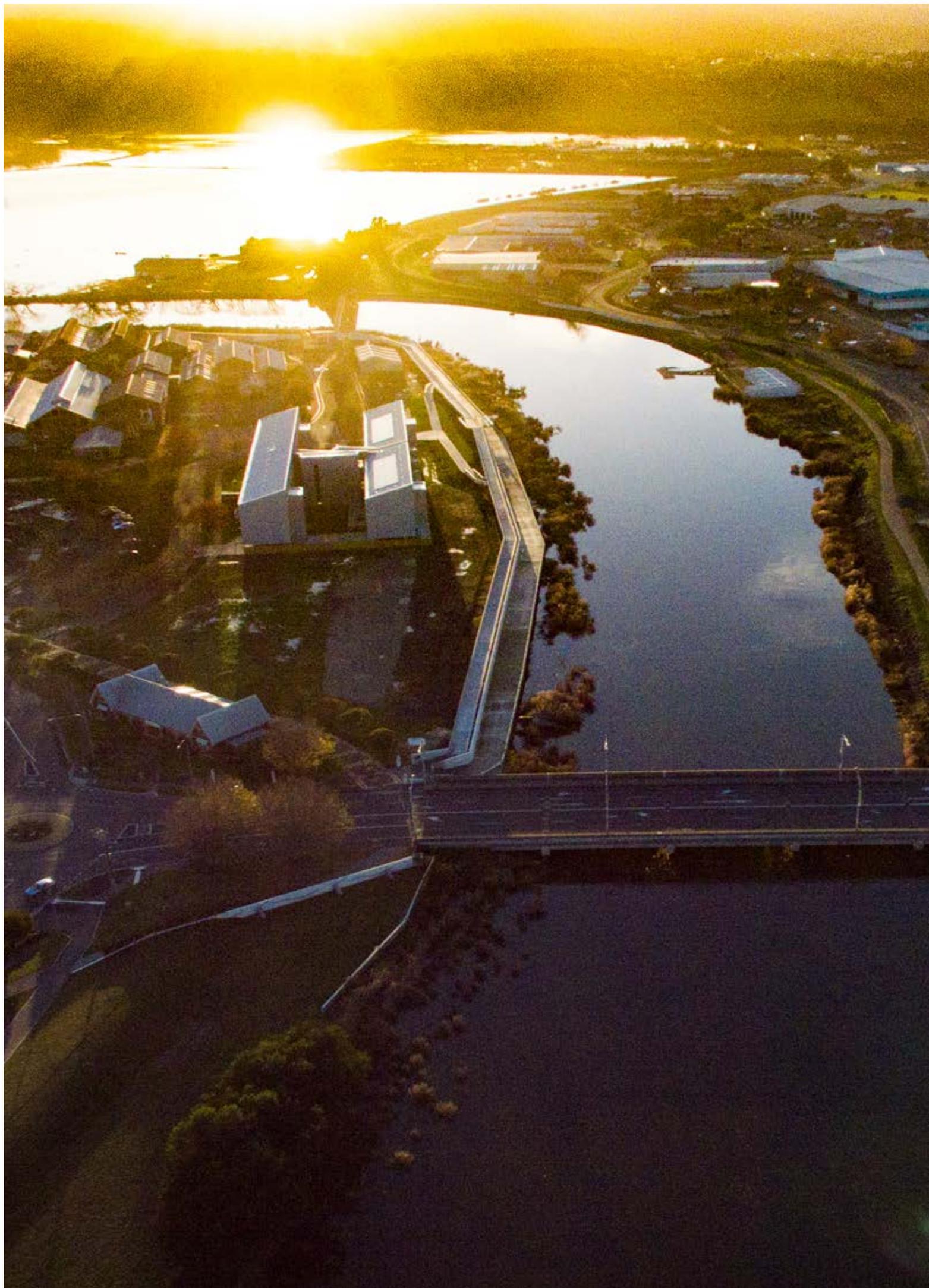
From 1 July 2015 to 30 June 2016, there were 22 Strategic Planning and Policy Committee Meetings.

Alderman van Zetten	17
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Alderman Soward	14
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Alderman McKendrick	18
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Alderman Sands	14
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Alderman McKenzie	18
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Alderman Cox	18
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Alderman Gibson	19
.....
Alderman Finlay	19
.....
Alderman Alexander	19
.....
Alderman Wood	21
.....
Alderman Williams	17
.....
Alderman Stojansek*	10
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*Alderman Stojansek was sworn in as an Alderman on 13 July 2015 replacing Alderman Dawkins.

Organisational Structure







Section 2:
Performance
Highlights

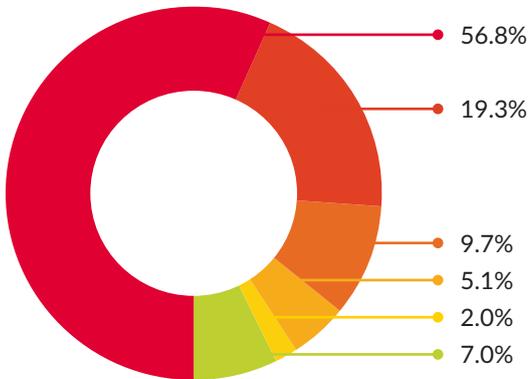
Performance Snapshot

Overview



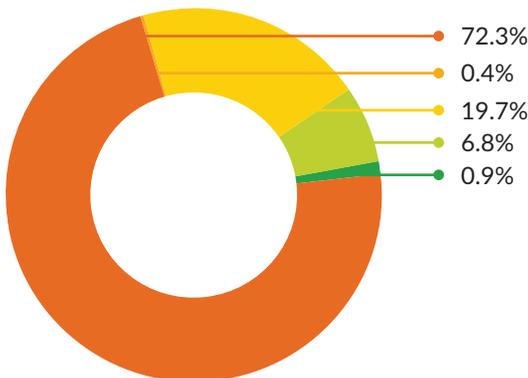
76%

of the 33 actions set, the Council has completed or is on target to complete 25 actions.



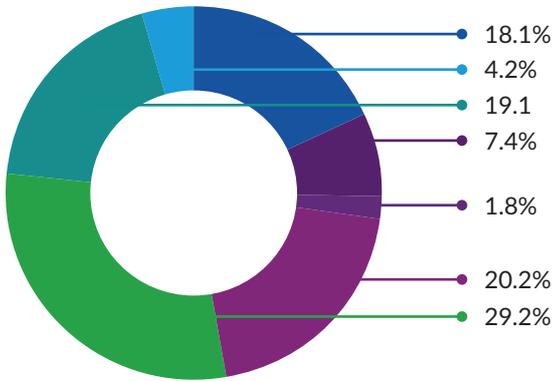
Where the Dollars Come From

Rates	62,323,553
Fees and Charges	21,151,567
Grants - Capital Purposes	10,666,647
Grants - Revenue Purposes	5,616,256
Interest	2,188,435
Other	7,714,356
TOTAL	109,660,814



Where the Dollars Go

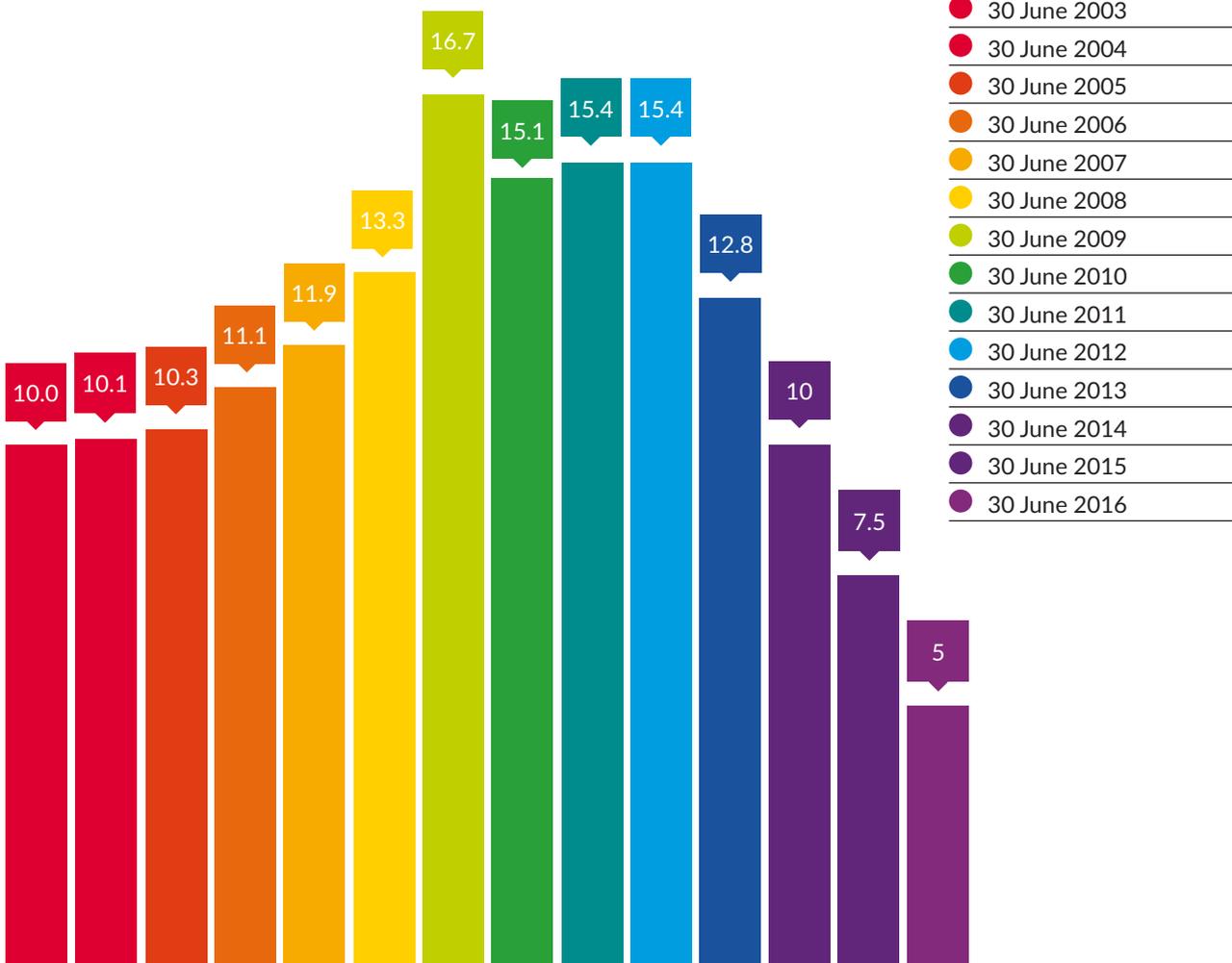
Maintenance	71,504,924
Borrowing	357,381
Depreciation	19,440,415
State Government Fire Service Levy	6,702,482
Rate Remissions and Abatements	912,202
TOTAL	98,917,405



Expenditure by Program

General and Public Services	17,888,245
Public Order and Safety	7,368,121
Health and Welfare	1,731,286
Housing and Community Amenities	19,961,509
Recreation and Culture	28,866,248
Roads Traffic and Parking	18,900,203
Other	4,201,791
TOTAL	98,917,405

Outstanding Loans

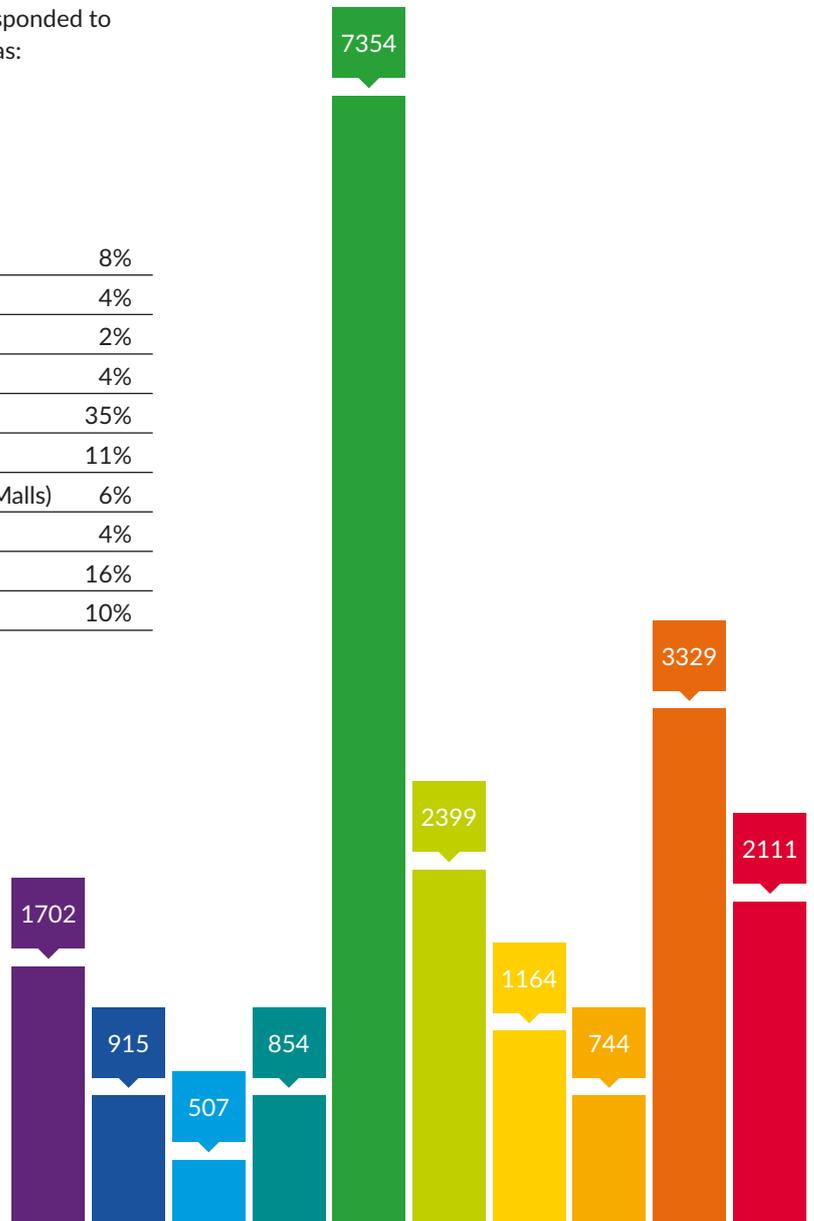


Community Satisfaction

This financial year the City of Launceston responded to 21,079 service requests in the following areas:

Service Requests

● Roads and Footpaths	8%
● Parks and Recreation	4%
● Stormwater and Drainage	2%
● Tree Management	4%
● Parking	35%
● Environmental Health	11%
● Bookings (Bike Centre, Halls, Heat Kits, Malls)	6%
● Building and Planning	4%
● Waste Management	16%
● Other	10%



Customer Satisfaction Survey

An annual community survey is conducted of residents to measure residents' satisfaction with the City of Launceston's wide range of services, activities and programs.

NOTE: In 2014/15 LGAT added and reconfigured questions to the Customer Satisfaction Survey. These questions have been highlighted in the chart below and the figures are NOT included in the total average satisfaction scores.

Of the nine areas surveyed, the five areas with satisfaction levels of 70% or over in 2015/16 include:

- Waste management (average 79% satisfaction)
- Community health and safety (average 77% satisfaction)
- Stormwater and flood control (average 70% satisfaction)
- Recreation and cultural facilities (average 77% satisfaction)
- Customer service (average 82% satisfaction)

The remaining four service areas seen to be the most in need of improvement are:

1. Community involvement (average 62% satisfaction) – down 1% from 2014/15
2. Planning and development (average 58% satisfaction) – up 5% from 2014/15
3. Roads, footpaths and traffic (average 64% satisfaction) – remained the same as 2014/15
4. Social and community services (average 64% satisfaction) – down 3% from 2014/15

Future work planning to improve the satisfaction ratings in the above areas include:

Community Involvement

Community Involvement is made up of three categories:

- Informing residents about Council activities and decisions (down 2% from 2014/15)
- Involving residents in local decision making (remained the same as 2014/15)
- Access to Aldermen (up 2% from 2014/15)

Council will shortly be launching its new and improved website that will allow the community to have information readily available at their fingertips. The new website will provide better functionality than is currently available from Council's website.

A continued focus on digital communications that allow Council to deliver up-to-date and accurate information is also a priority, particularly in providing information through Council's social media channels, email and the internet.

The City of Launceston's Your Voice Your Launceston community consultation platform will also be refreshed to ensure the site is user-friendly and encourages the community to have their say on important issues. The platform now has over 2,646 registered residents who are happy to provide feedback to Council. In the coming year, this will be promoted through a range of channels to increase this even further.

Planning and Development

The Planning Department has been working hard over the past 12 months as part of the state government planning reform process to ensure that reforms are appropriate and workable for our communities. Over the next 12 months we will be seeking to align these consistent state-wide provisions with our local planning objectives. We are hopeful that the City of Launceston will once again be leading the way in this process. A significant community engagement process will accompany this work and through this we hope to talk to as many people as possible.

As part of our program of continuous improvement, we have this year been talking to many of our customers about how we can improve our online service. The results of this will start to roll out in the next few months. Hopefully this will encourage people to use this excellent service.

The past 12 months have also resulted in more applications being made (638) than in any of the past five years. Despite the increase in activity we have maintained our average of just over 34 days for considering discretionary applications, against the 42 days allowable under the relevant legislation.

Roads, Footpaths and Traffic

Council has invested in developing concise service standards and have implemented a process of inspections, defect reporting and maintenance scheduling to improve compliance with these standards.

Network traffic planning is proposed to be undertaken in partnership with neighbouring councils and Department of State Growth in 2017 with a focus on congestion and future development.

Council is implementing its Safer Roads Strategy, which was adopted in 2015.

Social and Community Services

The City of Launceston has delivered a range of initiatives and programs to enhance social and community services. These include:

- The Community, Tourism and Events Department was instrumental in setting up three evacuation centres this year following a flood alert in late February and a flood event in June 2016. It remained involved in the following months in outreaching to affected residents and reviewing planning arrangements.
- Launceston Safer Communities Partnerships Committee gathered 10 times this year. This external committee aims to make people from Launceston be safe and feel safe. Its mission is to promote community safety messages, mobilise resources in the community and provide informed advice, input, comment and feedback. The various business organisations, local and state government agencies and community groups on LSCP promoted Road Safety through winter radio adverts, provided selected seasonal safety tips through *Safe Winter in Launceston* and *Safe Summer in Launceston 2016* edition (online publications accessible on City of Launceston website).
- Launceston Safer Communities Partnerships also developed the *Lock It or Lose It* campaign, which will be launched in Spring 2016 and will encourage residents and tourists alike to lock their cars and remove valuables when parking to reduce opportunistic theft. This project engaged Launceston College students to create television commercials and there was also promoted through car parks and reserves.
- The *Breatho Stay below.05* program ran again as part of Festivale 2016 offering free information and breathalysing tests to patrons raising awareness on drink driving.
- The *Launceston Human Library* visited four Colleges and TAFE in Launceston and featured at a range of local events such as the Peace Festival, Tasmanian Suicide Prevention Forum, Mental Health Week providing participants with the skills and attitude to understand and respect human rights and community diversity. The result is close to 250 participants.
- The *Growing Recognition* program provided flowers to over 200 elderly and isolated residents, along with a handmade card from students. The program started with the partnership of 10 local Primary Schools and aims to recognise, as part of Seniors Week disadvantaged or isolated Seniors in the Launceston municipality.
- In December 2016 an annual reception was held where local programs and community leaders working towards a vibrant and inclusive community and rewarded through the Tasmanian Human Rights' Award 2016 were acknowledged.
- The *Connected Communities* (community resilience) program launched in 2013/14 provides residents with information and encouragement as to how to connect with ones neighbours around Neighbour Day was held on the last Sunday in March.
- The Youth Engagement Framework and Youth Engagement policy was endorsed by Council.

- The Youth Advisory Group members met 30 times in 2015/16 and undertook a number of projects, including facilitating an aldermen Q&A session for schools, input into Men's Health Awareness campaign, Housing and Homelessness forum and consultation to Youth Network of Tasmania on family violence and respectful relationships. The Youth Advisory Group also facilitated an all ages Mental Health Week event in Launceston CBD and supported three local schools with their projects as part of a grant program developed by the Youth Advisory Group called SEED funding.
- The Northern Youth Coordinating Committee (NYCC) is a Special Committee of the City of Launceston, comprising 130 members across state and local governments and non-government organisations. The Committee held five regular meetings, and helped support four youth projects this year; Men's Health Week awareness campaign, Intergenerational film project with migrant youth, Rainbow Ball for LGBTI youth and Battle of the Bands community festival at Ravenswood Neighbourhood House.
- The Momentum, Examiner's youth newspaper will be launched in September 2016. This program saw students from eight different schools produce a printed newspaper publication. The resource will continue to be updated online.
- *Kulture Konnekt* is a school holiday program run in partnership with National Joblink for migrant youth in the Launceston community. The program has been running for three years and has up to 40 migrant youth take part in the program.
- *Young Writers in the City* will be launched in August 2016 in partnership with Tasmanian Writers Centre as a program to showcase young people who had an ambition to be a published writer. Six young writers have been selected as part of a paid writers-in-residency in locations around Launceston city. The writers will perform as part of Junction Arts Festival in 2016 and their work will be published on Tasmanian Writers Centre website.
- Resilient Youth Australia Survey project was endorsed by Council in May 2016 with a view that nine schools and two colleges will complete year one of the project by June 2017.
- The Living as a Senior in Launceston Framework delivered a number of initiatives including three Celebrating Seniors morning tea and information sessions, a quarterly newsletter sent to over 350 seniors, the *As I Age* chalk board installation used by all ages to generate conversation about ageing, participation in the Launceston Older Person's Reference Group. This framework will be updated in 2017.
- The *Music in the Park* series provided a free family event for community members with concerts and children's activities held every Sunday in January and on Australia Day.
- The Access Advisory Committee met the required times in 2015/16, with an additional special meeting. The Access For All Survey will take place in 2017 and the Access Plan and Access Maps are also going to be updated.
- The *ABCDE Learning Site* project in Rocherlea was implemented.
- The City of Launceston Volunteer Recognition Awards were held during National Volunteers Week.

