

City of Launceston Annual Plan 2025/26 Quarter 1 Progress Report

For period 1 July 2025 - 30 September 2025



City of Launceston Annual Plan 2025/26 Quarterly Progress Report

Quarter One: 1 July 2025 to 30 September 2025

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Report Introduction

Welcome to the City of Launceston's Quarterly Progress Report for the quarter one period - July to September 2025. This report provides an update on the City of Launceston's progress towards delivering the Action Items set out in our Annual Plan 2025/2026.

Progress against our Annual Plan will be provided quarterly following the financial year quarters:

Quarter 1	1 July 2025 - 30 September 2025
Quarter 2	1 October 2025 - 31 December 2025
Quarter 3	1 January 2026 - 31 March 2026
Quarter 4	1 April 2026 - 30 June 2026

Strategic Alignment

The Action Items reflected in the Annual Plan are directly linked to our 3 Strategic Pillars - Prosperity, Place, People, as outlined in our Strategic Plan: 2025 - 2035. The alignment to these Pillars and the Annual Plan's connection can be found detailed within the Annual Plan 2025/2026.

Accessing a copy of the Annual Plan

The Annual Plan 2025/26 is available publicly on the City of Launceston website (<https://www.launceston.tas.gov.au/Council-Region/Reports-Plans-and-Strategies/Annual-Plan-and-Budget>) or a printed copy can be requested through our Customer Service Centre.

Accessing a copy of the Strategic Plan

The Strategic Plan: 2025 - 2035 is available publicly on the City of Launceston website (<https://www.launceston.tas.gov.au/Council-Region/Reports-Plans-and-Strategies/Strategic-Plan>) or a printed copy can be requested through our Customer Service Centre.