	2015/16 Survey (% average satisfaction)	LGAT 2014/15 Survey (% average satisfaction)	2013/14 Survey (% average satisfaction)	2012/13 Survey (% average satisfaction)
Launceston sample size	400	400	400	150

Community Involvement

Informing residents about Council activities and decisions	68	70	66	68
Involving residents in local decision making	60	60	53	52
Access to Aldermen	62	60	62	60
Council lobbying on behalf of the community	58	60	-	-
TOTAL average satisfaction	62	63	60	60

Planning and Development

Consistent and appropriate planning and development	-	-	58	56
Planning and development decisions generally	58	58	-	-
Planning and development decisions as they apply to your development	66	52	-	-
The building approval process	64	50	-	-
TOTAL average satisfaction	58	53	58	56

Roads, Footpaths and Traffic

Safe and well-maintained local roads	64	62	64	64
Safe and well-maintained pedestrian areas	64	64	66	66
An efficient local road network	64	66	67	62
Roadside slashing and weed control	62	62	-	-
TOTAL average satisfaction	64	64	66	64

Waste Management

Household garbage collection	86	86	86	86
Recycling services including kerbside recycling and depots	84	82	83	82

	2015/16 Survey (% average satisfaction)	LGAT 2014/15 Survey (% average satisfaction)	2013/14 Survey (% average satisfaction)	2012/13 Survey (% average satisfaction)
Operation of local tip and waste transfer situation	72	72	74	78
Maintaining a clean city or town incl. public rubbish bins	72	72	72	72
TOTAL average satisfaction	79	78	79	80

Social and Community Services

Services for particular sections of the community	64	64	66	66
Services and programs provided by Council specifically for older people	64	68	-	-
Services and programs provided by Council specifically for young people	58	58	-	-
Council support for other groups and organisations	70	70	71	68
TOTAL average satisfaction	64	67	65	67

Community Health and Safety

Hygiene standards of food outlets	80	76	76	74
Council immunisation programs	80	84	82	80
Dog control	70	72	71	72
TOTAL average satisfaction	77	77	73	75

Stormwater and Flood Control

Stormwater and flood control	70	70	65	70
TOTAL average satisfaction	70	70	65	70

Recreation and Cultural Facilities

Sportsgrounds and recreational facilities	80	76	77	76
Parks and playgrounds	74	74	75	72
Community centres and halls	82	-	71	68
Arts and entertainment facilities	-	-	81	80

	2015/16 Survey (% average satisfaction)	LGAT 2014/15 Survey (% average satisfaction)	2013/14 Survey (% average satisfaction)	2012/13 Survey (% average satisfaction)
Arts and entertainment activities and special events	78	-	73	72
Sportsgrounds in the council area	80	76	-	-
Parks and playgrounds	74	74	-	-
The appearance of public areas in general	76	70	-	-
Community and cultural facilities	82	82	-	-
Community and cultural activities	78	78	-	-
Tourism and Visitor information services	70	68	-	-
TOTAL average satisfaction	77	75	75	74

Customer Service

Friendliness and politeness of employees	84	86	85	86
Overall handling and response to enquiries	80	74	77	76
Convenient opening hours	-	-	78	78
Physical access to Council buildings	-	-	85	84
Access to Council information	78	76	77	80
Access to Council employees	78	76	78	76
Being dealt with in a fair and impartial way	84	80	-	-
Professional attitude and presentation	88	84	-	-
TOTAL average satisfaction	82	78	80	80

* Questions shaded in grey represent additional questions included in the LGAT state-wide satisfaction survey.

The Future

The City of Launceston has worked with councils in the greater Launceston area (George Town, Meander Valley, Northern Midlands and West Tamar) in recognition that a collaborative approach is the most appropriate way to pursue successful futures for all our residents.

The Greater Launceston Plan is a comprehensive outline of the social, economic and environmental status of our municipality and surrounding areas.

The Plan examines trends and how we can capitalise on our strengths and address challenges.

The community's vision and aspirations for the greater Launceston area by 2035 are also set out in the Plan.

Vision Statement

Sustainable prosperity for greater Launceston will be achieved by consolidating and building nationally and internationally recognised strategic advantages for the region through a focus on creativity and innovation, maintaining exceptional environmental and liveability qualities and ensuring a diverse, connected and inclusive region.

The Strategic Plan 2014–2024 is a ten-year plan which describes how we progress towards the longer-term community vision as expressed in the Greater Launceston Plan. The Strategic Plan relates to all of our operations including the way we deliver our services, how we engage with and serve our community and how we govern the organisation.

To follow is an overview of the framework which provides overarching directions for the development of the Greater Launceston Plan.

Governance

Governance refers to the effectiveness and consistency of the elected leadership and executive management of the member councils that make up the greater Launceston area. Key areas of governance include:

- organisational structure
- decision making and resource allocation
- relationship with constituents and stakeholders
- relationship with other levels of government

Key Directions

Encourage regional partnership and leadership to pursue a common vision and strategic pathway that will optimise sustainable regional prosperity for the greater Launceston area.

Provide an agreed process to co-ordinate and manage implementation of the Greater Launceston Plan (GLP).

This will be achieved by:

- an acknowledged unity of purpose by the councils of the greater Launceston area to implement the community based vision for its sustainable development through the Greater Launceston Plan;
- commitment to quality and consistent regional leadership supported by informed and responsive management;
- commitment to leadership through sustained engagement and communication with the community and stakeholders;

- development of a clear understanding of strategic priorities by the councils and community of greater Launceston in partnership with the state of Tasmania and Commonwealth Government through their respective agencies;
- building a coalition of community and stakeholder understanding and support for the vision and key initiatives proposed by the Greater Launceston Plan.

Creativity and Innovation

Creativity is concerned with the facilitation of new ideas and concepts. Innovation is concerned with introducing change and adding value to creative ideas and concepts through product or process development. Almost all human advancement has been through creativity and innovation. All innovation involves risk and all risks include the possibility of failure.

Key Directions

Encourage and facilitate creativity and innovation in all aspects of the daily life and business of greater Launceston and its relationship with the wider region.

Identify and pursue regional and district projects that advance creativity and innovation as part of the GLP. This will be achieved by:

- pursuance of excellence in public administration through creativity and innovation in work practices, community and stakeholder engagement;
- planning support and development facilitation that maximises opportunities for new and ongoing private sector investment;
- fostering of creativity and innovation through partnerships between the tertiary education sector and industry;
- provision of physical and online environments to foster and facilitate creativity and innovation;
- providing opportunities to facilitate creativity and innovation in community life, health, education and business enterprise development;
- celebrating creativity and innovation through regional events in the life of the community.

Liveability and Amenity

Liveability is succinctly described by the Department of Infrastructure and Transport as the way the urban environment supports the quality of life and wellbeing of communities. Quality of life and wellbeing encompasses mental and physical health, happiness and life satisfaction for individuals and supportive social relationships and communities. Cities considered to have a high degree of liveability tend to have a high level of, and widespread accessibility to amenity. Amenity includes features such as open and green space, educational, social, cultural and recreational values.

Key Directions

Support initiatives that build improvements to sustainable liveability and amenity that contribute to the health and wellbeing of the community.

Monitor and measure selected indicators of liveability and amenity. Key elements include:

- protection and sustainable management of the exceptional environmental qualities in the greater Launceston area and wider region;
- respect for the significant heritage and cultural environment in the planning and urban design of the central area, suburbs and rural localities;
- importance of planning for cohesive and resilient communities and to ensure a safe and accessible environment;
- access to a diversity of secure employment opportunities;
- provision of high quality accessible health care services;
- improved pedestrian and cycle access to public open space and recreation and to places of work, education and activity centres;
- socially inclusive and cohesive communities;
- effective and accessible public transport;
- a diverse and aesthetically pleasing built environment that reflects a city's history and culture.

Connected and Networked

Region planning for greater Launceston as a connected and networked region encompasses three types of connectivity:

- digital technology;
- social networking and connectivity;
- transport connectivity.

Key Directions

Encourage and foster the development of world's best practice in information and digital technology in greater Launceston and the wider region to create business and employment opportunities for new services and product development.

Encourage and facilitate the development of connected communities and social networks to achieve cohesive, interactive, creative and resilient communities.

Support the long-term planning and development for the effective and efficient movement of people, goods and services within and beyond greater Launceston including connections to other regions in the state of Tasmania, the interstate market and overseas.

Key elements of building greater Launceston as a connected and networked region include:

- maximising opportunities provided by the development of the National Broadband Network (NBN) system for industry sectors, households and government;
- fostering communities of interest to empower stakeholders and local communities to build commitment, active engagement, interest and support for co-operative actions and strategies;
- ensuring that the existing and future regional road and rail networks function as efficiently as practicable in the movement of freight and vehicles within and beyond the greater Launceston area;
- supporting an effective public transport network that provides equitable access within the greater Launceston area;
- providing a supportive and proactive environment for new and ongoing private sector investment through planning and development facilitation;

- facilitating the planning and development of pedestrian and cycle networks that provide universal access across the greater Launceston area linking the central area and suburbs to key destinations, parks and recreation areas and to the schools, communities and residential areas of the greater city;
- planning for the gateways of the region as inter-modal transport hubs for the efficient movement of people and goods by air and sea (Launceston Airport and Port of Bell Bay).

Building Diversity

There are three types of diversity:

- social and demographic diversity;
- diversity in ideas which may reflect social and demographic diversity;
- economic diversity which refers to business structure, industry sectors and output characteristics.

Key Directions

Several important initiatives need to be undertaken to improve diversity in the region encompassing:

- planning support and development facilitation that maximises opportunities for new and ongoing private sector investment;
- the need to market the Launceston region to facilitate increased migration to the region;
- facilitation of funding opportunities for individuals and business start-ups to develop their ideas with professional business and marketing support;
- investigation of opportunities to develop complementary skills and enterprises that: build on the region's leading growth and output sectors; diversify the industrial base at Bell Bay;
- provide opportunities for new emerging industries in the region;
- ensure that the planning of the growth areas provides opportunities for housing and demographic diversity.

Social Inclusion and Equity

“A socially inclusive society is defined as one where all people feel valued, their differences are respected, and their basic needs are met so they can live in dignity. Social exclusion is the process of being shut out from the social, economic, political and cultural systems which contribute to the integration of a person into the community” (Cappo 2002) [<http://www.health.vic.gov.au>].

Key Directions

At the core of promoting inclusive communities is the importance of “shifting from a deficit to an assets model for people and places” (Adams, 2009). [www.dpac.tas.gov.au/___data/assets/pdf_file/0005/109616/Social_Inclusion_Strategy_Report.pdf]

In other words socially inclusive communities will view individuals, families and communities through the lens of their inherent potentials or strengths, rather than deficits. Adams has outlined a number of strategies and actions to adopt in order to strengthen social inclusiveness. These encompassed:

- access to the basics
- accessible services
- diversity and skills training
- building supportive networks
- social enterprises
- volunteering
- building local capacity
- digital inclusion
- planning and liveability
- governance

Environmental Sustainability

Environmental sustainability refers to decision making and management made in the interests of protecting the natural world, optimally to ensure no degradation of natural systems so that human and other needs can be met into the long term future.

Key Directions

- engage the community and stakeholders to ensure a high level of understanding of environmental issues and implications for settlement policy, energy and water use, and lifestyle behaviour patterns, and to build a coalition of support for responsible environmental management and practice.
- work with all levels of government and the community to sustain and effectively manage the Tamar Estuary and Esk rivers.

- Investigate urban salinity issues in the greater Launceston area and wider Tamar-Esk rivers catchment area, and provide advice to Councils on potential options and on a co-ordinated preferred strategy.
- protect and manage biodiversity, remnant vegetation and high value habitat areas.
- facilitate a review by the member councils of the greater Launceston area of environmental planning guidelines for urban development to ensure consistently high environmental standards and a high amenity approach is achieved for future development. The review should take full account of community needs and aspirations, environmental best practice and the needs and constraints of the development industry.
- undertake a review by the member councils for the greater Launceston area of current procurement practices and facilitate an innovation and development strategy to jointly direct future purchases that foster low carbon emissions technology and maximise opportunities for local innovation, investment and employment.

Economic Development

Economic development is a fundamental underpinning of sustainable societies and encompasses the production, exchange and consumption of goods and services, the changing pattern of employment and business enterprises, employment and vocational training and skills development together with innovation, product and process development. It also encompasses the changing pattern of investment in urban and regional development.

Key Directions

- maximise regional advantage and competitiveness by focusing on strategic development and investment that builds on the greater city’s strengths and opportunities.
- support planning and investment decisions that optimise greater Launceston’s regional role and attraction.
- provide a framework for future investment and development within a co-ordinated physical framework.
- support the ongoing development of key services that best promote regional growth and exports and economic and employment diversity.
- support ongoing investment and the longer term consolidation and advancement of the region’s gateways.
- support opportunities for new regional employment and logistics development co-located with existing and future regional arterial routes. Facilitate migration to promote population growth in greater Launceston.

2015/16 Highlights



Dicky Whites Lane

In November, 2015, Launceston Mayor Albert van Zetten welcomed more than 25 descendants of Richard "Dicky" White to Launceston for the re-opening of Dicky Whites Lane in the Quadrant Mall.

Richard "Dicky" White was one of Launceston's most colourful colonial characters. He was convicted of highway robbery in England in 1797 and transported to Australia. He served the majority of his sentence on Norfolk Island.

In about 1814, he was pardoned and travelled to Launceston, taking up a parcel of land where the Quadrant Mall sits today.

Dicky White established the Launceston Hotel in 1822, followed by an auction house. He became a savvy businessman who was highly regarded by the wider community.

For many years, Brisbane Street was known as "Dicky Whites Street".

The laneway that bears his name was last redeveloped in the 1970s as part of the construction of the Quadrant Mall.

However, throughout 2015, as part of the Launceston City Heart Project, the 66.5m-long laneway was upgraded with new pavers, new lighting and improved stormwater and drainage utilities.

The laneway redevelopment was a forerunner to the Quadrant Mall redevelopment, the first major public space redevelopment undertaken as part of the Launceston City Heart Project.

In late 2015, the Council and project partner CoDesign Studio scored a Planning Institute Australia Award for Planning Excellence in the 'Best Planning Ideas' category for the Launceston City Heart Project, with the award recognising the project's significant community consultation process.

Launceston Flood Risk Management Project

In September 2015, the Launceston Flood Authority passed the final stages of the \$58m Launceston Flood Risk Management Project.

All the levees in the flood defence system had been reconstructed to

a 1-in-200 year flood level, with only the final North Bank stage remaining.

Nearly 12 acres of waterfront land have been returned to public ownership as part of the project, with more than 10km of new walking and cycling trails constructed along the levees.

University of Tasmania Relocation Project

In late 2015, the City of Launceston voted in favour of in-principle support to transfer two parcels of land to the University of Tasmania to pave the way for the University's Northern campus relocation project.

The Council believes an investment of \$4.5m in land, which could realise a \$260m capital investment in Launceston - and all the economic activity and jobs associated with it - is a sound investment. It will benefit all residents long into the future. This view is shared by the State Government, the Federal Government, the Property Council of Tasmania, the Launceston



Chamber of Commerce, and many other organisations. The current northern campus is unsustainable and the status quo can no longer be defended. A new purpose-built, contemporary campus will allow the University to better market itself to students from across Tasmania, Australia and the globe, and to better serve those students. These are critical issues for the future of our city. The Council believes this project has the potential to be a transformative intergenerational opportunity for Launceston, and that expanded course opportunities in Northern Tasmania will help prepare our young people for the workforce of tomorrow. Tasmania currently has the lowest proportion of education attainment in Australia, with only 14 per cent of people aged over 15 having a bachelor degree or higher.

This is compared to more than 20 per cent of Victorians, and a national average of 19 per cent.

In Bass, only 11 per cent of people have a bachelor degree or higher. Tasmanians earn the lowest weekly wage in the nation. This proposal seeks to fundamentally change the city's relationship with the University and to significantly

improve educational outcomes in the wider region.

Quadrant Mall Redevelopment

In late February, 2016, the City of Launceston began a major redevelopment of the Quadrant Mall as part of the Launceston City Heart Project.

The redevelopment involved the laying of more than 12,100 pavers, the installation of more than 600 metres of pipes and conduits, 12 new tree planters, eight bike racks, three new stage areas and much more.

A specially-designed sound-dampening booth was utilised by the Baker Group to limit the impact of noise on shoppers and retailers.

Polystyrene Recycling

In the era of online shopping, polystyrene packaging has become ubiquitous.

The synthetic material, known as 'expanded polystyrene' or

'Styrofoam' is one of the most widely used plastics on the planet, and is commonly used to ship valuable items around the globe in the form of 'polystyrene peanuts' or shaped protective sheets.

It's lightweight and cheap to produce — but it also takes a very long time to biodegrade.

In the past, it's been one of the materials that commonly ends up in landfill, or even littering the sides of the road.

But in early 2016 the City of Launceston installed the first Council-owned polystyrene-recycling robot in Tasmania at the Launceston Waste Centre.

The IS-Recycling SH150S robot, dubbed 'Polly the Polystyrene Machine', melts polystyrene down into ingots which are then shipped away for recycling.

The market for recycled polystyrene is growing, and the melted down polystyrene ingots that Polly produces can be turned into other polystyrene products.

The initiative is one of many at the Launceston Waste Centre designed to divert waste from landfill. In addition, 18,000 megawatt hours

of electricity per year is currently generated from gasses trapped in landfill, under an initiative operated by LMS Generation in partnership with the Council.

In early 2016, the Council began construction on a \$4.5m state-of-the-art new landfill cell at the Launceston Waste Centre.

The new regional landfill cell will hold a total volume of 470,000 cubic metres, roughly equivalent to the total volume of water in 200 Olympic sized swimming pools.

The Launceston Waste Centre accepts around 100,000 cubic metres of waste from across Northern Tasmania each year and in 2015 diverted more than 17,000 cubic metres of material away from landfill. This included mattresses, building materials, timber, furniture, electronic waste, white goods, steel and co-mingled recycling.

Energy Efficiency Measures

Energy efficiency measures introduced by the City of Launceston at Council-managed facilities have saved 1.3 million kilowatt hours of electricity, equal to a saving of \$236,000 per year.

Since 2012, the Council has undertaken a number of energy saving projects, including the replacement of light globes and fluorescent tubes with LED globes, and the installation of solar hot water systems, and intelligent control systems.

LED's have a longer life than conventional metal halide and fluorescent lights and reduce maintenance costs significantly.

LED lights have been installed in the street lamps in Park Street, cutting energy use by 75 per cent.

They have also been installed in City Park, Aurora Stadium, Princess Square, and parts of the First Basin. Because they emit zero UV light, LED lights are perfect for valuable museum displays, and they are also being used at QVMAG.

The Council has replaced the old 36-watt fluorescent tube lighting in the city's three multi-storey car parks with 22-watt LED tubes, saving more than 200,000 kilowatt hours per year and reducing total power consumption in those car parks by 45 per cent.

Solar hot water systems convert solar radiation into heat which is transferred to water.

Evacuated tube Solar hot water systems have been installed in the Town Hall, the Dame Marjorie Child Care Centre and the Churchill Park Sports Centre.

City Park's resident macaque monkey troop has also benefitted from the energy efficiency initiatives, with the installation of a solar hot water system at the monkey enclosure to provide efficient hot water for cleaning.

A hot water heat pump was also installed in the Albert Hall to efficiently produce hot water, using approximately 75 per cent less energy than conventional hot water cylinders.

A 20 kW solar photovoltaic system was installed on the roof of the Town Hall's 'annex building'. The system consists of 80 panels and generates 28,000 kWh of electricity each year. All the power generated by the solar system is used within the building.

Many of the new systems are controlled by smart controllers which automatically turns equipment off when it is not in use. Some lights are controlled by lux sensors, which turn lights off when a pre-set natural level of lighting is reached.

Floods

In June 2016, Launceston was confronted with the worst flooding event to threaten the city in decades.

The floods caused damage to public and private property, including more than \$2m worth of damage to Council-managed infrastructure across the municipality.

The City of Launceston launched a large-scale round-the-clock response which ran for more than a fortnight.

All of the city's flood gates were closed, including the gates across the Charles Street Bridge.

The Council won praise for its use of social media during the floods, which enabled it to deliver relevant and timely information to residents.

In the wake of the floods, the Council has been working on more than 100 major infrastructure repair projects, including the re-opening of many damaged roads in rural parts of the municipality.

Reporting on the Annual Plan 2015/16

The City of Launceston's Annual Plan for 2015/16 was developed around the eight priority areas outlined in the Strategic Plan 2014–2024. In essence, the Strategic Plan indicates the actions and strategies the Organisation will pursue through its own operations to deliver on the Greater Launceston Plan goals.

A creative and innovative city

10 Year Goal: To foster creative and innovative people and industries

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To support and promote alternative uses of underutilised buildings	Macquarie House <i>Manage the redevelopment of Macquarie House to accommodate the Macquarie House Innovation Hub</i>	<p>The Innovation Hub Committee has provided a presentation to Council regarding a proposed revision to the Operational Business Case for the Innovation Hub, involving additional operational funding support from the State Government.</p> <p>Documentation for the revised project has now been completed, and a revised Development Application has been prepared for submission.</p> <p>Council are awaiting receipt of a revised operational business case to complete their submission to the Australian Government for assessment of the second stage of funding (for construction). Work on this multi-year Action will continue in 2016–2017.</p>	 In Progress

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
	<p><i>Continue to plan the Gallery of the First Tasmanians with the main theme being Tasmania before European settlement</i></p>	<p>The QVMAG research team has completed their research and consultation around the Gallery of the First Tasmanians exhibition's major theme, Tasmania before European settlement.</p> <p>With the fabrication phase of the exhibition now underway, it is anticipated that the opening of the Gallery of the First Tasmanians Exhibition will occur in July 2017.</p>	 Completed
	<p><i>Complete the digital strategy to improve access to the QVMAG collection and create a relevant policy</i></p>	<p>The strategy was completed and presented to the Museum Governance Advisory Board (MGAB). A digital strategy sub-committee has been established involving members of the MGAB and relevant QVMAG staff. The sub-committee will oversight the implementation process.</p> <p>QVMAG staff continues to increase the utilisation of digital mediums in exhibitions, collection management and marketing through social media.</p>	 Completed
	<p><i>Develop strategy for supporting the Innovation Circle, to increase research and education programs with technology and computer science</i></p>	<p>A strategy has now been developed with this group which will be implemented over the next 12 months. The research and education potential has grown and will continue to grow as the program evolves.</p>	 Completed

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
	<p><i>Review signage and wayfinding with a view to bringing this to an appropriate national/international standard, integrated with the City Heart Project</i></p>	<p>This action, while recognised as important, has been underestimated in terms of scope of works and resources required. While ideas to improve wayfinding signage continue to develop, it is likely the project will not be completed until additional funds and resources are sourced. This action is linked to City Heart and the overall signage strategy for Launceston CBD. This work will be undertaken in conjunction with the City Heart Project.</p>	<p> Deferred</p>
	<p><i>Define the relationship between the QVMAG and the future governance model</i></p>	<p>The governance of QVMAG was part of a broader review conducted by a sub-committee and endorsed by Council on 27 August 2015.</p>	<p> Completed</p>
	<p><i>Secure long-term financial sustainability from the State Government</i></p>	<p>Representations were made to the State Government which will continue to provide annual funding to QVMAG at the current level indexed to CPI. In 2015–2016 that was \$1,366,200.</p>	<p> Completed</p>

A city where people choose to live

10 Year Goal: To promote Launceston as a unique place to live, work, study and play

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston	North Bank <i>Implement Stage 1 of the North Bank project plan</i>	Council is awaiting delivery of the Grant Deed documentation from the Australian Government. Following finalisation of these components, subsequent tenders will be released for associated landscaping and civil works, including car parking, utilities and site access infrastructure.	 In Progress
	Public Open Space (POS) Strategy <i>Review the 2007 Public Open Space Strategy to encompass POS recommendations from the Greater Launceston Plan and establish a new and up to date vision for Launceston's Public Open Space</i>	The Public Open Space Strategy was deferred due to priority projects, City Heart and Gorge Reimagining requiring a greater involvement from the Parks & Recreation team than expected, and the unknown expectations of the Statewide Planning Scheme. The Strategy work will continue once the Statewide Planning Scheme is adopted and expectations are clear.	 Deferred
	Reimagining Cataract Gorge Project <i>Preparation of a strategy that determines appropriate infrastructure, activities and promotion of the Cataract Gorge</i>	The Reimagining Cataract Gorge Project was adopted by Council on 14 December 2015. Both green and white papers have been completed and the strategy and plan implemented.	 Completed
To support the CBD and commercial areas as activity places during day and night	Promote Inner City Living in the City of Launceston <i>Develop resources to assist investors to access information about the development of residential accommodation in the Launceston CBD</i>	Stakeholder consultation is complete. This project is expected to be completed in September 2016.	 In Progress

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
	<p>City Heart Project <i>Strategically manage the implementation of projects associated with the re-creation of Launceston's central business district</i></p>	<p>The Round Two submission to the National Stronger Regions Fund (NSRF) was unsuccessful. Nevertheless, part of the project applied for – Quadrant Mall commenced in February 2016 as this component is funded from Council funds.</p> <p>An application for Round 3 National Stronger Regions Funding was submitted mid-March 2016 for implementation of the Brisbane Street Mall, Civic Square and upgrades to bus stops, wi-fi and signage connectivity in the CBD.</p> <p>To date Council has received confirmation of funding from both Federal and State government and the program of work is currently in its detailed planning stage.</p>	 Completed
	<p>Implement the Launceston City Heart Project <i>Implementation of priority projects identified within the Launceston City Heart Project Masterplan once adopted</i></p>	<p>The Launceston City Heart Masterplan Stage 1 (Major Public Spaces) was adopted by Council on 14 December 2015. In February 2016, the Quadrant Mall was the first major public space to commence redevelopment.</p>	 Completed
	<p>Launceston City Heart Project Consultation and Master Plan <i>Undertake consultation, complete design work and commence implementation of the City Heart Project</i></p>	<p>Stage One of the Master Plan and the Way Finding Strategy was endorsed by Council on 14 December 2015.</p>	 Completed

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To contribute to enhanced public health and amenity to promote a safe and secure environment	<i>To review the Municipal Emergency Management Plan and submit for accreditation</i>	<p>The City of Launceston Municipal Emergency Plan has been approved by the Municipal Emergency Management Committee and received Council endorsement at the meeting of 23 November 2015.</p> <p>It has now been forwarded to the State Emergency Management Controller for approval.</p>	 Completed

A diverse and welcoming city

10 Year Goal: To offer access to services and spaces for all community members and to work in partnership with others to address the needs of vulnerable and diverse communities

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To offer equitable access to services and facilities, including the design of public spaces that are accessible and suitable to all abilities	Accessible documents <i>Define Council's document accessibility goals and standards, and develop tools to help document creators deliver to these standards</i>	<p>A reference document has been prepared to inform Council's document controllers about use of the built-in accessibility checkers that are available in Word and Adobe Pro – noting that while these automated tools have limitations, their use helps establish good habits around accessibility. The same reference document provides Council's document controllers with information on how to check for appropriate colour contrast in documents and presentations. The reference document prepared for document controllers will become more prescriptive when policy around publication of information via the new website is developed.</p>	 Completed

A city that values its environment

10 Year Goal: To reduce the impacts on our natural environment and build resilience to the changing intensity of natural hazards

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To manage the risks of climate-related events particularly in the area of stormwater management	<i>Undertake hydraulic modelling and understand urban flood risk</i>	Currently, four of the 10 identified catchments are in the model build phase and nearing completion. This modelling project will provide us with an overall understanding of our stormwater network and provide an estimate of the number and magnitude of our stormwater issues. This will enable us to rank and prioritise future capital works.	 In Progress
To reduce our and the community's impact on the natural environment	<i>Kerbside organic collection and regional composting service</i> <i>Organics recovery is a priority in the Interim Waste Strategy and Action Plan (ISAP). A business case outlining the cost of a commercial food and green organics composting facility at Launceston landfill and the cost of introducing a third green and food organics bin for residents is to be prepared</i>	Business case for kerbside organic collection and composting service completed. The decision made was to approve the establishment of a commercial organics processing facility at the Launceston Waste Centre (LWC) and the establishment of a new kerbside food organics and garden organics service (FOGO).	 In Progress

A city building its future

10 Year Goal: To drive appropriate development opportunities as well as infrastructure, land use planning and transport solutions

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To develop and take a strategic approach to development sites to maximise public benefits of development	Relocation of the University of Tasmania's Launceston campus <i>Represent the City of Launceston's interests in negotiations around the relocation of the University of Tasmania's Launceston campus to an inner city location</i>	Council resolution on 9 November 2015 indicated in-principle agreement to transfer land parcels at Inveresk and Willis Street to the University of Tasmania subject to stated conditions communicated to the University to facilitate submissions for funding of the Inner City Campus proposal to the Federal Government.	 In Progress
To ensure that the planning system at a local and regional level is effective and efficient	Northern Suburbs Strategy Stage One <i>Undertake stage one of the development of an integrated strategy for the City of Launceston Northern Suburbs (GLP Project G.2). A comprehensive broadly based strategy encompassing social and physical planning with economic and housing initiatives noting the changes that may happen with the relation of the University</i>	The Engagement Framework has been completed. A briefing paper will be prepared for the Strategic Planning & Policy Committee before implementation commences in 2016–2017.	 In Progress

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
	<p>Heritage List Review – Stage One <i>Review the Launceston Heritage List to ensure its currency and consistency with the State Heritage List</i></p>	<p>The Local Heritage Places Database has been established and in operation.</p> <p>Austral Tasmania has been selected as the consultants for this project. Their work programme began on 1 April 2016. A final draft is expected to be complete within 12 weeks. The final report is required by 30 June 2016.</p> <p>The local listing criteria have been developed based on the Tasmanian Heritage Council criteria and thresholds and the Heritage Code included in the Draft Tasmanian Planning Scheme. An audit of the existing database and the associated scoping of work for Stage 2 have been carried out. The draft report has been received.</p>	 Completed
	<p>Scenic Protection Code Review - <i>Review the Scenic Protection Code within the Launceston Interim Planning Scheme 2015 to ensure its currency and effectiveness in guiding future development within the City of Launceston</i></p>	<p>The consultation period is complete and a capstone report is currently in preparation. A presentation will be held at the 4 July 2016 Strategic Planning and Policy Committee meeting where Aldermen will be briefed on the findings and key considerations of the consultation period. The final report will be prepared in due course.</p>	 In Progress

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
	<p>St Leonards Area Plan – Stage One <i>Stage One of the St Leonards Area Plan Project (GLP Project G.3) – to develop an integrated physical development strategy for the longer term consolidation of the St Leonards area and progressive development of a new major growth area in the City of Launceston</i></p>	<p>Stage 1 of this project was not completed by the target date. A consultation strategy and program of delivery is to be completed by the end of August 2016. Stage 1 will then be completed with delivery of an issues paper and consultation report. It is expected that Stage 2 of the St Leonards project (the settlement strategy) can be delivered on time in June 2017.</p>	<p> In Progress</p>

A city that stimulates economic activity

10 Year Goal: To develop a strategic and dedicated approach to securing economic investment in Launceston

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To actively market the City and Region and pursue investment	<p>Engagement with Asia <i>Advocate for increasing engagement with Asia to ensure City of Launceston is positioned to take advantage of emerging opportunities in the Asian marketplace</i></p>	<p>In September 2015, Mayor Albert van Zetten, General Manager Robert Dobrzynski and Economic Development Officer Bruce Williams visited the cities of Hong Kong, Beijing, Fuzhou, Putian and a Savour Tasmania event in Shanghai as part of the Minister of State Growth's trade and investment delegation to China. A detailed report on the delegation was provided to Council 15 March 2016.</p> <p>An agreement with our Friendship City, Putian is to progress with exchanges in the areas of students, teachers, cultural events and activities and tourism personnel. Putian has indicated their desire to send a delegation to Launceston in September 2016.</p>	<p> Completed</p>

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
	<p>Implement the City of Launceston Asia Engagement Strategy <i>Actively investigate opportunities and promote business, educational and cultural exchange and engagement opportunities between the City of Launceston and identified markets in Asia, including Indonesia and China</i></p>	<p>Participation in the Honourable Matthew Groom MP's September 2015 delegation to China has been undertaken. This involved the preparation of three business proposals to take on the delegation and the negotiation, facilitation and follow up with nine local businesses. The support and participation in Northern Tasmanian Development Asian engagement opportunities is ongoing. There is continued facilitation of local businesses to export to Indonesia through the Indonesian Australian Business Council. Documents to establish a Sister City relationship with Putian City have been prepared and sent to Putian City for their consideration and feedback.</p>	<p> Completed</p>
<p>To provide an environment that is conducive to business and development</p>	<p>Economic development strategy <i>Develop an economic development strategy which positions Launceston within regional, state and national economic development policies and strategies</i></p>	<p>Preparation of an Economic Development Strategy has commenced with the appointment of consultants, meetings with Council and external stakeholders and a desk top review currently underway.</p>	<p> In Progress</p>
<p>To promote tourism and a quality Launceston tourism offering</p>	<p>Tourism Interpretation, Signage and Lighting Project</p>	<p>Installation of banners commenced in January 2016. A pilot program for Cameron Street has been mapped out and quotations are being sought for interpretation boards. Aspect Studios are finalising design specifications.</p>	<p> In Progress</p>

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To promote and attract national and international events and support the sector to ensure a diverse annual events calendar	Review Events Strategy <i>Undertake a comprehensive review of the City of Launceston Events Strategy and associated funding model to ensure that it adequately reflects the strategic direction of the City of Launceston</i>	The Events Strategy was endorsed by Council on 8 February 2016.	 Completed

A secure, accountable and responsive Organisation

10 Year Goal: To communicate and engage consistently and effectively with our community and stakeholders

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To develop and consistently use community engagement processes	Community Engagement Framework <i>Facilitate an integrated Council-wide Community Engagement Framework progressively over a three year period</i>	The community has been consulted on five projects, including: <ul style="list-style-type: none"> – City Heart (two-way traffic) – Draft Bushfire Management Strategy – Budget – Major Facilities – Introducing a Food Organics and Garden Organics (FOGO) waste collection Two further consultations are planned for 2016–2017.	 In Progress

10 Year Goal: To continue to meet our statutory obligations and deliver quality services

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To continually improve our service delivery and supporting processes	<i>Develop a new Sustainability Strategy</i>	A draft strategy has been finalised. A briefing paper will go to the Strategic Planning & Policy Committee in 2016–2017.	 In Progress

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
	Food Safety and Public Health eServices <i>Implement eServices through the Department to improve efficiency and effectiveness of Food Safety and Public Health services</i>	Due to competing priorities this project has been postponed until 2017–2018.	 Deferred

10 Year Goal: To continue to ensure the long term sustainability of our Organisation

Key Directions from Strategic Plan 2014–2024	2015–2016 Annual Plan Actions	Progress	Status as at 30 June 2016
To strategically manage our assets, facilities and services	Public halls review <i>Review usage levels, catchment areas, building condition, leasing and long term capacity</i>	<p>A report was presented to Aldermen at a workshop in December 2015. Consultation is underway in collaboration with user groups of the affected halls. Discussions with the Tamar Bridge Club have commenced to consider a move to Soldiers Hall subject to re-development work.</p> <p>Ravenswood Hall has been handed back to the Crown with a lease to the Men's Shed and Nunamara Hall is to be considered for sale.</p>	 In Progress
To manage a financially sustainable organisation	Replacement of Multi-storey Car Parking Ticketing Equipment	Installation of the new ticketing equipment commenced in June 2016. This new system is expected to be fully operational by September 2016.	 In Progress

Note – Annual Plan Action Leisure & Aquatic Centre (LAC) Perimeter Fence Installation was transferred to an annual directorate action as outlined in the Council Report tabled on 25 July 2016.



Highlights

Community Grants

\$52,170

20 Community Grants provided

Health

5005

Immunisations administered

Event Sponsorship

\$355,750

35 events sponsored through
an Event Sponsorship program





Section 3: Legislative Requirements

Public Health Statement

(Under the Public Health Act 1997 and the Food Act 2003)

The City of Launceston (within resource capabilities) is committed to ensuring the health and safety of its residents and visitors.

Under these Acts, the Council is required to perform licensing, inspection and monitoring services to ensure compliance with the legislation and associated standards and guidelines in order to protect the community. Follow up and investigation of complaints

is inherent to the undertaking of this role and can be very time consuming. Certain businesses/operators are required to be registered and inspected under relevant Acts within the licensing period. Any public health or food related issues were investigated and appropriate measures taken to prevent a recurrence. This year, the Council continued to offer vaccinations in accordance with the Immunisation Schedule at both of the Council's clinics and through the schools program. The Environmental Health Department also provides input to Planning and Building Applications. The Council currently employs three full time, three part time and one casual Environmental Health Officers.

Type of Activity/Premises	No.	Inspection No.	Comments
Places of Assembly	NIL	NIL	Change of legislation – premises now not required to be licenced.
Specific Events	20	6	Place of Assembly one-off occasion.
Health Risk Activity (Premises)	15	15	Includes tattooing, body piercing.
Regulated Systems	8	0	Cooling Towers
Private Water	6	6	
Housing	0	20	No rectification notices issued.
Recreational Waters - natural	4 sites	64 samples	Water holes and rivers – only tested during summer months.
Recreational Waters Pools and Spas – Council owned	3 sites	121 samples	(7 pools at Launceston Aquatic site). Sampled monthly all year.
Immunisations	5005		Number of doses administered.

Food Act 2003

Registered Food Business	692	513	97 Improvement notices.
Temporary Food Business	556	145	Includes fairs, Launceston Show, Launceston Cup, Football, Festivale, Markets etc.
Prosecutions	0	0	
Prohibition Orders	8	8	For serious non-compliances.

Type of Activity/Premises	No.	Inspection No.	Comments
Statewide Food Registrations	22	22	Includes temporary stalls and mobile food vehicles.
Infringement Notices	10 1		Failure to comply with the Food Act 2003 and or the Food Safe Code Failure to comply with the Environmental Management and Pollution Control (Waste Management) Regulations 2010.
Food Complaint Inspections	33	33	Complaints made by customers which may or may not be justified.
Building and Planning Assessments	1392		Research and input provided into planning and building applications in terms of environmental effects.

Enterprise Powers Statement

(Local Government Act 1993)

Under Section 72 (ca) the Council is required to report on exercising of enterprise powers relating to the formation and operation of corporations, trusts, partnerships or other bodies (Section 21).

Australia Pacific Airports (Launceston) Pty Ltd

The Council holds a 10% share in Australia Pacific Airports (Launceston) Pty Ltd in the form of capital notes. The book value of these notes is \$257,556 (30 June 2016). These notes entitle Council to share in the operating results of the Company on an equivalent basis to the shareholders and to appoint a director.

The Council decided to invest in this essential local infrastructure as part of its strategy to support local economic development. In the 2015/16 year the Council received a dividend of \$485,899 for its investment.

Allowances and Expenses Statement (Under the Local Government Act 1993)

In 2015/16 the City of Launceston provided allowances and reimbursements for reasonable expenses to the Mayor, Deputy Mayor and Aldermen. This includes telephone rental and calls, travelling and care of any child of an Alderman. The total amount of these expenses is shown below.

Allowances	\$501,157
Expenses	\$25,736

Donation of Land Statement

(Under the Local Government Act 1993)

Section 72(1)(da) requires the City of Launceston to report on any land donated by the Council during the year. The Council made no such donations of land.

The Council may transfer easements to infrastructure providers from time to time for nominal consideration in relation to proposals to connect services in the City of Launceston.

Parking Concessions

Pensioner concessions to park in the Paterson East, Paterson West and Elizabeth Street Car Parks was \$223,136.

Waste Management Concessions

The City of Launceston provides free or subsidised entry to a number of groups. The value for 2015/16 was:

Waste Concessions	
Pensioner Concessions	171,901
Residents Free Day	10,550
Charitable Concessions	31,974
Specialist Product Disposals	7,159

Community Grants

During the 2015/16, the City of Launceston provided community grants to the value of \$52,170 to the following community groups, projects or individuals.

Organisations and team/group grants for the 2015/16 financial year	
Good Neighbour Council of Tasmania	5,000
Australian Youth Climate Coalition	5,000
The Shepherd Centre	5,000
Cancer Patients Foundation	5,000
Stompin Youth Dance Company	5,000
Tasdance	5,000
Teen Challenge Tasmania	5,000

Sudanese Community Association of Northern Tasmania	4,820
Heartkids Vic/Tas	3,500
Metal Minds Robotics	2,930
Launceston Farmers Market	1,142
Tas Acquired Brain Injury Services	1,078
Launceston Christian School	600
Tasmanian Little Athletics Association	600
NTJSA u12 Boys Representative Team	300
Launceston Christian School Science & Engineering	300
U14 Northern Regional Girls Basketball Team	200
NTJSA u11 Boys Representative Team	200
U13 Boys Tasmania State Football	100
10 Grants to individuals	1,400
TOTAL	\$52,170

Incentives

During the 2015/16, the City of Launceston provided incentives to the value of \$20,000 under the, Championships and Conventions Incentives Program.

Funds Granted Under the Conferences, Championships and Conventions Incentive Program in 2015/16	
Ulysess Club	20,000

Sponsorships

The City of Launceston provided \$180,500 in event sponsorship during the 2015/16 year to the following groups/events.

Events Sponsored Through the Events Sponsorship Program in 2015/16	
Dancesport Tasmania	15,000
Encore Theatre Company	15,000
Tasmanian Breath of Fresh Air Film Festival	15,000
Tasmanian Turf Club	15,000
Festival of Voices	15,000
Tennis Tasmania	13,000
Australian Cycling Federation	11,250
The Rotary Club of Central Launceston	7,500
Tasmanian Sports and Events	7,500
Cycling Tasmania	7,500
Bass Radio – Chilli Skyfire	7,500
Beerfest	6,250
Interweave Arts Association	5,000
Clifford Craig Medical Research Trust	5,000
Make a Wish	5,000
RSPCA Tasmania	5,000
Tamar Community Peace Trust	5,000
Multisport Tasmania	5,000
Tasmanian Brick Enthusiasts	5,000
Launceston Musical Society	3,750

Launceston Players Society	3,750
Launceston City Cycling Club	2,500
TOTAL	\$180,500

Signature Event Funding 2015/16	
Launceston Festivale Committee – New Year on Royal	40,000
Junction Arts Festival	35,000
Launceston Festivale Committee – Festivale	20,000
Tasmanian Symphony Orchestra	20,000
Launceston Cycling Classic	15,000
Tasmanian Sports and Events – Launceston Ten	15,000
TOTAL	\$145,000

Signature Celebration Event Funding 2015/16	
The Royal National Agricultural and Pastoral	10,000
Launceston Festival of Dance	5,000
Rotary Club of Tamar Sunrise	5,000
Apex Club of Tamar	5,000
Launceston Competitions Association	3,750
Launceston & Henley	1,500
TOTAL	\$30,250
TOTAL SPONSORSHIP FUNDING 2015/16	\$355,750

Funds Granted Under the Conferences Incentive Program in 2015/16	
Local Government Association of Tasmania - LGAT Conference	2,920
Bowls Tasmania - National Bowls Championships (Over 60)	2,330
Australasian Society for Infectious Diseases (ASID) - Annual Scientific Meeting	3,810
TOTAL	\$9,060

Public Tenders

(Local Government Act Regulation 12(1))

(A) Annual reporting requirements in relation to tenders and contracts - regulation 29 (1)

This includes all public tenders.

Item	Description of Contract	Contract Period	Contract Value	Successful Contractor(s) Address of Successful Contractor
1	Punchbowl Road Stormwater Main Upgrade - CD.018/2015	05/10/2015 to 13/11/2015	\$149,969	Paul Zanetto Pty Ltd 98 Reatta Road Trevallyn Tas 7250
2	Periodic Standing Contracts - 1 August 2015 to 30 June 2018 - CD.022/2015	01/08/2015 to 30/06/2018	Schedule of Rates	Crossroads Civil Contracting 73-79 Lilydale Road Rocherlea Tas 7248 Deray Contractors 92 Patersonia Road Nunamara Tas 7259 Northseal 90 Stanley Street Summerhill Tas 7250 Baker Civil Contracting 9 Hudson Fysh Drive Western Junction Tas 7212 Paul Zanetto Pty Ltd 98 Reatta Road Trevallyn Tas 7250 Northern Concrete Constructions 82 Franmaree Road Newnham Tas 7248 P & P Jamieson PO Box 31 Mowbray Tas 7248

Item	Description of Contract	Contract Period	Contract Value	Successful Contractor(s) Address of Successful Contractor
				SSAT PO Box 224 George Town Tas 7253
				Classic Landscapes 843 Forth Road Forth Tas 7315
				Mile High Contracting 33 Longford Close Longford Tas 7301
				Statewide Linemarking 28 Jackson Street Glenorchy Tas 7010
				AJ Water and Leak Detection 19 Vaux Street West Launceston Tas 7250
				Scott Devereaux Excavations 7 Charbooday Drive Youngtown Tas 7249
3	Consultancy Services for Stormwater Modelling – CD.024/2015	01/07/2015 to 30/06/2016	Schedule of Rates	Cardno Pty Ltd Level 4, 501 La Trobe Street Melbourne Vic 3000
4	Parks and Facilities Cleaning Remount Road Office/Amenities and Launceston Waste Centre Cleaning – Contract No. CD.015/2015	10/08/2015 to 10/08/2017	\$161,343.21 per annum	Lazaro Pty Ltd Level 6, 111 Macquarie Street Hobart Tas 7000
5	Green Waste Mulching – Launceston Waste Centre – CD.031/2015	01/10/2015 to 01/10/2016	Schedule of Rates	Fieldwicks Crushing and Screening Pty Ltd Cnr Frankford Highway and Airport Road East Devonport Tas 7210
6	Golconda Road (Denison Gorge Road to Rail Crossing) – Road Asset Upgrade – CD.023/2015	05/10/2015 to 18/01/2016	\$664,162	Andrew Walter Constructions Pty Ltd 2A Whitestone Drive Granton Tas 7011
7	Princess Theatre Seating Supply and Installation – CD.036/2015	15/02/2016 to 18/03/2016	\$494,594	Hadley Australia Pty Ltd 57 Carnarvon Drive Frenchs Forest NSW 2086

Item	Description of Contract	Contract Period	Contract Value	Successful Contractor(s) Address of Successful Contractor
8	Aurora Stadium – Supply and Installation of Video Replay Screen – CD.040/2015	05/10/2015 to 04/12/2016	\$265,000	Media Imaging Pty Ltd 34 Woolven Street Youngtown Tas 7249
9	Website Design, Development, Content Management and Hosting – CD.021/2015	25/11/2015 to 25/11/2016	\$39,000	Seamless CMS Pty Ltd Unit 800, Level 8, 50 Market Street Melbourne Vic 3000
10	Supply of Bulldozer for Waste Centre Landfill – CD.044/2015	07/12/2015 to 07/12/2018	\$360,900	Onetrak Pty Ltd 130 Brighton Road Brighton Tas 7030
11	Princess Theatre Auditorium Refurbishment – CD.048/2015	1/12/2015 to 01/04/2016	\$645,544	Darcon Constructions Pty Ltd 109 St Leonards Road St Leonards Tas 7250
12	Bridge Replacement Program 2015/16 – CD.053/2015	15/02/2016 to 30/04/2016	\$602,300	BridgePro Engineering Pty Ltd 19 Faulkner Drive Latrobe Tas 7307
			\$315,935	TasSpan Civil Contracting 10 Faulkner Drive Latrobe Tas 7307
13	Security Services – Cataract Gorge Reserve – First Basin – CD.045/2015	07/12/2015 to 07/12/2016	\$53,180	Eagle Security Services 73 Arthur Street Perth Tas 7300
14	Registration of Consultants – CD.028/2015	01/01/2016 to 31/12/2018	Schedule of Rates	GHD Pty Ltd Level 2, 102 Cameron Street Launceston Tas 7250
				Jacobs Group (Australia) Pty Ltd 100 Melville Street Hobart Tas 7000
				Pitt & Sherry Pty Ltd 4th Floor, 113 Cimitiere Street Launceston Tas 7250
				Cardno Pty Ltd 192 Charles Street Launceston Tas 7250

Item	Description of Contract	Contract Period	Contract Value	Successful Contractor(s) Address of Successful Contractor
				Geoton Pty Ltd 24/16-18 Goodman Court Invermay Tas 7248
				6ty° Pty Ltd Tamar Suite 103, The Charles 287 Charles Street Launceston Tas 7250
				JMG Pty Ltd 49 Elizabeth Street Launceston Tas 7250
				IPD Consulting Pty Ltd 4 Eardley Street South Launceston Tas 7249
				AusSpan 10 Faulkner Drive Latrobe Tas 7307
				Engineering Solutions Tasmania 100 Cameron Street Launceston Tas 7250
				Midson Traffic Pty Ltd 18 Earl Street Sandy Bay Tas 7005
				Just Waste Consulting PO Box 499 Prospect Tas 7250
				MRA Consulting Group Suite 413, 19 Roseby Street Drummoyne NSW 2047
				Lange Design Suite 8, 46-48 George Street Launceston Tas 7250
				Hansen Partnership Pty Ltd Level 4, 136 Exhibition Street Melbourne VIC 3000
				Protek Building Surveying 10 Goodman Court Invermay Tas 7248

Item	Description of Contract	Contract Period	Contract Value	Successful Contractor(s) Address of Successful Contractor
				At Leisure Planners Rear 534 Mt Alexander Road Ascot Vale Vic 3032
				Aspect Studios 9/11 Bailey Street Adelaide SA 5000
				Ground Proof Mapping PO Box 1027 Launceston Tas 7250
				Groupwork Pty Ltd 23 Coniston Place Trevallyn Tas 7250
				University of Technology, Sydney PO Box 123 Broadway NSW 2007
				James Calvert Design 43 Station Road St Leonards Tas 7250
				S Group PO Box 1271 Launceston Tas 7250
				Jaffa Strategic Design Pty Ltd Suite 7, 22 Cameron Street Launceston Tas 7250
15	Kings Meadows Drainage Upgrade – CD029/2015	14/12/2015 to 22/07/2016	\$2,243,488	Shaw Contracting (Aust) Pty Ltd 776 Whitmore Road Whitmore Tas 7303
16	Rose Lane Subsoil Drainage Installation – CD.055/2015	04/01/2016 to 29/01/2016	\$160,484	Crossroads Civil Contracting 73–79 Lilydale Road Rocherlea Tas 7248
17	Westbury Road (Normanstone Road to Bertha Street) – Traffic Management and Reseal – CD.059/2015	01/02/2016 to 11/03/2016	\$216,484	Crossroads Civil Contracting 73–79 Lilydale Road Rocherlea Tas 7248

Item	Description of Contract	Contract Period	Contract Value	Successful Contractor(s) Address of Successful Contractor
18	Placement of Asphalt in the Launceston Municipality Area (1 January 2016 to 31 December 2019) – CD.052/2015	01/01/2016 to 31/12/2019	Schedule of Rates	Venarchie Contracting Pty Ltd 11 Cavalry Road Mowbray Tas 7248
				Crossroads Civil Contracting Pty Ltd 73-79 Lilydale Road Rocherlea Tas 7248
				Deray Contractors Pty Ltd 92 Patersonia Road Nunamara Tas 7259
19	Long Term Supply of Asphalt Material (2016 to 2031) – CD.051/2015	01/01/2016 to 31/12/2031	Schedule of Rates	Downer EDI Works Pty Ltd 3 Whitestone Drive Austins Ferry Tas 7011
20	Churchill Park Facilities Replacement – CD.058/2015	01/02/2016 to 29/04/2016	\$198,983	Continental Builders 3 Rose Lane South Launceston Tas 7249
21	Launceston Waste Centre – Northern Extension Landfill Development – CD.054/2015	18/01/2016 to 03/06/2016	\$3,376,147	Shaw Contracting (Aust) Pty Ltd 776 Whitemore Road Whitemore Tas 7303
22	Laura Street (Connaught Crescent to Neika Avenue) – Road Asset Upgrade – CD.060/2015	25/01/2016 to 22/04/2016	\$302,484	Crossroads Civil Contracting Pty Ltd 73-79 Lilydale Road Rocherlea Tas 7248
23	Quadrant Mall Redevelopment – CD.056/2015 (Portion A)	01/02/2016 to 17/06/2016	\$549,960	Baker Civil Contracting 9 Hudson Fysh Drive Western Junction Tas 7212
24	Quadrant Mall – Supply of Pavers – CD.064/2015	15/03/2016 to 26/04/2016	\$271,560	Urbanstone Pty Ltd 27 Jandakot Road Jandakot WA 6165
25	Multi-storey Carpark Operating System Upgrade – CD.010/2015	21/03/2016 to 24/06/2016	\$492,355	APS AMANO Unit 1, 2 Stoddart Road Prospect NSW 2148
26	Periodic Supply of Gravel, Sand and Aggregates – CD.006/2016	01/06/2016 to 31/05/2018	Schedule of Rates	Stornoway Pty Ltd 835 Hobart Road Breadalbane TAS 7258

Item	Description of Contract	Contract Period	Contract Value	Successful Contractor(s) Address of Successful Contractor
				Gradco Pty Ltd 79-81 St Leonards Road St Leonards Tas 7250
				Hanson Construction Materials 93-101 Gleadow Street Invermay Tas 7248
				Bardenhagen PO Box 176 Lilydale Tas 7268
				BIS Industries Ltd 1A Richards Street Western Junction Tas 7212
				Baker Civil Contracting Pty Ltd 9 Hudson Fysh Drive Western Junction Tas 7212
				Will Dig Excavations Pty Ltd Private Bag 22, East Tamar Highway Launceston Tas 7250
27	Launceston City Heart Heritage Interpretation Strategy - CD.011/2016	14/06/016 to 16/12/2016	\$24,370	LookEar Pty Ltd 19 Eastment Street Northcote Vic 3070
28	City of Launceston - Natural Gas Supply - CD.013/2016	01/07/2016 to 31/12/2017	Schedule of Rates	Aurora Energy Pty Ltd 21 Kirksway Place Hobart Tas 7000

Non-application of Tender Process

(B) Annual reporting requirements in relation to tenders and contracts - regulation 29 (2)

Nil.

(C) Annual reporting requirements in relation to tenders and contracts - regulation 29 (3)

Contracts for the supply of provision of goods or services valued at or exceeding \$100,000 (excl. GST) but less than \$250,000 that is entered into in the financial year 2015/2016.

Item	Description of Contract	Contract Period	Contract Value	Successful Contractor(s) Address of Successful Contractor
1	Flood Monitoring System - CD.042/2015	01/07/2015 to 30/06/2017	\$221,937	Entura 89 Cambridge Park Drive Cambridge Tas 7170
2	Kings Meadows Drainage Upgrade Project - Supply of Concrete Pipes - CD.049/2015	16/10/2016 to 26/02/2016	\$183,252	Holcim Australia Pty Ltd (Humes) 19-25 Churchill Park Drive Invermay Tas 7248

Public Interest Disclosure Statement

In accordance with section 86 of the Public Interest Disclosures Act 2002 the City of Launceston advises that there have been no disclosures either raised or determined during 2015/16.

The Council's Public Interest Disclosure Procedure is available on the City of Launceston website at www.launceston.tas.gov.au/lcc/index.php?c=396&langID=1

Financial Ratios

	2016	2015	2014	2013	2012
CURRENT RATIO	2.08:1	1.7:1	1.39:1	1.6:1	1.96:1
<i>To assess the adequacy of working capital (net current assets)</i>					
Current Assets - restricted assets	55,438,873	47,004,701	38,067,545	38,020,144	53,706,024
Current Liabilities	26,622,708	27,586,996	27,441,172	23,815,343	27,431,853
<p>From 2013 reporting year onwards Council changed its measure of restricted assets to include flood mitigation grant funding held and the Waste Centre Rehabilitation provision</p> <p>Without removing the restricted assets the Current Ratio would be 2.37:1(2014 2.36:1; 2013 2.61:1)</p>					
INTEREST EXPENSE TO OPERATING REVENUE RATIO	0.39%	0.52%	0.76%	0.94%	1.11%
<i>To assess the degree to which revenue is committed to interest</i>					
Interest Expense (External loans)	357,381	486,534	624,474	757,412	887,368
Operating Revenue (untied)	92,240,763	93,194,707	81,732,337	79,763,798	79,689,533
RATE COVERAGE RATIO	60.2%	57.6%	63.2%	62.5%	58.0%
<i>To assess dependence on rate revenue</i>					
Rate Revenue (Untied)	55,567,799	53,717,897	51,691,451	49,840,466	46,241,150
Operating Revenue (Untied)	92,240,763	93,194,707	81,732,337	79,763,798	79,689,533
GRANT COVERAGE RATIO	6.1%	10.5%	5.8%	8.0%	10.4%
<i>To assess dependence on grant revenue</i>					
Grant Revenue (incl. QVM&AG)	5,616,256	9,816,609	4,777,390	6,351,496	8,322,648
Operating Revenue (untied)	92,240,763	93,194,707	81,732,337	79,763,798	79,689,533
USER CHARGES COVERAGE RATIO	22.9%	21.2%	23.0%	21.8%	22.3%
<i>To assess dependence on user charges revenue</i>					
User Charges Revenue	21,151,917	19,758,245	18,837,529	17,407,379	17,785,513
Operating Revenue (untied)	92,240,763	93,194,707	81,732,337	79,763,798	79,689,533

	2016	2015	2014	2013	2012
DEPRECIATION TO CAPITAL EXPENDITURE	1.4:1	1.34:1	1.05:1	1.18:1	1.35:1
<i>To compare assets added with depreciation of assets</i>					
Capital Works	27,301,000	25,560,000	19,047,000	21,909,844	26,670,684
Depreciation	19,440,415	19,007,277	18,212,577	18,528,511	19,778,327
RATE PAID PER MODAL VALUATION (RESIDENTIAL)					
<i>To assess the movement in typical residential rates</i>					
Modal AAV	12,100	11,800	11,800	11,800	11,800
Rate Amount -General (inc Fire Levy)	1,278	1,247	1,214	1,162	995
RATE REVENUE PER CAPITA	\$929.67	\$897.46	\$862.68	\$830.51	\$773.71
<i>To assess the average rate raised per head of population</i>					
Revenue Rate	62,323,203	60,161,039	57,829,534	55,801,953	51,985,730
Population (2015 ABS estimate)	67,078	67,035	67,035	67,190	67,190





Section 4: Financial Statements

STATEMENT OF COMPREHENSIVE INCOME
YEAR ENDED 30 JUNE 2016

		Actual	Budget (Unaudited)	Actual
	Note	2016 \$000	2016 \$000	2015 \$000
REVENUES				
Rates and Charges	3	62,324	61,775	60,161
Fees	4	21,152	20,313	19,759
Revenue Grants and Contributions				
Financial Assistance Grants	5	2,040	4,236	6,334
Other Grants	5	3,576	3,552	3,483
Capital Grants	6	10,667	4,787	4,314
Interest	7	2,164	1,759	2,260
Interest - Capital Funds	7	24	6	305
Investment Revenue	8	4,571	4,579	4,572
Bequests	9	149	175	156
Other	10	2,994	2,396	2,608
		<u>109,661</u>	<u>103,578</u>	<u>103,952</u>
Infrastructure Take Up Adjustments	11	19,468	-	5,011
Total Revenue		<u>129,129</u>	<u>103,578</u>	<u>108,963</u>
EXPENSES				
Maintenance of Facilities and Provision of Services				
Employee Benefits	12	38,121	37,349	36,948
Materials and Services	13	31,207	33,528	31,835
Impairment of Debts	14	109	95	262
Finance Costs				
Interest on Loans	15	357	422	487
Provision for Rehabilitation	15	146	355	267
Change in Provision for Rehabilitation	36	804	-	-
Depreciation and Amortisation	16	19,440	19,557	19,008
State Government Fire Service Levy	17	6,702	6,702	6,333
Rate Remissions and Abatements	18	912	727	714
		<u>97,798</u>	<u>98,735</u>	<u>95,854</u>
Loss on Disposal of Fixed Assets	19	1,119	-	3,703
Total Expenses		<u>98,917</u>	<u>98,735</u>	<u>99,557</u>
SURPLUS (DEFICIT)		<u>30,212</u>	<u>4,843</u>	<u>9,406</u>
Other Comprehensive Income				
Items that will not be reclassified to surplus or deficit				
Investment Revaluation	28	3,972	-	1,937
Actuarial Gains (Losses)	35	1,984	-	2,631
Net Infrastructure Asset Revaluation Increase (Decrease)	29	(24,863)	-	178,849
COMPREHENSIVE RESULT		<u>11,305</u>	<u>4,843</u>	<u>192,823</u>

The accompanying notes form an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION
As At 30 June 2016

	Notes	2016 \$000	2015 \$000
EQUITY			
Capital Reserves	21	171,943	161,326
Revenue Reserves	21	910,525	888,795
Asset Revaluation Reserves	21	606,134	630,997
Investment Reserves	21	(19,627)	(23,599)
Trusts and Bequests	21	2,202	2,353
TOTAL EQUITY		1,671,177	1,659,872
<i>Represented by:-</i>			
CURRENT ASSETS			
Cash at Bank and on Hand	22	2,191	2,381
Rate and Sundry Receivables	23	3,138	3,472
Short Term Investments	24	63,557	58,304
Inventories	25	614	705
Assets Held for Sale	26	-	415
		69,500	65,277
NON-CURRENT ASSETS			
Deferred Receivables	27	258	258
Equity Investments	28	233,483	229,511
Intangible Assets	29	4,750	4,658
Infrastructure and Other Assets	29	1,163,264	1,163,429
Museum Collection	30	237,112	236,035
		1,638,867	1,633,891
TOTAL ASSETS		1,708,367	1,699,168
CURRENT LIABILITIES			
Deposits and Prepayments	24	469	864
Employee Provisions	31	5,791	6,019
Interest Bearing Liabilities	32	2,241	2,132
Sundry Payables and Accruals	34	18,120	18,571
		26,621	27,586
NON-CURRENT LIABILITIES			
Employee Provisions	31	1,777	1,416
Superannuation Obligation	35	247	457
Interest Bearing Liabilities	32	3,126	5,368
Rehabilitation Provision	36	5,419	4,469
		10,569	11,710
TOTAL LIABILITIES		37,190	39,296
NET ASSETS		1,671,177	1,659,872
Commitments for			
Capital Expenditure	37	6,988	4,856
Contingent Liabilities	38	-	-

The accompanying notes form an integral part of these financial statements.

**STATEMENT OF CHANGES IN EQUITY
YEAR ENDED 30 JUNE 2016**

	Notes	2016 \$000	2015 \$000
TOTAL EQUITY			
Balance 1 July		1,659,872	1,467,045
Net Surplus / (Deficit)		30,212	9,410
Comprehensive Income		1,984	2,631
Asset Revaluations			
Infrastructure Assets		(24,863)	178,849
Investments		3,972	1,937
Balance 30 June		<u>1,671,177</u>	<u>1,659,872</u>
CAPITAL RESERVES			
Balance 1 July		161,326	157,031
Net Surplus / (Deficit)	21	10,617	4,295
Comprehensive Income	21	-	-
Transfers	21	-	-
Balance 30 June		<u>171,943</u>	<u>161,326</u>
REVENUE RESERVES			
Balance 1 July		888,795	881,406
Net Surplus / (Deficit)	21	19,746	4,916
Comprehensive Income	21	1,984	2,631
Transfers	21	-	(158)
Balance 30 June		<u>910,525</u>	<u>888,795</u>
ASSET REVALUATION RESERVES			
Balance 1 July		630,997	452,148
Asset Revaluations	21	(24,863)	178,849
Balance 30 June		<u>606,134</u>	<u>630,997</u>
INVESTMENTS			
Balance 1 July		(23,599)	(25,536)
Asset Revaluations	21	3,972	1,937
Balance 30 June		<u>(19,627)</u>	<u>(23,599)</u>
TRUSTS AND BEQUESTS			
Balance 1 July		2,353	1,996
Net Surplus / (Deficit)	21	(151)	199
Transfers	21	-	158
Balance 30 June		<u>2,202</u>	<u>2,353</u>
		<u>1,671,177</u>	<u>1,659,872</u>

Notes –

1) For further information regarding changes in reserves refer note 21

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CASH FLOWS
YEAR ENDED 30 JUNE 2016

	Notes	2016 \$000	2015 \$000
		Inflows (Outflows)	Inflows (Outflows)
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Provision of Goods and Services (including GST)		(71,063)	(71,934)
Interest Paid		(357)	(470)
State Government Fire Service Levy		(6,702)	(6,333)
Receipts			
Rates		62,183	60,095
Fees and Charges		20,742	20,035
Grants and Contributions – Revenue		5,616	9,817
Interest Received		1,818	2,195
Other (including GST)		5,582	6,242
Net Cash from Operating Activities	39	<u>17,819</u>	<u>19,647</u>
CASH FLOWS USED IN INVESTING ACTIVITIES			
Payments			
Capital Works		(27,301)	(25,560)
Receipts			
Sale of Assets		1,441	653
Grants and Contributions – Capital		10,667	4,314
Distributions from Investments		4,571	4,572
Net Cash Used In Investing Activities		<u>(10,622)</u>	<u>(16,021)</u>
CASH FLOWS USED IN FINANCING ACTIVITIES			
Payments			
Loan Repayments		(2,132)	(2,592)
Receipts			
Loan Proceeds		-	-
Net Cash From in Financing Activities		<u>(2,132)</u>	<u>(2,592)</u>
Net Increase (Decrease) in Cash Held		5,065	1,034
Cash and Cash Equivalents at 1 July		60,683	59,649
Cash and cash equivalents at 30 June	39	<u><u>65,748</u></u>	<u><u>60,683</u></u>

The accompanying notes form an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS YEAR ENDED 30 JUNE 2016

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 - b) Statement of Compliance
 - c) Presentation of Financial Statement
 - d) Adoption of New and Revised Accounting Standards
 - e) Accounting Estimates
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 - g) Taxation
 - h) Rounding
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Statement by the General Manager

Note 1 - STATEMENT OF ACCOUNTING POLICIES**a) Reporting Entity**

This report is a general purpose financial report. All entities through which the Council controls resources to carry out its functions (including the Special Committees detailed in Note 46) have been included in these financial statements. Inter-entity balances and transactions have been eliminated.

b) Statement of Compliance

This financial report has been prepared to comply with Australian Accounting Standards, other pronouncements of the Australian Accounting Standards Board (AASB) and the Local Government Act 1993 (as amended). It has been prepared on an accrual and going concern basis under the convention of historical cost accounting, with the exception that certain non-current assets (other than deferred debtors), are included at valuation (refer Notes 28, 29 and 30). Except as disclosed below the accounting policies adopted are consistent with those of the previous year.

c) Presentation of Financial Statements

AASB 101 Presentation of Financial Statements requires entities to group items presented in Other Comprehensive Income (OCI) on the basis of whether they are potentially reclassifiable to profit or loss subsequently (reclassification adjustments). These amendments do not remove the option to present profit or loss and other comprehensive income in two statements.

d) Adoption of New and Revised Accounting Standards

In the current year the Council has adopted the following new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current annual reporting period. The adoption of these new and revised standards has had no material effect on the Council's accounting policies.

AASB 2015-2

This Standard amends AASB 101 to provide clarification regarding the disclosure requirements in AASB 101. Specifically, the Standard proposes narrow-focus amendments to address some of the concerns expressed about existing presentation and disclosure requirements and to ensure entities are able to use judgement when applying a Standard in determining what information to disclose in their financial statements.

Application of this Standard has no material effects on any disclosures

AASB 2015-3

This Standard effects the withdrawal of AASB 1031 Materiality by amending AASB 108 Accounting Policies, Changes in Accounting Estimates and Errors to supersede AASB 1031 and deletes references to AASB 1031 in the Australian Accounting Standards listed in the Appendix to this Standard.

Application of this Standard has no material effects on any disclosures

Standards Available for Early Adoption and not Adopted

At the reporting date a number of standards were available for early adoption and relevant to the Council's operations but were not applied by the Council. These are listed at Note 42.

Note 1 - STATEMENT OF ACCOUNTING POLICIES - Cont**e) Accounting Estimates**

In the application of Australian Accounting Standards, the Council is required to make judgements, estimates and assumptions about carrying values of some assets and liabilities. Judgements made by the Council that have significant effects on the Financial Statements are disclosed in the relevant notes.

An estimate may need revision if changes occur in the circumstances on which the estimate was based. The effect of any changes in estimates are brought to account in the reporting period the changes are made.

At the reporting date there were no material changes in the accounting estimates used in the preparation of the report.

f) Revenue RecognitionRates, Fees and Grants

Rates, Fees, and Grants revenues are recognised on an accrual basis when Council controls the funds.

Sales

Sales revenue is recognised when goods are sold or the service provided

Infringements

Revenue from infringements is recognised on issue of the infringement notice

Interest and Investments

Interest revenue is recognised as it is earned and investment revenue when funds are received.

Bequests

Bequests are recognised as revenue when funds are received

g) Taxation

The Council is exempt from all forms of income taxation. The major taxation expenses for the Council are, Fringe Benefits Tax, Payroll Tax, Land Tax and the Goods and Services Tax.

Fringe Benefits and Payroll Tax

Fringe Benefits and Payroll Tax are expensed in the year they are incurred. Accrued employee liabilities are recognised inclusive of Payroll Tax.

Goods and Services Tax

Revenue, expenses and assets are recognised net of goods and services tax (GST) except for the case of receivables and payables which are recognised inclusive of GST. Cash flows are included in the Cash Flow Statement on a gross basis. The GST component of cash flows arising from investing and financing activities is classified as operating cash flows.

h) Rounding

Amounts shown in the financial statements and notes have been rounded to the nearest thousand dollars. This may result in minor variations between schedules and in totals.

i) Prior Period Disclosure

In the preparation of the financial statements it is the Council policy to ensure that any prior year figures are comparable with current year figures.

Note 2 - MUNICIPAL PROGRAMMES OF THE COUNCIL**a) The Municipal Programmes of the Council****General Public Service**

Management of the administrative and financial operation of the Council organisation including elected representatives.

Public Order and Safety

Supervision of various by-laws, animal control and public nuisances. The collection of the fire levy on behalf of and paid to the State Fire Commission.

Health

Administration of health legislation on behalf of the State Government including food handling control and public health issues. Provision of immunisation services.

Welfare

Maintenance of properties used for childcare and kindergarten.

Housing and Community Amenities

Provision of building and development approvals services including the maintenance of the planning scheme. Solid waste services including garbage collection and disposal. The provision of street lighting. Maintenance of a range of public buildings and facilities including cemeteries. Maintenance of the stormwater drainage network including flood mitigation works. Provision of street cleaning services.

Recreation and Culture

Maintenance of parks and reserves, sports grounds, playgrounds, swimming pools, halls and related recreational facilities. Funding of Queen Victoria Museum and Art Gallery, Aurora Stadium and the Princess Theatre.

Roads and Traffic

Construction and maintenance of roads, footpaths and bridges. Operation of parking facilities including off street car parks and on street metered spaces.

Other

A range of services and facilities including the provision of economic development and promotional services.

Full Cost Attribution

Section 84(2)(da) of the Local Government Act 1993 requires the Council's financial statements to contain a statement of the "operating, capital and competitive neutrality costs" in respect of each significant business activity. The Council has chosen to disclose these costs in respect of all functions.

Note 2 - MUNICIPAL PROGRAMMES OF THE COUNCIL (Cont)

(b) Revenue and Expenses for the reporting year have been directly attributed to the following municipal programmes.

	GENERAL PUBLIC SERVICES \$000	PUBLIC ORDER & SAFETY \$000	HEALTH \$000	WELFARE \$000	HOUSING & COMMUNITY AMENITIES \$000	RECREATION & CULTURE \$000	ROADS & TRAFFIC \$000	OTHER \$000	TOTAL 2016 \$000	Budget \$000
REVENUES										
Rates and Charges	50,803	6,755	-	-	4,265	-	-	501	62,324	61,775
Fees	824	357	262	-	7,735	4,873	6,220	881	21,152	20,313
Financial Assistance Grants	685	-	-	-	-	-	1,355	-	2,040	4,236
Other Grants	108	-	-	11	1,502	1,416	419	120	3,576	3,552
Interest	2,086	13	-	-	18	47	-	-	2,164	1,759
Interest - Capital Funds	-	-	-	-	20	4	-	-	24	6
Investment Revenue	4,571	-	-	-	-	-	-	-	4,571	4,579
Other (Including Bequests)	61	7	-	11	252	2,689	59	64	3,143	2,571
	59,138	7,132	262	22	13,792	9,029	8,053	1,566	98,994	98,791
EXPENSES										
Employee Costs (net of capitalised)	11,921	399	806	506	4,892	12,171	5,233	2,193	38,121	37,349
Materials and Services	2,675	148	105	312	10,769	10,963	4,244	1,991	31,207	33,528
Impairment of Debts	-	17	1	-	77	7	6	1	109	95
Interest on Loans	357	-	-	-	-	-	-	-	357	422
Provision for Rehabilitation	-	-	-	-	837	-	-	-	837	355
Change in Rehabilitation Provision	-	-	-	-	113	-	-	-	113	-
Depreciation and Amortisation	2,028	13	1	-	3,222	5,250	8,918	8	19,440	19,557
State Government Fire Service Levy	-	6,702	-	-	-	-	-	-	6,702	6,702
Rate Remissions and Abatements	823	88	-	-	1	-	-	-	912	727
Loss on Disposal of Fixed Assets	84	1	-	-	51	475	499	9	1,119	-
	17,888	7,368	913	818	19,962	28,866	18,900	4,202	98,917	98,735
Full Cost Attribution	(1,941)	79	139	67	(202)	1,020	592	246	-	-
Competitive Neutrality	(517)	-	-	-	71	309	137	-	-	-
	15,430	7,447	1,052	885	19,831	30,195	19,629	4,448	98,917	98,735
Net Surplus (Deficit)	43,708	(315)	(790)	(863)	(6,039)	(21,166)	(11,576)	(2,882)	77	56
Capital Grants and Infrastructure Adjustments										
Capital Grants and Contributions	62	-	-	-	6,795	1,427	2,383	-	10,667	4,787
Infrastructure Take Up Adjustments	565	-	-	-	1,116	(3)	17,790	-	19,468	-
Net Surplus (Deficit) Before Other Comprehensive Income	44,335	(315)	(790)	(863)	1,872	(19,742)	8,597	(2,882)	30,212	4,843
Infrastructure Assets	36,487	1,241	-	1,270	245,195	296,330	562,256	-	1,142,779	-
Work in Progress	296	-	-	-	19,463	1,566	3,811	99	25,235	-
Other Assets	303,241	-	-	-	-	237,112	-	-	540,353	-
Total Assets	340,024	1,241	-	1,270	264,658	535,008	566,067	99	1,708,367	-

Note 2 - MUNICIPAL PROGRAMMES OF THE COUNCIL (Cont)

(c) Comparative figures for prior year (2015)

	GENERAL PUBLIC SERVICES \$000	PUBLIC ORDER & SAFETY \$000	HEALTH \$000	WELFARE \$000	HOUSING & COMMUNITY AMENITIES \$000	RECREATION & CULTURE \$000	ROADS & TRAFFIC \$000	OTHER \$000	Total 2015 \$000	Budget \$000
REVENUES										
Rates and Charges	49,012	6,443	-	-	4,220	-	-	486	60,161	59,149
Fees	830	335	257	-	6,919	4,344	6,128	946	19,759	19,698
Financial Assistance Grants	2,053	-	-	-	-	-	4,281	-	6,334	4,262
Other Grants	106	-	-	10	1,494	1,488	205	180	3,483	3,127
Interest	2,246	14	-	-	-	-	-	-	2,260	2,153
Interest - Capital Funds	-	-	-	-	277	28	-	-	305	100
Investment Revenue	4,572	-	-	-	-	-	-	-	4,572	3,194
Other (including Bequests)	57	-	-	13	442	1,983	28	241	2,764	2,670
	58,876	6,792	257	23	13,352	7,843	10,642	1,853	99,638	94,353
EXPENSES										
Employee Costs (net of capitalised)	10,889	357	762	570	5,258	11,556	5,176	2,381	36,948	36,399
Materials and Services	2,953	131	107	321	11,546	10,504	4,496	1,777	31,835	31,769
Impairment of Debts	-	8	-	-	214	40	(2)	2	262	85
Interest on Loans	487	-	-	-	-	-	-	-	487	491
Provision for Rehabilitation	-	-	-	-	267	-	-	-	267	344
Change in Rehabilitation Provision	-	-	-	-	-	-	-	-	-	-
Depreciation and Amortisation	1,882	13	1	-	3,131	4,918	9,055	8	19,008	18,471
State Government Fire Service Levy	-	6,333	-	-	-	-	-	-	6,333	6,333
Rate Remissions and Abatements	714	-	-	-	-	-	-	-	714	600
Loss on Disposal of Fixed Assets	44	-	-	-	345	1,966	1,347	-	3,702	-
	16,969	6,842	870	891	20,761	28,984	20,072	4,168	99,556	94,492
Full Cost Attribution	(1,873)	77	136	66	(229)	998	557	268	-	-
Competitive Neutrality	(251)	-	-	-	56	111	80	3	(1)	-
	14,845	6,919	1,006	957	20,588	30,093	20,709	4,439	99,555	94,492
Net Surplus (Deficit)	44,031	(127)	(749)	(934)	(7,236)	(22,250)	(10,067)	(2,586)	83	(139)
Capital Grants and Infrastructure Adjustments										
Capital Grants and Contributions	70	-	-	-	-	3,544	700	-	4,314	4,308
Infrastructure Take Up Adjustments	530	-	-	-	(1,080)	6	5,555	-	5,011	-
Net Surplus (Deficit) Before Other Comprehensive Income	44,631	(127)	(749)	(934)	(6,316)	(18,700)	(3,812)	(2,586)	9,408	4,169
Infrastructure Assets	34,938	1,270	-	1,276	244,984	302,594	565,843	-	1,150,905	-
Work in Progress	345	-	-	-	14,217	1,160	1,460	-	17,182	-
Other Assets	295,046	-	-	-	-	236,035	-	-	531,081	-
Total Assets	330,329	1,270	-	1,276	259,201	539,789	567,303	-	1,699,168	-

Note 3 - RATES

	2016	2015
	\$000	\$000
Valuation and Rating		
Gross Assessed Annual Value of the City	593,454	574,198
	Cents/\$AAV	Cents/\$AAV
Rates		
General Rate	8.0770	8.0770
General Rate (CBD Variation)	9.6170	9.5770
Service Rates		
Fire Protection - Urban	1.3186	1.2970
Fire Protection - Rural	0.3145	0.3100
Fire Protection - Lilydale District	0.3750	0.3800
	\$	\$
General Charge (Fixed Amount)	147	138
Minimum Rates apply:-		
Fire Levy	38	36
SERVICE CHARGES		
	\$ Range	\$ Range
Waste Management - on bin size	111 - 233	111 - 233
Onsite Disposal System	600 - 660	600 - 660

The Assessed Annual Value of the City is as determined by the Valuer-General and for the year ended 30 June, 2016.

Rates are levied based on valuations effective from 1 July, 2014 (1 July 2014).

The rate to be raised from an individual property is calculated by applying the rate in the \$AAV upon the Assessed Annual Value of the property and adding other applicable charges. The fire rate raised is subject to minimum amounts.

	2016	2015
	\$000	\$000
Rating Revenue		
General Rates	45,619	44,186
General Charge	5,184	4,826
General Rates (CBD Variation)	501	486
Fire Protection	6,755	6,443
Waste Management	4,265	4,220
	62,324	60,161

Note 4 - FEES AND CHARGES

	2016	2015
	\$000	\$000
Trading Fees	13,353	12,112
Regulatory Fees	2,296	2,531
Fines	1,352	1,406
Sales	3,811	3,542
Services	308	142
Venue Hire	32	26
	21,152	19,759

Note 5 - REVENUE GRANTS AND CONTRIBUTIONS

	2016	2015
	\$000	\$000
Revenue Grants		
Commonwealth Financial Assistance Grants		
Grant Funds Received	4,138	4,236
Grant Received in Prior Year	(2,098)	-
Grant Received for Next Year	-	2,098
	2,040	6,334
Other Grants		
State Grant Queen Victoria Museum	1,366	1,358
Other Grants	2,210	2,125
	3,576	3,483
	5,616	9,817

Note 6 - CAPITAL GRANTS

	2016	2015
	\$000	\$000
Capital Grants and Contributions		
Flood Mitigation	5,750	-
Museum	264	-
Parks and Recreation	825	2,004
Sports Grounds	338	5
Roads	2,383	22
Stormwater	1,000	-
Other	107	2,283
	10,667	4,314

All grants and donations are recognised as revenue when received or when the Council obtains control over the assets comprising the contributions. Grants held where the Council has not gained full control of the funds are held as deposits (refer Note 24).

Note 7 - INTEREST REVENUE

	2016 \$000	2015 \$000
Interest		
Interest Untied Funds	1,805	1,890
Interest Rate Debts	359	370
	<u>2,164</u>	<u>2,260</u>
Interest Tied Funds (Capital Grants)	24	305
	<u>2,188</u>	<u>2,565</u>

Note 8 - INVESTMENT REVENUE

	2016 \$000	2015 \$000
Investment Revenue		
TasWater		
Dividends	2,769	3,013
Tax Equivalents	986	754
Guarantee Fees	330	319
	<u>4,085</u>	<u>4,086</u>
Australia Pacific Airports (Launceston) Pty Ltd	486	486
	<u>4,571</u>	<u>4,572</u>

Note 9 - BEQUESTS

	2016 \$000	2015 \$000
Bequests	149	156
	<u>149</u>	<u>156</u>

Note 10 - OTHER REVENUE

	2016 \$000	2015 \$000
Rent	1,121	1,073
Sponsorship	576	537
Donations	146	164
Asset Disposal	681	30
Recycling	23	91
Other	447	713
	<u>2,994</u>	<u>2,608</u>

Note 11 - ASSET TAKE UP ADJUSTMENTS

	2016	2015
	\$000	\$000
Adjustments to Infrastructure Assets		
Assets Recognised (Derecognised):		
Gross Value	20,925	8,502
Accumulated Depreciation	(1,457)	(3,491)
	19,468	5,011

Infrastructure assets received for no cost are treated as an 'Infrastructure Take Up Adjustment'. This may include assets that are either donated, newly identified or transferred by private developers, such as road and drainage assets of new subdivisions.

Reconciliation of Assets Recognised / Derecognised

Roads		
Gross	19,293	3,145
Accumulated Depreciation	(1,503)	(206)
	17,790	2,939
Parks		
Gross	(6)	947
Accumulated Depreciation	3	(662)
	(3)	285
Stormwater		
Gross	1,072	2,905
Accumulated Depreciation	43	(3,498)
	1,115	(593)
Museum Collection		
Gross	566	289
Accumulated Depreciation	-	-
	566	289
Waste Management		
Gross	-	238
Accumulated Depreciation	-	-
	-	238
Flood Protection		
Gross	-	(1,361)
Accumulated Depreciation	-	875
	-	(486)
Other		
Gross	-	2,339
Accumulated Depreciation	-	-
	-	2,339
	19,468	5,011

Note 12 - EMPLOYEE BENEFITS

	2016 \$000	2015 \$000
Labour Costs		
Wages and Salaries	26,008	24,944
Superannuation and Retiring Allowance	6,076	5,368
Employee Leave Entitlements	3,845	4,174
Payroll Tax	2,018	1,965
Workers Compensation Insurance	371	413
Other Costs	916	771
	<u>39,234</u>	<u>37,635</u>
Less Amounts Capitalised	(1,113)	(687)
	<u>38,121</u>	<u>36,948</u>

Note 13 - MATERIALS AND SERVICES

	2016 \$000	2015 \$000
Energy		
Street Lighting	1,527	1,607
Utilities - Gas	721	701
Utilities - Electricity	1,060	1,057
Garbage Collection	3,086	2,992
Goods and Services	17,102	16,732
Combined Service Charge (TasWater)	(102)	1,000
Property Expenses		
Water Fixed Charges	522	473
Water Volumetric Charges	362	271
Rent External	24	28
Land Tax	380	380
Contributions		
LGAT	54	55
CBD Promotion	492	486
Regional Cooperation	467	409
Flood Authority	174	167
Community Assistance Grants	52	159
Events Funding	376	340
Provision of Services	549	521
Administrative		
Administration	725	556
Advertising and Promotion	195	226
Computers and Communication	360	431
Election Expenses	31	286
Expert Advice	753	726
Insurance (exc. Workers Compensation)	626	589
Maintenance	156	193
Payment and Debt Collection	442	403

Note 13 - MATERIALS AND SERVICES (Cont)

	2016 \$000	2015 \$000
Postage Printing and Stationery	367	349
Aldermanic and Mayoral Allowances	501	490
External Auditor's Remuneration:		
- Auditing Financial Statements	49	49
Internal Auditor's Remuneration	37	27
Motor Vehicle Expense	119	132
	31,207	31,835

Note 14 - IMPAIRMENT OF DEBTS

	2016 \$000	2015 \$000
Sundry Debtors	103	262
Parking Infringement Debtors	6	-
	109	262

Note 15 - FINANCE COSTS

	2016 \$000	2015 \$000
Interest on Borrowings	357	487
Unwinding of Discount on Provision for Rehabilitation of Waste Centre	146	267
	503	754

Note 16 - DEPRECIATION

	2016 \$000	2015 \$000
Buildings	3,567	3,286
Plant and Equipment	2,083	1,919
Infrastructure	13,277	13,307
Data Systems	513	496
Total Depreciation	19,440	19,008

Depreciation has been charged in recognition of the diminution in value of non-current assets through use. No depreciation is charged in relation to land, nor for non-current assets that are maintained such that their future useful life remains constant (for example sports fields and garden beds).

Museum Collection

The museum collection is not depreciated - see Note 30

Note 16 - DEPRECIATION (Cont)

Where depreciation is charged, it is on the straight line basis using rates that recognise the useful life of the asset.

	<u>BASIS OF DEPRECIATION</u>	
Freehold Land	Not Depreciated	Unlimited
Leased Land	Not Depreciated	Lease term
Freehold Buildings	Straight Line	100 - 250 years
Leasehold Buildings	Straight Line/Lease	100 years
Structures	Straight Line	60 - 250 years
Buildings - Plant	Straight Line	5 - 40 years
Light Vehicles	Straight Line	4 - 5 years
Major Plant	Straight Line	5 - 15 years
Minor Plant	Straight Line	3 - 20 years
Computer Equipment	Straight Line	3 - 5 years
IT Software (Intangible)	Straight Line	10 years
Furniture and Equipment	Straight Line	4 - 50 years
Stormwater and Drainage - Pump Stations	Straight Line	10 - 50 years
Infrastructure		
Roads Compacted Sub Grade	Not Depreciated	Unlimited
Road Pavement Sub-base	Straight Line	300 years
Arterial Road Pavement Base	Straight Line	100 years
Local Road Pavement Base	Straight Line	150 years
Road Sealed Surfaces	Straight Line	20 - 35 years
Road Unsealed Surfaces	Straight Line	10 years
Road Kerb and Channel	Straight Line	100 years
Road Footpaths	Straight Line	30 - 50 years
Roads Infrastructure	Straight Line	30 - 100 years
Bridges	Straight Line	25 - 100 years
Parks and Recreation	Straight Line	10 - 150 years
Stormwater and Drainage - Infrastructure	Straight Line	80 - 150 years
Flood Protection	Straight Line	100 - 200 years
Waste Centre	Straight Line	10 - 30 years
Waste Cell Clay Liner	Straight Line	100 years
Future Rehabilitation Costs	Straight Line	3 - 30 years

Where buildings are demolished to permit new construction, the written down value of the building at the point of demolition is written off in the year of demolition.

Note 17 - STATE GOVERNMENT FIRE SERVICE LEVY

	2016	2015
	\$000	\$000
Levy paid to State Fire Service	6,702	6,333

The Council collects a fire levy on behalf of the State Fire Commission as a rate.

Note 18 - REMISSIONS AND ABATEMENTS

	2016	2015
	\$000	\$000
Remissions	912	714

The council, by absolute majority, may grant a remission of all or part of any rates, penalty or interest paid or payable by a ratepayer or class of ratepayers.

Note 19 - LOSS ON DISPOSAL OF FIXED ASSETS

	2016	2015
	\$000	\$000
Proceeds from Disposal	1,441	653
Less Carrying Amounts	(1,878)	(4,326)
Profit (Loss)	<u>(437)</u>	<u>(3,673)</u>
Gains on Disposal	682	30
Scheduled Loss on Disposal	(1,119)	(1,570)
Unscheduled Loss on Disposal	-	(2,133)
	<u>(1,119)</u>	<u>(3,703)</u>
	<u>(437)</u>	<u>(3,673)</u>

Scheduled Losses

Assets that are disposed of on a scheduled basis such as Plant and Equipment or redundant Infrastructure Assets

Unscheduled Losses

Assets that are disposed of on an unscheduled basis such as discontinued operations or assets that failed to meet their expected service potential

Note 20 - MANAGEMENT INDICATORS

The Local Government (Management Indicators) Order 2014 sets out Management Indicators that the Council must disclose in the Financial Statements.

These indicators are set out below.

	2016	2015	2014	2013
	\$'000	\$'000	\$'000	\$'000
a) Underlying Surplus or Deficit				
Recurrent Income less	101,092	97,540	93,443	88,961
Recurrent Expenditure	98,917	97,424	96,199	89,999
Underlying Surplus (Deficit)	<u>2,175</u>	<u>116</u>	<u>(2,756)</u>	<u>(1,038)</u>
Benchmark	0	0	0	0

Recurrent income excludes income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature and Financial Assistant Grants received in advance.

Recurrent Expenditure excludes loss on disposal of assets

Comment

The Council has continued the review of operational expenditure in the year ending 30 June 2016, which has helped achieve an underlying surplus of \$2.175m

Reconciliation of Underlying Surplus to Statement of Comprehensive Income

Underlying Surplus (Deficit)	2,175	116	(2,756)	(1,038)
Add				
Capital Grants	10,667	4,314	3,423	3,620
Infrastructure Take Up Adjustments	19,468	5,011	22,573	3,603
Less				
FAG Grant in advance current year	-	2,098	-	-
FAG Grant in advance prior year	(2,098)	-	(2,036)	-
Loss on Disposal of Fixed Assets	-	(2,133)	(1,474)	-
Surplus (Deficit)	<u>30,212</u>	<u>9,406</u>	<u>19,731</u>	<u>6,185</u>

(b) Underlying Surplus Ratio

This ratio serves as an overall measure of financial operating effectiveness.

<u>Underlying Surplus or (Deficit)</u>	<u>2,175</u>	<u>116</u>	<u>(2,756)</u>	<u>(1,038)</u>
Recurrent Income	101,092	97,540	93,443	88,961
Underlying Surplus Ratio %	2%	0%	-3%	-1%
Benchmark	0%	0%	0%	0%

Comment

The continuing review of operating expenditure has improved the underlying surplus ratio.

Note 20 - MANAGEMENT INDICATORS (Cont)

	2016 \$'000	2015 \$'000	2014 \$'000	2013 \$'000
(c) Net Financial Liabilities				
Liquid Assets less	68,886	64,157	63,859	61,126
Total Liabilities	37,190	39,296	42,966	47,112
Net Financial Liabilities	<u>31,696</u>	<u>24,861</u>	<u>20,893</u>	<u>14,014</u>

Benchmark 0 0 0 0

Note - positive balance is favourable to benchmark

Comment

The Council continues to hold significant liquid assets to match project commitments and current liabilities.

(d) Net Financial Liabilities Ratio

This ratio indicates the net financial obligations of the Council compared to its recurrent income.

<u>Net Financial Liabilities</u>	31,696	24,861	20,893	14,014
Recurrent Income	<u>101,092</u>	<u>97,540</u>	<u>93,443</u>	<u>88,961</u>

Net Financial Liabilities Ratio % 31% 25% 22% 16%

Benchmark 0% - (50%) 0% - (50%) 0% - (50%) 0% - (50%)

Comment

The Council is in a strong position to meet ongoing liabilities from operational income.

(e) Asset Consumption Ratio

This ratio indicates the level of service potential available in the Council's existing asset base.

An asset consumption ratio has been calculated in relation to each asset class required to be included in the long-term Strategic Asset Management Plan of the Council.

Transport Infrastructure

<u>Depreciated Replacement Cost</u>	571,614	576,406	416,989	360,708
Current Replacement Cost	<u>845,800</u>	<u>825,946</u>	<u>692,728</u>	<u>596,804</u>

Asset Consumption Ratio % 68% 70% 60% 60%

Benchmark >60% >60% >60% >60%

Buildings

<u>Depreciated Replacement Cost</u>	201,188	202,229	177,182	168,458
Current Replacement Cost	<u>296,887</u>	<u>294,398</u>	<u>259,135</u>	<u>243,435</u>

Asset Consumption Ratio % 68% 69% 68% 69%

Benchmark >60% >60% >60% >60%

Note 20 - MANAGEMENT INDICATORS (Cont)

	2016	2015	2014	2013
	\$'000	\$'000	\$'000	\$'000
Drainage				
<u>Depreciated Replacement Cost</u>	155,590	159,457	144,489	128,375
Current Replacement Cost	219,551	224,206	202,094	174,317
Asset Consumption Ratio %	71%	71%	71%	74%
Benchmark	>60%	>60%	>60%	>60%
Other				
<u>Depreciated Replacement Cost</u>	83,221	83,590	93,471	126,077
Current Replacement Cost	108,807	104,657	119,395	181,242
Asset Consumption Ratio %	76%	80%	78%	70%
Benchmark	>60%	>60%	>60%	>60%

Comment

The asset consumption ratios show that the Council is maintaining the service levels of its asset base and is above the benchmark for all asset classes.

(f) Asset Renewal Funding Ratio

An asset renewal funding ratio has been calculated in relation to each asset class required to be included in the long-term strategic asset management plan of the Council.

Transport Infrastructure

<u>Projected Capital Funding Outlays **</u>	62,110	52,110	38,506	40,724
Projected Capital Expenditure Funding ***	62,110	52,110	38,506	40,724
Asset Renewal Funding Ratio %	100%	100%	100%	100%
Benchmark	90 - 100%	90 - 100%	90 - 100%	90 - 100%

Buildings

<u>Projected Capital Funding Outlays **</u>	3,235	3,235	7,492	7,292
Projected Capital Expenditure Funding ***	3,235	3,235	7,492	7,292
Asset Renewal Funding Ratio %	100%	100%	100%	100%
Benchmark	90 - 100%	90 - 100%	90 - 100%	90 - 100%

Drainage

<u>Projected Capital Funding Outlays **</u>	7,300	7,700	7,475	6,761
Projected Capital Expenditure Funding ***	7,300	7,700	7,475	6,761
Asset Renewal Funding Ratio %	100%	100%	100%	100%
Benchmark	90 - 100%	90 - 100%	90 - 100%	90 - 100%

Note 20 - MANAGEMENT INDICATORS (Cont)

	2016	2015	2014	2013
	\$'000	\$'000	\$'000	\$'000
Other				
<u>Projected Capital Funding Outlays **</u>	19,133	19,577	46,771	45,896
Projected Capital Expenditure Funding ***	19,133	19,577	46,771	45,896
Asset Renewal Funding Ratio %	100%	100%	100%	100%
Benchmark	90 - 100%	90 - 100%	90 - 100%	90 - 100%

Comment

As part of the Strategic Financial Plan the Council has a strategy to allocate funding equal to the requirement dictated by the Asset Management Plan of the Council over the medium term.

Over the next ten years the Asset Management Plan indicates that the level of required spending on capital renewals will be significantly less than the depreciation expense for Transport Infrastructure, Drainage and Buildings.

Beyond the ten year period the level of spending will increase and the Council will follow the Asset Management Plan to achieve the lowest 'whole of life cost' for maintaining Council assets.

**Current value of projected capital funding outlays for an asset identified in the Council's long term strategic Asset Management Plan

***Value of projected capital expenditure funding for an asset identified in the Council's long term strategic Asset Management Plan

(g) Asset Sustainability Ratio

This ratio measures the Council's capacity to fund future asset replacement requirements.

<u>Capex on Replacement/Renewal of Existing Assets</u>				
	15,604	9,745	14,452	14,658
Annual Depreciation Expense	19,440	19,008	18,213	18,528
Asset Sustainability Ratio %	80%	51%	79%	79%
Benchmark	100%	100%	100%	100%

Note 20 - MANAGEMENT INDICATORS (Cont)

This ratio calculates the extent to which the Council is maintaining operating capacity through renewal of their existing asset base.

	Capital Renewal Expenditure \$'000	Capital New/ Upgrade Expenditure \$'000	Total Capital Expenditure \$'000
Capex			
Transport Infrastructure	6,592	868	7,460
Buildings	2,847	307	3,154
Drainage	1,389	2,673	4,062
Land	-	2,361	2,361
Plant	1,659	485	2,144
Other	3,117	5,003	8,120
	15,604	11,697	27,301
Annual Depreciation Expense			19,440
Benchmark			100%

Comment

The Asset Management Plan has identified infrastructure that needs renewing and the spending level follows the Asset Management Plan. See comment at note 20(f) for further explanation.

Note 21 - MOVEMENTS IN EQUITY
Current Year

	Balance 1 July	Net Surplus	Comprehensive Income	Transfers	Balance 30 June
	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Reserves					
Government Grants	149,414	10,191	-	-	159,605
Other Contributions	11,912	426	-	-	12,338
	161,326	10,617	-	-	171,943
Revenue Reserves					
General	874,261	15,439	-	6,493	896,193
CBD	6	9	-	-	15
Flood Authority Reserve	241	306	-	(49)	498
Special Reserve - Water Corporation	-	4,086	-	(4,086)	-
Public Open Space	102	50	-	-	152
Self Insurance	2,543	188	-	-	2,731
Special Committees	38	2	-	-	40
Waste Centre Reserve	12,061	1,440	-	(2,358)	11,143
Employee Benefits	(457)	(1,774)	1,984	-	(247)
	888,795	19,746	1,984	-	910,525
Asset Revaluation Reserves					
General	630,997	-	(24,863)	-	606,134
Investment Reserves					
TasWater	(23,953)	-	3,900	-	(20,053)
NTW/MG	354	-	72	0	426
	(23,599)	-	3,972	-	(19,627)
Trusts And Bequests					
Cliff Grounds	5	-	-	-	5
John Hart	20	-	-	-	20
John Hart (Interest)	5	1	-	-	6
Mary Nichols Bequest	2	-	-	-	2
Mary Nichols (Interest)	7	-	-	-	7
Museum Ralph Bequest	315	(154)	-	-	161
Museum - Bessant Bequest	251	8	-	-	259
Plomley Foundation - Capital	1,324	-	-	20	1,344
Plomley Foundation - Management	66	(16)	-	(20)	30
Museum Armitage Bequest	355	10	-	-	365
Museum - Library	-	-	-	-	-
Museum - Thomas Knowles	3	-	-	-	3
	2,353	(151)	-	-	2,202
	1,659,872	30,212	(18,907)	-	1,671,177

Note 21 - MOVEMENTS IN EQUITY Cont
Comparative figures for prior year

	Balance 1 July	Net Surplus	Comprehensive Income	Transfers	Balance 30 June
	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Reserves					
Government Grants	147,116	2,298	-	-	149,414
Other Contributions	9,915	1,997	-	-	11,912
	157,031	4,295	-	-	161,326
Revenue Reserves					
General	866,955	(517)	-	7,823	874,261
CBD	6	-	-	-	6
Flood Authority Reserve	1,892	53	-	(1,704)	241
Special Reserve - Water Corporation	-	4,086	-	(4,086)	-
Public Open Space	(16)	20	-	98	102
Self Insurance	2,357	186	-	-	2,543
Special Committees	129	(91)	-	-	38
Waste Centre Reserve	11,944	2,406	-	(2,289)	12,061
Employee Benefits	(1,861)	(1,227)	2,631	-	(457)
	881,406	4,916	2,631	(158)	888,795
Asset Revaluation Reserves					
General	452,148	-	178,849	-	630,997
Investment Reserves					
TasWater	(25,778)	-	1,825	-	(23,953)
NTWVG	242	-	112	-	354
	(25,536)	-	1,937	-	(23,599)
Trusts And Bequests					
Cliff Grounds	5	-	-	-	5
John Hart	20	-	-	-	20
John Hart (Interest)	4	1	-	-	5
Mary Nichols Bequest	2	-	-	-	2
Mary Nichols (Interest)	6	1	-	-	7
Museum Ralph Bequest	-	157	-	158	315
Museum - Bessant Bequest	242	9	-	-	251
Plomley Foundation - Capital	1,324	-	-	-	1,324
Plomley Foundation - Management	46	20	-	-	66
Museum Armitage Bequest	344	11	-	-	355
Museum - Library	-	-	-	-	-
Museum - Thomas Knowles	3	-	-	-	3
	1,996	199	-	158	2,353
	1,467,045	9,410	163,417	-	1,659,872

Note 22 - CASH AT BANK AND ON HAND

	2016 \$000	2015 \$000
Cash on Hand	16	14
Cash at Bank	2,136	2,329
Special Committees	39	38
	<u>2,191</u>	<u>2,381</u>

Note 23 - RATE AND SUNDRY RECEIVABLES

	2016 \$000	2015 \$000
(a) Current Receivables		
Rate Debtors	370	771
Accrued Revenue	48	165
Sundry Debtors	2,195	1,930
Prepayments	267	190
Parking Infringement Debtors	2,212	2,345
	<u>5,092</u>	<u>5,401</u>
Impairment of Debtors		
Sundry Debtors	(525)	(437)
Parking Infringement Debtors	(1,429)	(1,492)
	<u>(1,954)</u>	<u>(1,929)</u>
	<u>3,138</u>	<u>3,472</u>
Movement in Impaired Debts	(25)	(122)
(b) Collection Performance – Rate Receivables		
Rate Revenue	62,323	60,161
Interest on Rates	359	370
	<u>62,682</u>	<u>60,531</u>
Percentage Rate Debtors Outstanding	0.59%	1.27%

Note 24 - CURRENT INVESTMENTS

	2016 \$000	2015 \$000
Current		
Bank Guaranteed Bills and Deposits	63,557	58,304
	<u>63,557</u>	<u>58,304</u>

Note 24 - CURRENT INVESTMENTS - Cont

	2016 \$000	2015 \$000
Restricted Assets and Deposits		
Restricted assets		
a) Included in the above and invested on behalf of:-		
i) Trusts and Bequests	2,202	2,353
ii) River Dredging and Flood Protection Contributions	498	241
b) Provision for Retiring Allowance	218	204
c) Provision for Waste Centre Development and Rehabilitation	11,143	12,061
	<u>14,061</u>	<u>14,859</u>
Grant funds brought to account as income but not fully expended and held in specific bank deposits at year end	-	1,508
Total Restricted assets	<u>14,061</u>	<u>16,367</u>
Deposits		
Other Deposits	469	864
Total Deposits	<u>469</u>	<u>864</u>
Total Restricted Assets and Deposits	<u>14,530</u>	<u>17,231</u>
Committed Funds		
Capital Expenditure	6,988	4,856
Net Capital Works (carried forward)	10,186	9,956
	<u>17,174</u>	<u>14,812</u>
Current Liabilities (excluding deposits)	26,153	26,723
	<u>43,327</u>	<u>41,535</u>

The ongoing operations of the Council, together with the investments held, will provide sufficient funds for the Council to meet the commitments as they fall due.

Note 25 - INVENTORIES

	2016 \$000	2015 \$000
Inventories		
Stores	482	570
Trading Stock	132	135
	<u>614</u>	<u>705</u>

Stores and materials are valued at average cost or net realisable value whichever is the lower. Stores issues are at average cost.

Note 26 - ASSETS HELD FOR SALE

	2016 \$000	2015 \$000
Assets Held For Sale		
Carrying Value	-	415
Less Fair Value Adjustment	-	-
Value Held for Sale	<u>-</u>	<u>415</u>

During the 2014 financial year Council took the decision to sell the Stockyards as a going concern. The sale was finalised in the current financial year.

During the 2015 financial year the Council had called for expressions of interest to purchase a parcel of land in West Launceston.

The sale was finalised in the current financial year.

Note 27 - DEFERRED RECEIVABLES

	2016 \$000	2015 \$000
Deferred Receivables		
Loans - Australia Pacific Airports (Launceston) Pty Ltd	258	258

Note 28 - EQUITY INVESTMENTS**Investment TasWater**

At 30 June 2013 the Council held a 51.9% ownership interest in Tasmanian Water and Sewerage Corporation (Northern Region) Pty Limited, trading as Ben Lomond Water by a 2011 Allocation Order from the State Treasurer.

On 1 July 2013 all Tasmanian Water Corporations were merged to form the Tasmanian Water Corporation Pty Ltd., trading as TasWater.

Each Council's ownership share of TasWater is calculated on its voting share set down in TasWater's constitution. Because the Council does not have significant influence to allow the use of the equity method to account for its investment it is recorded at the fair value of Council's share of the underlying investment.

The returns from this investment are in the form of distributions (dividends, guarantee fees, income tax equivalents). All returns will be taken up as income in the year received.

	2016 \$000	2015 \$000
Water Corporation net equity	1,574,712	1,548,356
Year end report used for determining net assets	30 June 2016	30 June 2015
Launceston City Council ownership percentage	14.80%	14.80%
Fair value of the Council's share of Water Corporation	233,057	229,157
Previously assessed value	229,157	227,332
Net Increase (decrease) in fair value	<u>3,900</u>	<u>1,825</u>

Note 28 - NON CURRENT INVESTMENT - Cont**Investment NTWMG**

The Northern Tasmanian Waste Management Group (NTWMG) was formed in 2009 as part of Northern Tasmania Regional Development Board Ltd. (Now Northern Tasmania Development Association Inc.) The Group is comprised of 8 member Northern Tasmanian Councils. Each member Council has one vote. On winding up the fund is to be distributed proportionate to a three year rolling average of each members payments into the fund.

	2016	2015
	\$000	\$000
NTWMG Fund Balance	547	458
Year end report used for determining net assets	30 June 2016	30 June 2015
Launceston City Council ownership percentage	77.97%	77.40%
Fair value of the Council's share of NTWMG	426	354
Previously assessed value	354	242
Net Increase (decrease) in fair value	<u>72</u>	<u>112</u>
Total Equity Investments	<u>233,483</u>	<u>229,511</u>

Note 29 - INFRASTRUCTURE ASSETS**Recognition of Non-Current Assets**

The Council has recognised all land under roads constructed or acquired from 1 July 2008 at the Valuer General's valuation.

Building assets includes fixtures and fittings and are depreciated at the rates for Major and Minor Plant.

Plant and Equipment assets acquired are recorded at the cost of acquisition.

The Queen Victoria Museum and Art Gallery collection was revalued as at 30 June 2014 (Note 30).

Impairment

At each reporting date the Council reviews the carrying amount of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss.

Non commercial assets are reviewed using the Australian paragraphs to AASB 136 Impairment of Assets, where future economic benefits are measured on future net cash inflows and whether, if deprived of the asset, the Council would replace its future economic benefit. At the reporting date no assets were identified as being materially impaired.

Note 29 - INFRASTRUCTURE ASSETS - cont.**Valuation**

Plant and Equipment and Intangible Assets are valued at cost.

Infrastructure Assets are measured at Fair Value.

Valuations are done with sufficient regularity to ensure carrying amounts represent Fair Value.

The valuations are performed as per the following table.

Asset Class	Valuation Method	Valuer
Plant and Equipment	Cost	-
Intangible Assets	Cost	-
Land	Fair Value	LG Valuation Services - On behalf of the Valuer General
Buildings	Fair Value	LG Valuation Services - On behalf of the Valuer General
Roads and Bridges	Fair Value	Launceston Council Technical Services
Stormwater	Fair Value	Launceston Council Technical Services
Flood Protection	Fair Value	Launceston Council Technical Services
Refuse Disposal	Fair Value	Launceston Council Technical Services
Parks and Recreation	Fair Value	Launceston Council Technical Services

	2016	2015
	\$000	\$000
Intangible Assets at Written Down Value	4,750	4,658
Tangible Assets at Written Down Value	1,138,028	1,146,247
Work in Progress	25,235	17,182
Written Down Value 30 June	<u>1,168,013</u>	<u>1,168,087</u>

	2016	2015
	\$000	\$000
(a) Capital Expenditure		
Completed Works	18,739	20,500
Change in Work in Progress	8,053	3,296
	<u>26,792</u>	<u>23,796</u>
(b) Movement in Asset Values		
Written Down Value 1 July	1,168,087	981,770
Capital Expenditure	26,792	23,796
Depreciation and Amortisation	(19,440)	(19,008)
Disposals at Written Down Value	(1,464)	(2,329)
Asset Recognition Adjustment	18,902	5,011
Asset Revaluation Increment (Decrement)	(24,864)	178,847
Written Down Value 30 June	<u>1,168,013</u>	<u>1,168,087</u>

Note 29 - INFRASTRUCTURE ASSETS - cont.

	2016	2015
	\$000	\$000
(c) Total Infrastructure Carrying Amount		
Infrastructure and Other Assets at Cost	44,190	41,028
Infrastructure and Other Assets at Valuation	1,579,832	1,560,007
	<u>1,624,022</u>	<u>1,601,035</u>
Less Accumulated Depreciation	481,244	450,129
	<u>1,142,778</u>	<u>1,150,906</u>
Work in Progress at Cost	25,235	17,182
Written Down Value 30 June	<u>1,168,013</u>	<u>1,168,087</u>

Note 29 - INFRASTRUCTURE ASSETS- Cont
(d) Infrastructure by Function
Current Year

	General Public Services \$'000	Public Order and Safety \$'000	Roads and Traffic \$'000	Housing and Community Amenities \$'000	Welfare \$'000	Recreation and Culture \$'000	TOTAL \$'000
Freehold Land at Valuation	2,558	-	16,631	11,637	435	76,801	108,062
Leasehold Land at Valuation	-	-	-	270	-	455	725
Freehold Buildings at Valuation	22,964	1,290	19,196	30,950	1,316	220,847	296,563
Leasehold Buildings at Valuation	-	-	-	-	203	122	325
Intangibles at Cost	8,705	-	-	-	-	-	8,705
Plant and Equipment at Cost	35,485	-	-	-	-	-	35,485
Roads Infrastructure at Valuation	-	273	789,719	-	-	-	789,992
Stormwater Infrastructure at Valuation	-	-	-	208,996	-	-	208,996
Flood Protection Infrastructure at Valuation	-	-	-	55,062	-	-	55,062
Cemetery & Crematoria Infrastructure at Valuation	-	-	-	7,188	-	-	7,188
Refuse Disposal Infrastructure at Valuation	-	-	-	26,652	-	-	26,652
Parks and Recreation Infrastructure	-	-	-	-	-	-	-
- Swim Centres at Valuation	-	-	-	-	-	1,658	1,658
- Parks at Valuation	-	-	-	-	-	84,609	84,609
Less Accumulated Depreciation	69,712	1,563	825,546	340,755	1,954	384,492	1,624,022
	(33,225)	(322)	(263,290)	(95,560)	(684)	(88,163)	(481,244)
	36,487	1,241	562,256	245,195	1,270	296,329	1,142,778

Note 29 - INFRASTRUCTURE ASSETS- Cont
(d) Infrastructure by Function
Comparative Figures for Prior Year

	General Public Services \$'000	Public Order and Safety \$'000	Roads and Traffic \$'000	Housing and Community Amenities \$'000	Welfare \$'000	Recreation and Culture \$'000	TOTAL \$'000
Freehold Land at Valuation	2,559	-	16,631	9,817	435	78,627	108,069
Leasehold Land at Valuation	-	-	-	270	-	455	725
Freehold Buildings at Valuation	23,532	1,277	18,726	23,933	1,304	225,470	294,242
Leasehold Buildings at Valuation	-	-	-	-	200	121	321
Intangibles at Cost	8,101	-	-	-	-	-	8,101
Plant and Equipment at Cost	32,927	-	-	-	-	-	32,927
Roads Infrastructure at Valuation	-	294	769,801	-	-	-	770,095
Stormwater Infrastructure at Valuation	-	-	-	214,291	-	-	214,291
Flood Protection Infrastructure at Valuation	-	-	-	55,106	-	-	55,106
Cemetery & Crematoria Infrastructure at Valuation	-	-	-	7,322	-	-	7,322
Refuse Disposal Infrastructure at Valuation	-	-	-	25,253	-	-	25,253
Parks and Recreation Infrastructure	-	-	-	-	-	-	-
- Swim Centres at Valuation	-	-	-	-	-	1,419	1,419
- Parks at Valuation	-	-	-	-	-	83,162	83,162
Less Accumulated Depreciation	67,119	1,571	805,158	335,992	1,939	389,254	1,601,033
	(32,181)	(301)	(239,315)	(91,008)	(663)	(86,660)	(450,128)
	34,938	1,270	565,843	244,984	1,276	302,594	1,150,905

Note 29 - INFRASTRUCTURE ASSETS- Cont
(e) Movements in Carrying Amounts
Current Year

	Land \$'000	Buildings \$'000	Roads and Bridges \$'000	Drainage \$'000	Plant and Equipment \$'000	Other \$'000	TOTAL \$'000
Opening Balance	-	-	-	-	-	-	-
At Cost	-	-	-	-	41,028	-	41,028
At Valuation	108,793	294,564	825,947	224,207	-	106,493	1,560,004
Accumulated Depreciation	-	(92,336)	(249,540)	(64,750)	(20,598)	(22,904)	(450,128)
Additions	-	2,628	6,057	2,938	5,006	2,111	18,740
Adjustments	-	-	-	-	-	-	-
Gross	-	-	19,293	1,072	-	(6)	20,359
Accumulated Depreciation	-	-	(1,503)	43	-	3	(1,457)
Transfers	-	-	-	-	-	-	-
Gross	-	-	-	-	-	-	-
Accumulated Depreciation	-	-	-	-	-	-	-
Revaluations	-	-	-	-	-	-	-
Gross	-	(3)	(1,021)	(8,567)	-	600	(8,991)
Accumulated Depreciation	-	1	(17,354)	2,232	-	(752)	(15,873)
Disposals	-	-	-	-	-	-	-
Gross	(7)	(302)	(4,476)	(99)	(1,844)	(391)	(7,119)
Accumulated Depreciation	-	203	3,767	36	1,382	267	5,655
Depreciation	-	(3,567)	(9,556)	(1,522)	(2,595)	(2,200)	(19,440)
Balance - 30 June	108,786	201,188	571,614	155,590	22,379	83,221	1,142,778

Note 29 - INFRASTRUCTURE ASSETS- Cont
(e) Movements in Carrying Amounts
Comparative Figures for Prior Year

	Land \$'000	Buildings \$'000	Roads and Bridges \$'000	Drainage \$'000	Plant and Equipment \$'000	Other \$'000	TOTAL \$'000
Opening Balance	-	-	-	-	-	-	-
At Cost	-	-	-	-	51,266	-	51,266
At Valuation	107,272	258,968	692,741	202,150	-	119,483	1,380,614
Accumulated Depreciation	-	(81,786)	(275,752)	(57,661)	(22,785)	(26,012)	(463,996)
Additions	-	3,677	11,719	713	2,465	4,687	23,261
Adjustments	-	-	-	-	-	-	-
Gross	2,336	766	3,131	2,848	3	(3,349)	5,734
Accumulated Depreciation	-	(13)	(206)	(3,498)	-	227	(3,490)
Transfers	-	-	-	-	-	-	-
Gross	(615)	24,755	378	1,270	(11,035)	(14,753)	-
Accumulated Depreciation	-	(5,199)	(18)	(588)	3,263	2,541	-
Revaluations	-	-	-	-	-	-	-
Gross	-	6,232	125,361	17,225	-	(644)	148,174
Accumulated Depreciation	-	(1,885)	32,126	(1,571)	-	2,003	30,673
Disposals	-	-	-	-	-	-	-
Gross	(200)	-	(7,384)	-	(1,670)	(767)	(10,021)
Accumulated Depreciation	-	-	4,184	-	1,338	2,176	7,698
Depreciation	-	(3,286)	(9,874)	(1,431)	(2,415)	(2,002)	(19,008)
Balance - 30 June	108,793	202,229	576,406	159,457	20,430	83,590	1,150,905

Note 30 - QUEEN VICTORIA MUSEUM AND ART GALLERY

	2016	2015
	\$000	\$000
Museum Collection		
Opening Balance	236,035	235,709
Additions	1,077	326
Revaluation Increase/(Decrease)	-	-
Collection Carrying Value	<u>237,112</u>	<u>236,035</u>

The independent valuation of the Queen Victoria Museum and Art Gallery collection, by Simon Storey FAVAA of Simon Storey Valuations was completed during the financial year to 30 June 2014.

This amount has been disclosed as a separate asset class in the Statement of Financial Position.

The Museum collection assets have been assessed to have indefinite lives. These heritage and cultural assets are stored, managed, displayed, repaired and restored in ways that will maintain their cultural or heritage value over time. Where conservation, restoration and preservation activities demonstrate that an asset will be maintained for an indefinite period, these items are considered to have indefinite useful lives and therefore not subject to depreciation. Revaluations will be made with sufficient regularity to maintain the collection at fair value.

Significant additions to the collection between revaluations are brought to account at curators valuation. Significance is defined at a threshold value of \$10,000. Additions below this amount are brought to account on revaluation of the whole collection.

	2016	2015
	\$000	\$000
Results from Operations		
Revenue		
Fees and Charges	366	396
State Government Operations Grant	1,366	1,358
Other Grants	48	62
Bequests and Donations	274	288
Interest	47	56
Other Income	18	22
	<u>2,119</u>	<u>2,182</u>
Expenses		
Provision of Services	5,250	4,986
Bequest Expenditure	57	28
Depreciation	758	743
Full Cost Attribution	338	293
	<u>6,403</u>	<u>6,050</u>
Operating Surplus / (Deficit)	<u>(4,284)</u>	<u>(3,868)</u>

Note 31 - EMPLOYEE PROVISIONS AND STATISTICS

	2016	2015
Full Time Equivalent Employees at year end	427	428
	\$000	\$000
Current Provisions		
Accrued Time	148	110
Annual Leave	2,543	2,579
Long Service Leave	3,026	3,260
Retiring Allowance	74	70
	5,791	6,019
Non-Current Provisions		
Long Service Leave	1,633	1,283
Retiring Allowance	144	133
	1,777	1,416

Annual and Long Service Leave

Provision is made in respect of the liability for annual leave and long service leave at 30 June, 2016. The remuneration rate expected to apply at the time of settlement has been used in calculation of the entitlements. In the case of long service leave the provision has been established at balance date having regard to the present value of estimated future cash outflows. Commonwealth bond rates are used for discounting future cash flows.

Personal Leave

No provision is made for personal leave as the entitlement is non-vesting and it is probable that the personal leave expected to be taken in future periods will not exceed the entitlements expected to accrue in those future periods.

Note 32 - INTEREST BEARING LIABILITES

	2016	2015
	\$000	\$000
(a) Currency of loans		
Current	2,241	2,132
Non-current	3,126	5,368
	5,367	7,500
(b) Summary Movement in Loans		
Balance - 1 July	7,500	10,091
Repayments	(2,133)	(2,591)
Borrowing	-	-
Balance - 30 June	5,367	7,500

The loans are secured over the future revenue of the Council.

Public Bodies Assistance Act (PBAA) loan balances were net of subsidies due from the State Government.

Note 32 - INTEREST BEARING LIABILITES- Cont

	2016	2015
	\$000	\$000
Gross PBAA loans due	(2)	(6)
Less subsidy	2	6
Year end net balance	<u>-</u>	<u>-</u>

Note 33 - LEASE COMMITMENTS

At the reporting date, the Council had no material obligations under leases.

Finance Lease as Lessee

Leases of assets where substantially all the risks and rewards incidental to ownership of the asset, are transferred to the Council are classified as finance leases. Finance leases are capitalised, recorded as an asset and a liability at the lower of the fair value of the asset and the present value of the minimum lease payments, including any guaranteed residual value. Lease payments are allocated between the reduction of the lease liability and the interest expense. Leased assets are depreciated on a straight line basis over their estimated useful lives to the Council where it is likely that the Council will obtain ownership of the asset or over the term of the lease, whichever is the shorter.

At the reporting date the Council had no Finance Leases.

Operating Leases as Lessee

Leases in which a significant portion of the risks and rewards of ownership are not transferred to the Council as lessee are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

The Council leases several parcels of Crown land under lease agreements with the State Government. These leases, in general, do not reflect commercial arrangements, are long-term and have minimal lease payments. Crown land is recognised as an asset in the Statement of Financial Position and carried at fair value when the Council establishes that (i) it has control over the land and (ii) it will derive economic benefits from it.

Other than Crown Land, the Council had no Operating Leases at the reporting date.

Leasehold Improvement

Leasehold improvements are recognised at cost and are amortised over the unexpired period of the lease or the estimated useful life of the improvement, whichever is the shorter.

At the reporting date the Council had no Non Cancellable Operating Leases.

Operating Leases as Lessor**Not for Profit**

The Council owns a range of facilities that are available for lease by not-for-profit sport, recreational and community organisations. Leases to not-for-profit organisations, in general, do not reflect commercial arrangements and have minimal lease payments. Land and buildings which are leased under these arrangements are recognised within Infrastructure Assets in the Statement of Financial Position and associated rental income is recognised in accordance with the Council's revenue recognition policy.

Note 33 - LEASE COMMITMENTS - Cont**Commercial Arrangements**

The Council also owns facilities that are leased in whole or in part to organisations and individuals on a commercial basis, the associated land and buildings are recognised within Infrastructure Assets in the Statement of Financial Position and valued in accordance with the Council's valuation policy and rental income is recognised in accordance with the Council's revenue recognition policy.

While the leases are on commercial terms, the dominant purpose of the Council holding these assets is to enhance its operating programs and facilities, not to earn rental income.

Note 34 - SUNDRY PAYABLES AND ACCRUALS

	2016	2015
	\$000	\$000
Accrued Expenses	15,830	15,378
Unearned Income	245	221
Sundry Creditors	2,045	2,972
	18,120	18,571

Note 35 - SUPERANNUATION

During the year the Council made the required superannuation contributions for all eligible employees to an appropriate complying superannuation fund as required by the *Superannuation Guarantee (Administration) Act 1992*.

Accumulation Funds

New employees are able to join an accumulation fund of their choice; employees who are members of the defined benefits fund are able to transfer to a complying accumulation fund. The default offering for Council employees is provided by Tasplan Super.

Defined Benefit Funds

The Council contributes, in respect of its employees, to two divisions within Tasplan Super that provide defined benefits entitlements. The City of Launceston Defined Benefits Division was established for employees of the Council, it includes a small number of former employees of the Council that transferred to TasWater. The Quadrant Defined Benefits Division was established in respect of local government employees in Tasmania. Both these divisions are closed to new entrants.

In accordance with statutory requirements the Council contributes to both funds the amounts determined by the independent actuaries of Tasplan Super. As such, assets accumulate to meet member's benefits as they accrue. If the assets of a division of the fund were insufficient to satisfy benefits payable to its beneficiaries the Council would be required to meet its share of the deficiency.

The details of the two actuarial reviews are:

Quadrant Defined Benefit Division

The employees who are members of the Quadrant Defined Benefits Division are included in the actuarial report for the City of Launceston Defined Benefits Division.

City of Launceston Defined Benefits Division

With effect from 1 July 2006, the assets and members of the City of Launceston fund transferred to a Division of Tasplan Super on a "successor fund" basis.

	2016 \$,000	2015 \$,000
The Council has taken up a liability of :	247	457

In respect of the excess of benefit liabilities over assets in the Fund. The Council does not have any immediate requirement to fund the shortfall and continues to fund at the level of contributions assessed by the Scheme's actuary as being required to meet the long term requirements of the Fund.

The calculation of the liability is based on an actuarial review for the purpose of AASB 119 performed by Geoff McRae FIAA on behalf of Rice Warner, as at 31 May 2016.

Note 35 - SUPERANNUATION - Cont

The amount taken up as an employee benefit obligation is made up as follows:

	2016 \$,000	2015 \$,000
Balance Sheet Calculation		
Fair value of plan assets	53,389	54,780
Less present value of defined benefit obligation	53,634	55,235
Employee benefit asset (obligation)	<u>245</u>	<u>455</u>
Defined Benefit Obligation		
Reconciliation of Obligation		
Present value of defined benefit obligation - 1 July	55,235	51,719
Current service cost	3,299	3,029
Interest cost	1,415	1,604
Member contributions and transfers from other funds	1,072	2,861
Actuarial gains/ (losses) due to changes in financial assumptions	146	710
Actuarial (gains)/losses due to changes in experience	(1,263)	(87)
Benefits and tax paid	(6,270)	(4,601)
Present value of defined benefit obligation - 30 June	<u>53,634</u>	<u>55,235</u>
Assets		
Reconciliation of Assets		
Fair value of plan - 1 July	54,780	49,869
Adjustment to 2015 Asset	740	-
Expected return on plan assets	1,410	1,497
Actuarial gains/ (losses)	(976)	3,363
Employer contributions	1,525	1,791
Member contributions and transfers from other funds	2,180	2,861
Benefits and tax paid	(6,270)	(4,601)
Fair value of defined benefit obligation - 30 June	<u>53,389</u>	<u>54,780</u>
Expense recognised in Operating Surplus		
Current service cost	3,299	3,029
Interest cost	1,415	1,604
Expected return on plan assets	(1,410)	(1,497)
Superannuation expense	<u>3,304</u>	<u>3,136</u>
Expense recognised in Other Comprehensive Income		
Actuarial gains/(losses)	<u>1,984</u>	<u>2,631</u>

Note 35 - SUPERANNUATION - Cont**General plan information**

The Plan is a division of the "profit for members" superannuation scheme known as Tasplan Super ("the Scheme") and the Trustee of the Scheme is Tasplan Ltd. The Scheme and the Plan are subject to the requirements of the Superannuation Industry (Supervision) Act 1992 and related regulations. Under this legislation, the Trustee is required to measure the value of the assets of the Plan against the total members' vested entitlements and to take action if a shortfall in the value of the assets emerges. Such action could include actuarial management of the Plan, including an increase to the amount of employer contributions.

Members of the Fund are entitled to receive lump sum benefits on leaving service due to retirement, death, total and permanent disablement and resignation.

The most recent actuarial investigation into the Fund in accordance with the Superannuation Industry (Supervision) Act was carried out as at 30 June 2014 by Geoff McRae FIAA of Rice Warner.

The investigation showed the following figures determined in accordance with AAS 25 Financial Reporting by Superannuation Plans:

	2016 \$,000	2015 \$,000
Present Value of Defined Benefits	34,189	34,189
Accumulation Benefits	17,192	17,192
Value of Accrued Benefits	51,381	51,381
Vested Benefits	48,980	48,980

Principal actuarial assumptions and recommendations

The actuary recommended that the Employer contribute at the rate of 10% of salaries until 31 July 2015 and then 11% of salaries thereafter. The funding method used to make the contribution recommendation was the "entry age normal method". The economic assumptions used in the investigation were:

Rate of investment return:	7%	7%
Rate of inflationary salary increases:	4%	4%

Revenue Reserves – Gain recognised

	2016 \$ '000	2015 \$ '000
Actuarial gains (losses)	1,984	2,631
	1,984	2,631

Method of determining Expected Return on plan assets

The expected return on assets assumption is determined by weighting the expected long-term return for each asset class by the expected long term allocation of assets to each asset class. Returns are net of investment tax and investment fees.

Note 35 - SUPERANNUATION - Cont

	2016 \$,000	2015 \$,000
Actual Return on Plan Assets		
Present value of defined benefit obligation at end of year	53,634	55,235
Fair value of plan assets at end of year	(53,389)	(54,780)
(Surplus)/Deficit in plan	<u>245</u>	<u>455</u>
Experience adjustments - plan liabilities	1,263	87
Experience adjustments - plan assets	(976)	3,363
Actual return on Fund assets	434	4,967
Principal Assumptions		
Discount Rate p.a. (net of allowance for tax)	2.25%	2.60%
Salary Increases	2.00%	4.00%

Expected Contributions

Based on the data provided to us and the recommended contributions, we calculate that the expected contributions to the Fund for the year ending 31 May 2017 are as follows:

	2017 \$,000	2016 \$,000
Expected employer contributions (for defined benefits only)	1,724	1,858
Expected member contributions (incl. deemed member contributions)	940	1,014

Sensitivity Analysis

The table below shows how the net liability on the Statement of Financial Position would have been affected by changes in the key actuarial assumptions.

Assumption	Change in Assumption		Movement in Net Liability \$'000	
Discount Rate	Increase by	1.00% p.a.	Decrease by:	2,000
Discount Rate	Decrease by	1.00% p.a.	Increase by:	2,550
Salary Growth Rate	Increase by	1.00% p.a.	Increase by:	2,344
Salary Growth Rate	Decrease by	1.00% p.a.	Decrease by:	2,162

Note 36 - REHABILITATION PROVISION

	2016	2015
	\$000	\$000
Provision for Rehabilitation		
Balance at 1 July	4,469	4,994
Reassessment Adjustment opening balance	804	(236)
Rehabilitation Works Carried Out	-	(556)
Unwinding of discount - expensed as borrowing cost	146	267
Balance at 30 June	<u>5,419</u>	<u>4,469</u>
Reconciliation		
Asset Revaluation / Adjustment	804	320
Rehabilitation Works Carried Out	-	(556)
Total Revaluation of Opening Balance	<u>804</u>	<u>(236)</u>

The Council operates a refuse disposal area (Launceston Waste Facility) which imposes obligations for rehabilitation in the future. Provision is made for rehabilitation costs to be incurred in future years by estimating the future costs based on current legislative requirements. This future cost is discounted back to present value at balance date. At each balance date the discounting is unwound with the movement in the liability charged to the Statement of Comprehensive Income as part of "Finance Costs".

Note 37 - COMMITMENTS FOR CAPITAL EXPENDITURE

	2016	2015
	\$000	\$000
At the reporting date, the		
Plant and Equipment	2,269	724
Refuse Infrastructure	1,757	543
Roads Infrastructure	1,169	572
Parks and Recreation Infrastructure	415	514
Drainage Infrastructure	1,018	1,591
Flood Protection Infrastructure	215	279
Buildings	145	633
	<u>6,988</u>	<u>4,856</u>
These expenditures are due for payment:		
Not later than one year	6,988	4,856

Note 38 - CONTINGENT LIABILITIES

At the reporting date of 30 June 2016 the Council had no contingent liabilities that would materially affect any of the amounts or disclosures in these accounts.

Note 39 - CASH FLOW

	2016	2015
	\$000	\$000
Activities to Net Surplus		
Net Surplus	30,212	9,406
Non-Cash Charges		
Depreciation	19,440	19,008
Employee Provisions	1,907	1,750
Provision for Rehabilitation Movements	950	267
Allowance for Impaired Debts	25	122
Loss (Profit) on Sale of Non-current Assets	437	3,673
Write Down of Available for Sale Asset	-	-
Changes in Assets and Liabilities		
Rate and Sundry Receivables	309	793
Inventories	92	(40)
Sundry Creditors	(451)	(1,435)
Deposits	(395)	-
Non-Cash Income		
Infrastructure Take-up Adjustments	(19,468)	(5,011)
Investing Activities		
Distributions from Investments	(4,572)	(4,572)
Museum Take Up		
Grants and Contributions Capital	(10,667)	(4,314)
Net Cash from Operating Activities	<u><u>17,819</u></u>	<u><u>19,647</u></u>

Reconciliation of Cash and Cash Equivalents

For the purposes of the Statement of Cash Flows, the Council considers cash to include cash on hand and in banks and investments in money market instruments. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:-

Cash	2,191	2,381
Short Term Investments	63,557	58,304
	<u><u>65,748</u></u>	<u><u>60,685</u></u>

Note 40 - FINANCIAL INSTRUMENTS

Risk Management

The Council holds cash and cash equivalent assets and liabilities for current and future capital and operational requirements.

These assets are exposed to a variety of financial risks including:

- (i) market risk,
- (ii) credit risk,
- (iii) liquidity risk and
- (iv) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

The Council does not engage in significant transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out internally under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of the Council's Financial Assets and Financial Liabilities recognised in the financial statements is presented below.

Debtors and Deposits

Rate Debtors

All rates levied during the reporting period are recognised as revenues. Uncollected rates are recognised as receivables (refer Note 23).

Other Debtors

Receivables are carried at nominal amounts due less any allowance for impaired debts. The Council provides in respect of any amount for which collection is considered doubtful.

Sundry Creditors

Sundry Creditors represent liabilities for goods and services provided prior to the end of the financial year and which are unpaid. The amounts are unsecured and are paid within normal credit terms.

Deposits

The Council holds deposits lodged by other organisations and security deposits lodged by individuals and entities performing work which may adversely affect the Council's assets. The deposits are repayable either on demand or when certain conditions have been met depending on the individual conditions of the deposit. They are recorded at nominal value.

	2016 \$000	2015 \$000
CARRYING VALUE		
Financial Assets		
Cash and Cash Equivalents	65,748	60,684
Available for Sale - Equity Investments	233,483	229,511
Current Receivables	3,138	3,472
Deferred Receivables	258	258
Total Financial Assets	302,627	293,925
Financial Liabilities		
At Amortised Cost	23,956	26,934
Total Financial Liabilities	23,956	26,934
NET TOTAL	278,671	266,991

Note 40 - FINANCIAL INSTRUMENTS - Cont

	2016 \$000	2015 \$000
FAIR VALUE		
Financial Assets		
Cash and Cash Equivalents	65,748	60,684
Available for Sale - Equity Investments	233,483	229,511
Current Receivables	3,138	3,472
Deferred Receivables	258	258
Total Financial Assets	302,627	293,925
Financial Liabilities		
At Amortised Cost	24,164	27,250
Total Financial Liabilities	24,164	27,250
NET TOTAL	278,463	266,675

Fair Value is determined as follows.

Cash and Cash Equivalents, Receivables, Payables:

Estimated to be the carrying value which approximates market value.

Held to Maturity Investments:

Based upon their face value plus any accrued earnings.

Borrowings:

Based upon their current discharge value.

Financial Assets classified :

- (i) "at fair value through profit and loss" or
- (ii) "Available for Sale"

Based upon quoted market prices at the reporting date or independent valuation.

(a) Cash and Cash Equivalents, Financial Assets "at fair value through the Profit and Loss", "Available-for-sale" financial assets and "Held-to-maturity" Investments

The Council's objective is to optimise its return on cash and investments within the restraints of its investment policy and risk profile, whilst maintaining an adequate level of liquidity and preserving capital.

The Council Corporate Services Directorate manages its Cash and Investments portfolio.

The Council has an Investment Policy that sets minimum investment ratings and maximum exposure levels to ratings, fund and institution.

This Policy is regularly reviewed and an Investment Report is prepared regularly setting out the portfolio breakup and performance.

The major risk associated with fair value at profit and loss investments is price risk - the risk that the capital value of investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers, or are caused by factors affecting similar instruments traded in a market.

Cash and Investments are also subject to interest rate risk - the risk that movements in interest rates could affect returns and income.

A further risk associated with Cash and Investments is credit risk - the risk that the counterparty (to an investment) will not complete their obligations particular to a financial instrument, resulting in a financial loss to the Council - be it of a capital or income nature.

The Council manages these risks (amongst other measures) by diversifying its portfolio and only using investments with high investment ratings.

The following represents a summary of the sensitivity of the Council's Statement of Comprehensive Income and Accumulated Surplus (during the reporting period) due to a change in either the price of a financial asset or the interest rates applicable.

It is assumed that the change in interest rates would have been constant throughout the reporting period.

Note 40 - FINANCIAL INSTRUMENTS - Cont

	2016 \$000	2015 \$000
Increase of Values/Rates		
Profit		
Impact of a 10% movement in Market Values	-	-
Impact of a 1% movement in Interest Rates	604	532
Equity		
Impact of a 10% movement in Market Values	-	-
Impact of a 1% movement in Interest Rates	604	532
Decrease of Values/Rates		
Profit		
Impact of a 10% movement in Market Values	-	-
Impact of a 1% movement in Interest Rates	(604)	(532)
Equity		
Impact of a 10% movement in Market Values	-	-
Impact of a 1% movement in Interest Rates	(604)	(532)

(b) Receivables

The Council's major receivables comprise:

- (i) Rates and Charges and
- (ii) User Charges and Fees.

The major risk associated with these receivables is credit risk - the risk that debts due and payable to the Council may not be repaid in full. The Council manages this risk by monitoring outstanding debt and employing stringent debt recovery procedures.

Credit risk on rates and annual charges is minimised by the ability of the Council to secure a charge over property relating to the debts (i.e., the property can be sold to recover the debt). The Council is also able to charge interest on overdue rates and annual charges which further encourages the payment of debt.

Infringement debtors are determined by the incidence of infringement rather than a Council decision. Since 2009 the Council has given the Monetary Penalties Enforcement Service of the Department of Justice responsibility to collect outstanding infringement debtors. The Council has a policy of booking an extensive impairment provision for loss on infringement debtors.

The level of outstanding receivables is reported monthly and monitored for acceptable collection performance. The Council makes provision for doubtful receivables as required and carries out credit checks on most non-rate debtors excluding infringements.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Note 40 - FINANCIAL INSTRUMENTS - Cont

	2016 \$000	2015 \$000
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A profile of the Council's receivables credit risk at balance date follows:

Receivables Credit Risk**(i) Ageing of Receivables****Current**

Rate Debtors	90	157
Accrued Revenue	48	165
Sundry Debtors	1,703	1,660
Prepayments	267	190
Parking Infringement Debtors	83	82
	2,191	2,254

Overdue

Rate Debtors	280	614
Accrued Revenue	-	-
Sundry Debtors	492	270
Prepayments	-	-
Parking Infringement Debtors	2,128	2,263
	2,900	3,147

Total Receivables

	5,091	5,401
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(ii) Movement in Provision for Impairment of Receivables

	2016 \$000	2015 \$000
Balance at the beginning of the year	(1,929)	(1,807)
Add new provisions recognised during the year	(94)	(191)
Less amounts already provided for and written back this year	69	69
Balance at the end of the year	(1,954)	(1,929)

(c) Fair Value Hierarchy

The table below analyses financial instruments carried at fair value by valuation method:

Level 1

Quoted prices (unadjusted) in active markets for identical assets/liabilities.

Level 2

Inputs other than quoted prices included in Level 1 that are observable for the asset or liability either directly (i.e. prices) or indirectly (i.e. derived from prices).

Level 3

Inputs for the asset or liability that are not based on observable market data.

	2016 \$000	2015 \$000
Level 3 - Investments	233,483	229,511

Note 40 - FINANCIAL INSTRUMENTS - Cont**(d) Payables and Borrowings**

Payables and borrowings are both subject to liquidity risk – the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

The Council manages this risk by cash forecasting to maintain adequate liquidity levels and cash holdings.

The contractual cash outflows (i.e. principal only) of the Council's payables and borrowings are set out in the Liquidity Table:

Liquidity Table	2016 \$000	2015 \$000
Variable Interest		
Deposits	-	-
Sundry Creditors	-	-
Secured Loans	-	-
	<hr/>	<hr/>
Fixed Rate Maturity		
<u>Less than 1 Year</u>		
Deposits	-	-
Sundry Creditors	-	-
Secured Loans	2,241	2,132
	<hr/>	<hr/>
	2,241	2,132
<u>1 to 5 Years</u>		
Deposits	-	-
Sundry Creditors	-	-
Secured Loans	3,126	5,368
	<hr/>	<hr/>
	3,126	5,368
Non Interest		
Deposits	469	864
Sundry Creditors	18,120	18,571
Secured Loans	-	-
	<hr/>	<hr/>
	18,589	19,435
Total Cash Outflows		
Deposits	469	864
Sundry Creditors	18,120	18,571
Secured Loans	5,367	7,500
	<hr/>	<hr/>
	23,956	26,935
Actual Carrying Amount		
Deposits	469	864
Sundry Creditors	18,120	18,571
Secured Loans	5,367	7,500
	<hr/>	<hr/>
	23,956	26,935
	<hr/> <hr/>	<hr/> <hr/>

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs and debt servicing requirements. The Council manages this risk by monitoring the lending market and taking opportunities to fix rates at below market in rising markets and taking short term borrowing in high interest markets.

Note 40 - FINANCIAL INSTRUMENTS - Cont

The following interest rates were applicable to the Council's Liabilities at balance date:

	2016 \$000	2015 \$000
Secured Loans		
Carrying Value	5,367	7,500
Average Interest Rate	5.23%	5.19%

Note 41 - FAIR VALUE MEASUREMENTS

The Council measures infrastructure assets at fair value on a recurring basis.

The museum collection is periodically valued by a suitably qualified valuer.

All other Council assets and liabilities are measured at their nominal value.

For valuation purposes infrastructure assets are grouped into the following categories:

Category	Includes
Land	All developed and undeveloped freehold and leasehold land owned or controlled by the Council.
Buildings	All buildings owned by the Council. This includes Administration, Commercial, Recreational, Cultural, Residential and other buildings.
Roads and Bridges	All sealed and unsealed roads and all bridges within the municipality. Roads includes road pavement, sealed surfaces footpaths and kerb and channel.
Drainage	All stormwater and drainage infrastructure in the municipality.
Other	Flood protection, parks infrastructure, refuse disposal and any other assets not included in another categories.

a) Fair Value Hierarchy

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a level in the fair value hierarchy as follows:

Level 1	Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.
Level 2	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
Level 3	Unobservable inputs for the asset or liability.

The table below shows the assigned level for each asset held at fair value by the Council. The table presents the Council's assets measured and recognised at fair value at 30 June 2016.

The fair values of the assets are determined using valuation techniques which maximise the use of observable data, where it is available, and minimise the use of entity specific estimates. If one or more of the significant inputs is not based on observable market data, the asset is included in level 3. This is the case for Council infrastructure assets, other than Land, which are of a specialist nature for which there is no active market for similar or identical assets. These assets are valued using a combination of observable and unobservable inputs.

Note 41 - FAIR VALUE MEASUREMENTS - Cont

Land is recorded at the Valuer-General's valuation.

As at 30 June 2016

	Level 1	Level 2	Level 3	Total
	\$'000	\$'000	\$'000	\$'000
Recurring fair value measurements				
Land	-	108,786	-	108,786
Buildings	-	-	201,188	201,188
Roads and Bridges	-	-	571,614	571,614
Drainage	-	-	155,590	155,590
Other Infrastructure	-	-	83,221	83,221
	-	108,786	1,011,613	1,120,399

Non-recurring fair value measurements

Assets held for sale	-	-	-	-
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As at 30 June 2015

	Level 1	Level 2	Level 3	Total
	\$'000	\$'000	\$'000	\$'000
Recurring fair value measurements				
Land	-	108,793	-	108,793
Buildings	-	-	202,229	202,229
Roads and Bridges	-	-	576,406	576,406
Drainage	-	-	159,457	159,457
Other Infrastructure	-	-	83,590	83,590
	-	108,793	1,021,682	1,130,475

Non-recurring fair value measurements

Assets held for sale	415	-	-	415
	415	-	-	415

Transfers between levels of the hierarchy

Council policy is to recognise transfers into or between hierarchy levels at the end of the reporting period.

The following assets have been subject to a transfer between levels in the hierarchy.

Hierarchy Transfers 2016

Asset	Level 1	Level 2	Level 3	Total
	\$'000	\$'000	\$'000	\$'000
Transfers	-	-	-	-
	-	-	-	-

Note 41 - FAIR VALUE MEASUREMENTS - Cont**Hierarchy Transfers 2015**

Asset	Level 1	Level 2	Level 3	Total \$'000
Land available for sale	200	-	(200)	-
Other Transfers	-	-	-	-
	<u>200</u>	<u>-</u>	<u>(200)</u>	<u>-</u>

b) Highest and Best Use

AASB 13 *Fair Value Measurement* requires the fair value of non-financial assets to be calculated based on their "highest and best use".

At the reporting date all assets at fair value are utilised at their highest and best use as public assets.

c) Valuation Techniques

The Council adopted AASB 13 *Fair Value Measurement* in the 2015 reporting year and reviewed each valuation to ensure compliance with the requirements of the standard. There have been no changes in valuation techniques as a result of this review.

Level 1 Measurements (recurring and non-recurring)

Level 1 assets are measured at market valuation or contract price.

Level 2 Measurements (recurring and non-recurring)

Level 2 assets are measured at Valuer-General's valuation.

Level 3 Measurements (recurring and non-recurring)

Level 3 assets are measured at their replacement cost. Inputs used are cost of materials, cost of labour and other intangible costs.

Level 1 AssetsAssets held for sale

These assets are measured at market valuation or contract price.

Level 2 AssetsLand

Land is measured at the Valuer-General's Valuation.

Level 3 AssetsBuildings

Building are measured at their depreciated replacement cost, as valued by LG Valuation Services on behalf on the Valuer General

Replacement costs are measured at the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output.

Roads and Bridges

Roads and Bridges are measured at their depreciated replacement cost.

Replacement costs are measured at the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output.

Note 41 - FAIR VALUE MEASUREMENTS - ContDrainage

Drainage infrastructure is measured at its depreciated replacement cost.

Replacement costs are measured at the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output.

Other Infrastructure

Other infrastructure is measured at its depreciated replacement cost.

Replacement costs are measured at the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output.

d) Unobservable inputs and sensitivitiesReplacement costs

The replacement costs comprise of materials, labour and other intangible costs.

Price fluctuations in any one or more of these inputs could have a material effect on the fair value of assets measured at replacement cost.

Useful Life

Changes in the useful life will change the amount of accumulated depreciation used to calculate cost which could result in a material change to the fair value.

e) Changes in recurring level 3 fair value measurements

	2016	2015
	\$000	\$000
Balance at beginning of reporting period	1,021,682	832,131
Additions	13,734	20,796
Gain/loss recognised in Operating Result	2,057	(16,687)
Gain/loss recognised in Other Comprehensive Income	(24,864)	178,847
Disposals	(995)	(1,591)
Transfers into level 3	-	(200)
Transfers out of level 3	-	8,386
Closing balance	<u>1,011,614</u>	<u>1,021,682</u>

f) Valuation processes

The asset valuation is based on the asset replacement cost at the end of its useful life. The asset replacement cost is defined as the total project cost of the asset, which includes design, project management and construction costs including supply of all materials.

Valuations have been prepared with consideration of the current cost of delivering infrastructure projects, contractor rates, modern renewal / rehabilitation practice, asset componentisation and benchmarked rates. Except where stated below all valuations are performed utilising the Council's staff. The method of valuation is reviewed annually.

Note 41 - FAIR VALUE MEASUREMENTS - Cont

The basis of valuations for each asset class is provided below:

Asset Group	Basis of Valuation
Drainage	<ul style="list-style-type: none"> - Rates per metre for various diameters of pipelines and include house connections and fittings allowance - Rates vary depending on whether beneath private or public land. - Manholes identify number and allow for an average size - "Chamber Manholes" identify number and allow for an average size - Gully pits identify number and allow for connections <p>No allowance for kerb adaptors or connections to kerbs</p>
Roads	<ul style="list-style-type: none"> - Pavement (road sub base and base) m² - Kerb and Channel in metres left and right - Road surface m² - Footpath m² left and right - Verge (includes guide posts, table drains, bollards as a count and guardrail in lineal metres). - Street Light Poles as a count (LCC's poles – those with only a light, as distinct from Aurora's – those with wires and a light). - Bridge – type includes timber, concrete and steel – for vehicles and or pedestrians in m². - Culvert – includes box culverts in m² or RCP in pipe diameter size and location.
Buildings	<ul style="list-style-type: none"> - Independent market valuation.
Parks and Recreation	<ul style="list-style-type: none"> - Improved grounds m² - Trees are based on a standard unit price - Fencing is valued based on a linear metre on material type - Furniture and fittings are based total number across facilities - Under surface based on m² - Playgrounds based on components and type of system

g) Assets and liabilities not measured at fair value but for which fair value is disclosed

The Council has assets and liabilities which are not measured at fair value, but for which fair values are disclosed in other notes. (refer Note 40)

The Council's borrowings are measured at amortised cost with interest recognised in profit or loss when incurred. The fair value of borrowings disclosed in Note 40 is provided by Tascorp (Level 2).

The carrying amounts of trade receivables and trade payables are assumed to approximate their fair values due to their short-term nature (Level 2).

Note 42 - EARLY ADOPTION OF ACCOUNTING STANDARDS

At the reporting date updates of the following standards were available for early adoption and relevant to the Council's operations but were not applied by the Council.

AASB 2014-3

This Standard amends AASB 11 to provide guidance on the accounting for acquisitions of interests in joint operations in which the activity constitutes a business.

At the reporting date the Council had no material joint ventures

AASB 2014-4

Consequence of the issuance of International Financial Reporting Standard Clarification of Acceptable Methods of Depreciation and Amortisation (Amendments to IAS 16 and IAS 38) by the International Accounting Standards Board in May 2014.

There will be no material changes to depreciation methods or calculations as a result of the implementation of this standard

AASB 2014-5

Amendments as a consequence of issuance of AASB 15 Revenue from contracts with Customers

As Council has no significant revenue contracts the introduction of this standard will have no material effects on the disclosures of the Council

AASB 2014-7

Amendments as a consequence of issuance of AASB 9 Financial Instruments

Adoption of this standard will have no material effect on the disclosures of the Council

AASB 2014-9

Amendments to Australian Accounting Standards - Equity Method in Separate Financial Statements

At the reporting date the Council had no material joint ventures

AASB 2014-10

This Standard amends AASB 10 and AASB 128 to address an inconsistency between the requirements in AASB 10 and those in AASB 128 (August 2011), in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

At the reporting date the Council had no material joint ventures

AASB 2015-1

These amendments arise from the issuance of International Financial Reporting Standard Annual Improvements to IFRSs 2012–2014 Cycle in September 2014 by the International Accounting Standards Board (IASB), and editorial corrections.

Application of this Standard will have no material effects on any disclosures

AASB 2015-6

Extends the scope of AASB 124 to include application by not-for-profit public sector entities
Application of this standard will have an effect on the disclosures of who are Key Management Personnel (KMP) and any materials transactions between KMP and the Council.

The extent of which disclosure will change has yet to be determined. There will be no effect to amounts disclosed in the Financial Statements.

AASB 2015-7

This Standard relieves not-for-profit public sector entities from the following disclosures specified in AASB 13 for assets within the scope of AASB 116 that are held primarily for their current service potential rather than to generate future net cash inflows:

Application of this standard will have no material effect on the disclosures of the Council

Note 42 - EARLY ADOPTION OF ACCOUNTING STANDARDS - Cont**AASB 2015-8**

This Standard amends the mandatory effective date (application date) of AASB 15 Revenue from Contracts with Customers so that AASB 15 is required to be applied for annual reporting periods beginning on or after 1 January 2018 instead of 1 January 2017.

The introduction of this standard will have no material effects on the disclosures of the Council

AASB 2015-9 & AASB 1057

Amendments to AASB 8 Operating Segments and AASB 133 Earnings per share and AASB 1057 Application of Australian Accounting Standards

AASB 8 and AASB 133 do not apply to the operations of the Council. The introduction of AASB 1057 will have no material effects on the operations of the Council

AASB 2016-2

Amendments to AASB 107 Statement of Cash Flows - Changes in liabilities arising from financing activities

No significant changes to the current disclosures of cash flows is expected as a result of the implementation of the standard

AASB 2016-3

This Standard amends AASB 15 Revenue from Contracts with Customers to clarify the requirements on identifying performance obligations, principal versus agent considerations and the timing of recognising revenue from granting a licence. In addition, it provides further practical expedients on transition to AASB 15.

As the Council has no significant Revenue contracts the introduction of this standard will have no material effects on the disclosures of the Council

AASB 16

AASB 16 introduces a single lessee accounting model and requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value.

At the reporting date the Council had no material leases

Note 43 - EVENTS AFTER REPORTING PERIOD

After 30 June 2016 The Council made a decision to contribute land, subject to certain conditions, at the Inveresk Precinct to the University of Tasmania

Note 44 - AUTHORITIES

During the financial year the Council had two authorities set up under of the Local Government Act 1993. The income and expenditure of these authorities is included in the Council's Financial Statements.

Section 84 of the Local Government Act 1993 requires Controlling Authorities, in this case Launceston City Council, to disclose the revenue and expenditure of Authorities under it's control.

Note 44 - AUTHORITIES - cont.**York Park and Inveresk Precinct Authority**

This is a Controlling Authority set up under section 29 of the Local Government Act.

The principal objective of the Authority is to "Help develop the Inveresk Precinct as an international centre for art, education, tourism and recreation."

Revenue and Expenses	2016 \$000	2015 \$000
Revenue		
Rental Income	415	407
Operating and Sponsorship	1,143	852
Capital Grants	50	1,250
Other Income	31	39
Total Revenue	1,639	2,548
Expenses		
Provision of Services	1,636	1,383
Employee Benefits	713	634
Depreciation	1,432	1,162
Overheads	534	327
Other	215	454
Total Expenses	4,530	3,960
Surplus / (Deficit)	(2,891)	(1,412)

Launceston Flood Authority

This is a Single Authority set up under section 30 of the Local Government Act 1993.

This Authority was formed by the Council resolution on 1 September 2008 and was established by gazettal on 10 September 2008. The authority was established to "...perform all tasks necessary for the construction and maintenance of flood levees, to initiate and manage effective emergency management procedures and to take all necessary measures, so as to address the flood risk to the 'flood risk area'

Revenue and Expenses	2016 \$000	2015 \$000
Revenue		
State Government Grants	488	492
Commonwealth Government Grants	1,000	1,000
Launceston City Council	174	167
Interest Income	18	79
Other Income	13	135
Total Revenue	1,693	1,873
Expenses		
Operations Costs	1,387	1,821
Depreciation	564	562
Total Expenses	1,951	2,383
Surplus / (Deficit)	(258)	(510)

Note 45 - SIGNIFICANT BUSINESS ACTIVITIES

Competition Policy Compliance

Section 84(2)(da) of the Local Government Act 1993 requires the Council's financial statements to contain a statement of the "operating, capital and competitive neutrality costs" in respect of each significant business activity. The Council has chosen to disclose these costs in respect of all functions. This disclosure has been included in Note 2.

The Act also requires specific disclosure of 'significant business activities'.

The Tasmanian government guidelines for Significant Business identifies a Business Activity as one that operates in a competitive market.

Determining factors on whether the Council activity is Significant include, but are not limited to:

- The relevant market
- The size of the local government activity compared to the whole market
- The competitive impact of the Council's activity in the market

Significant Business Activities

The Council conducted a review during the year to identify any significant business activities.

The activities disclosed below have been identified as Significant Business Activities.

The following items have been disclosed:

Labour Costs

Labour costs have been discounted by a factor of 1.2656 for the variance between private and public sector average weekly ordinary time earnings.

Superannuation costs have been adjusted to the 9.5% Superannuation Guarantee Levy

Full Cost Attribution

Service costs applied to all the Council's operations in respect of internal services provided (e.g. accounting and computer support).

Competitive Neutrality Costs

Notional charges for expenses not normally incurred by Councils (e.g. council rates). As these costs are not actually incurred, the Council's "General Public Services" function has been credited with collection of these notional items.

Notional Income Tax

Notional income tax has been applied at the rate of 30% against accounting profit (excluding abnormal asset valuation adjustments) for significant business activities. The amounts are notional only as the entity is exempt from income tax.

Capital Costs

Depreciation has been allocated to functional areas within the operating statement. The notional opportunity cost of capital employed in respect of the function has been noted at the foot of the statement for significant business activities. It has been calculated by applying a rate of 5% to net assets employed.

Note 45 - SIGNIFICANT BUSINESS ACTIVITIES (Cont)

	2016 Actual \$000	2016 Budget \$000	2015 Actual \$000
OFF STREET PARKING			
Revenue			
Operating Revenue	2,589	2,557	2,546
	2,589	2,557	2,546
Expenses			
Employee Benefits	563	537	534
Material and Services	418	493	391
Depreciation	234	255	244
	1,215	1,285	1,169
Full Cost Attribution	38	37	35
Competitive Neutrality	140	137	192
	1,393	1,459	1,396
Operating Surplus / (Deficit)	1,196	1,098	1,150
Less Notional Income Tax	359	329	345
Net Surplus / (Deficit)	837	769	805
Capital Costs			
Notional Cost of Capital	1,394	1,394	1,412
Fully Attributed Result	(557)	(625)	(607)

	2016 Actual \$000	2016 Budget \$000	2015 Actual \$000
LAUNCESTON AQUATIC			
Revenue			
Operating Revenue	2,871	2,724	2,732
	2,871	2,724	2,732
Expenses			
Employee Benefits	1,907	1,822	1,727
Material and Services	1,606	1,829	1,681
Depreciation	708	721	695
	4,221	4,372	4,103
Full Cost Attribution	73	70	69
Competitive Neutrality	79	79	79
	4,373	4,521	4,251
Operating Surplus / (Deficit)	(1,502)	(1,797)	(1,519)
Less Notional Income Tax	-	-	-
Net Surplus / (Deficit)	(1,502)	(1,797)	(1,519)
Capital Costs			
Notional Cost of Capital	1,479	1,478	1,443
Fully Attributed Result	(2,981)	(319)	(2,962)

Note 45 - SIGNIFICANT BUSINESS ACTIVITIES (Cont)

	2016 Actual \$000	2016 Budget \$000	2015 Actual \$000
LAFit			
Revenue			
Operating Revenue	844	852	677
	844	852	677
Expenses			
Employee Benefits	398	328	353
Material and Services	143	173	162
Depreciation	54	48	48
	595	549	563
Full Cost Attribution	70	70	69
Competitive Neutrality	12	12	6
	677	631	638
Operating Surplus / (Deficit)	167	221	39
Less Notional Income Tax	50	66	12
Net Surplus / (Deficit)	117	155	27
Capital Costs			
Notional Cost of Capital	9	9	9
Fully Attributed Result	108	146	18

Note 46 - SPECIAL COMMITTEES

	2016 \$000	2015 \$000
Committee Name		
Dilston Hall	3	3
Karoola Hall and Recreation Ground	5	4
Lebrina Progress Association	8	8
Lilydale Memorial Hall Committee	7	7
Lilydale Recreational Ground	6	6
North Esk Memorial Hall and Recreational Ground	10	10
Nunamara Hall	-	-
Balance - 30 June	39	38
Summary of Special Committees		
Balance 1 July	38	129
Receipts	8	29
Expenses	7	120
Balance 30 June	39	38

Note 47 - RELATED PARTY TRANSACTIONS

The Council has dealings from time to time with its Aldermen in both their private and business capacities. Transactions between the Council and its related parties are on normal commercial terms and conditions no more favourable than those available to other parties.

Aldermen are required to disclose pecuniary interests in matters which come before the Council. In addition, under section 84(2) of the Local Government Act 1993, the Council is required to "specify any interests as notified to the General Manager of any Councillor in respect of any body or organisation with which the Council has major financial dealings."

Relevant matters notified are:

Alderman A M Van Zetten (Mayor)	No relevant disclosures
Alderman R I Soward (Deputy)	No relevant disclosures
Alderman R L McKendrick	No relevant disclosures
Alderman R J Sands	No relevant disclosures
Alderman D H McKenzie	No relevant disclosures
Alderman J G Cox	No relevant disclosures
Alderman D C Gibson	No relevant disclosures
Alderman J Finlay	No relevant disclosures
Alderman D W Alexander	No relevant disclosures
Alderman S R F Wood	No relevant disclosures
Alderman E K Williams	No relevant disclosures
Alderman K Stojansek	No relevant disclosures

Note 48 - ANNUAL REMUNERATION OF SENIOR OFFICERS

Under section 72(1)(cd) of the Local Government Act 1993, the Council is required to report the total annual remuneration paid to employees who hold positions designated by the Council as senior positions. The Council has determined that senior positions comprise Director and General Manager positions. Accordingly, the following information is provided in respect of the year ended 30 June 2016.

REMUNERATION BAND	NUMBER OF EMPLOYEES
\$150,001 - \$170,000	2
\$190,001 - \$210,000	4
\$290,001 - \$310,000	1

Remuneration is defined in the Act as including salary payable, employer contributions to superannuation, the value of the use of any motor vehicle provided to the employee, and the value of any other allowances or benefits paid or payable to, or provided for the benefit of the employee.

So as to represent the normal remuneration which applies to the seven senior positions, the amounts have been annualised where necessary.

STATEMENT BY THE GENERAL MANAGER

The accompanying financial statements of the Launceston City Council set out on pages 1 to 60: has been drawn up in accordance with the requirements of the Local Government Act 1993 and Australian Accounting Standards and to the best of our knowledge and belief fairly represents –

- a) the financial position of the Council; and
- b) the results of the Council's operations; and
- c) the cash flow of the Council.

11 August 2016

Date



Michael Tidey
(Acting General Manager)



Independent Auditor's Report

To the Aldermen of Launceston City Council

Financial Report for the Year Ended 30 June 2016

Report on the Financial Report

I have audited the accompanying financial report of Launceston City Council (Council), which comprises the statement of financial position as at 30 June 2016 and the statements of comprehensive income, changes in equity and cash flows for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the Acting General Manager's statement.

Auditor's Opinion

In my opinion Council's financial report:

- (a) presents fairly, in all material respects, its financial position as at 30 June 2016 and financial performance, cash flows and changes in equity for the year then ended
- (b) is in accordance with the *Local Government Act 1993* and Australian Accounting Standards.

The Responsibility of the General Manager for the Financial Report

The General Manager is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and Section 84 of the *Local Government Act 1993*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

My responsibility is to express an opinion on the financial report based upon my audit. My audit was conducted in accordance with Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance as to whether the financial report is free of material misstatement.

...1 of 2

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An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on my judgement, including the assessment of risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, I considered internal control relevant to the Acting General Manager's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate to the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Acting General Manager, as well as evaluating the overall presentation of the financial report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

My audit responsibility does not extend to the budget figures included in the statement of comprehensive income, the asset renewal funding ratio disclosed in note 20, nor the Significant Business Activities disclosed in note 44 to the financial report and accordingly, I express no opinion on them.

Independence

In conducting this audit, I have complied with the independence requirements of Australian Auditing Standards and other relevant ethical requirements.

The *Audit Act 2008* promotes the independence of the Auditor-General. The Auditor-General is the auditor of all Tasmanian public sector entities and can only be removed by Parliament. The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General's opinion are significant.

Tasmanian Audit Office



E R De Santi
Deputy Auditor-General
Delegate of the Auditor-General

Hobart
 23 September 2016

...2 of 2

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