How to read this report

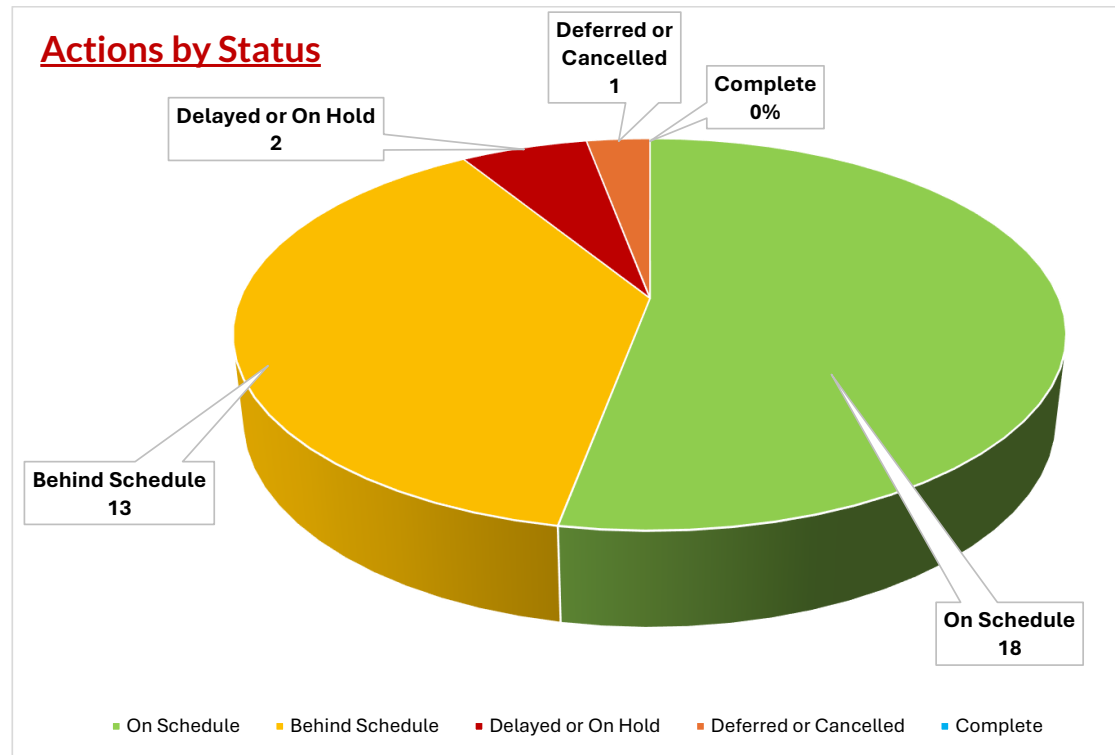
Term	Definition																								
Action ID	This is the corresponding reference number that is allocated to an Action Item found in the Annual Plan 2025/26.																								
Action Item:	This is the overall goal the City of Launceston aims to achieve. These projects might be due for completion by the end of the Plan period (financial year 2025/26) as of 30 June 2026 or contribute to multi-year projects that will take several years to be completed.																								
Status:	<p>This status is representative of tasks to be completed within this Plan period (financial year) only. <i>For Actions that form part of a multi-year project, it is important to note that the status stated in this report refers to the project's progress within this Plan period only, not the full lifespan of the project.</i></p> <p>The following matrix has been used to determine the status:</p> <table border="1"> <thead> <tr> <th>Area</th> <th>On Schedule</th> <th>Behind Schedule</th> <th>Delayed or On Hold</th> <th>Complete</th> <th>Deferred or cancelled</th> </tr> </thead> <tbody> <tr> <td>Schedule</td> <td>Up to 15% over schedule</td> <td>15% - 30% over schedule</td> <td>More than 30% over schedule</td> <td>100% of the Outputs listed in the Annual Plan have been completed</td> <td>Actions that were initially scheduled for delivery in 2025/2026 but have either been cancelled or deferred to a later year</td> </tr> <tr> <td>Issues</td> <td>No technical issues outstanding</td> <td>Technical issues outstanding and being resolved or on-critical technical issue outstanding with no resolution identified</td> <td>Critical technical issues(s) outstanding with no resolution identified</td> <td>No technical issues outstanding</td> <td>Issues that cannot be resolved for completion in 2025/2026</td> </tr> <tr> <td>Risk</td> <td>Project is travelling well with risks managed</td> <td>Project has risk issues that could impact completion date, budget and/or project quality</td> <td>Project has critical risk issues that will impact completion date, budget and/or project quality</td> <td>Outputs from Annual Plan Action has been completed with risks managed</td> <td>Risks may be a contributing factor to non-completion in 2025/2026</td> </tr> </tbody> </table>	Area	On Schedule	Behind Schedule	Delayed or On Hold	Complete	Deferred or cancelled	Schedule	Up to 15% over schedule	15% - 30% over schedule	More than 30% over schedule	100% of the Outputs listed in the Annual Plan have been completed	Actions that were initially scheduled for delivery in 2025/2026 but have either been cancelled or deferred to a later year	Issues	No technical issues outstanding	Technical issues outstanding and being resolved or on-critical technical issue outstanding with no resolution identified	Critical technical issues(s) outstanding with no resolution identified	No technical issues outstanding	Issues that cannot be resolved for completion in 2025/2026	Risk	Project is travelling well with risks managed	Project has risk issues that could impact completion date, budget and/or project quality	Project has critical risk issues that will impact completion date, budget and/or project quality	Outputs from Annual Plan Action has been completed with risks managed	Risks may be a contributing factor to non-completion in 2025/2026
Area	On Schedule	Behind Schedule	Delayed or On Hold	Complete	Deferred or cancelled																				
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Output:	Outputs are the tasks or activities that the City of Launceston will aim to complete by the end of the Plan period (financial year 2025/26) as of 30 June 2026 to achieve the overarching Action Item.																								
Progress Comment	These comments provide an update on the progress of Outputs, focusing on the work completed during the applicable reporting quarter.																								

Action Item Progress Reporting

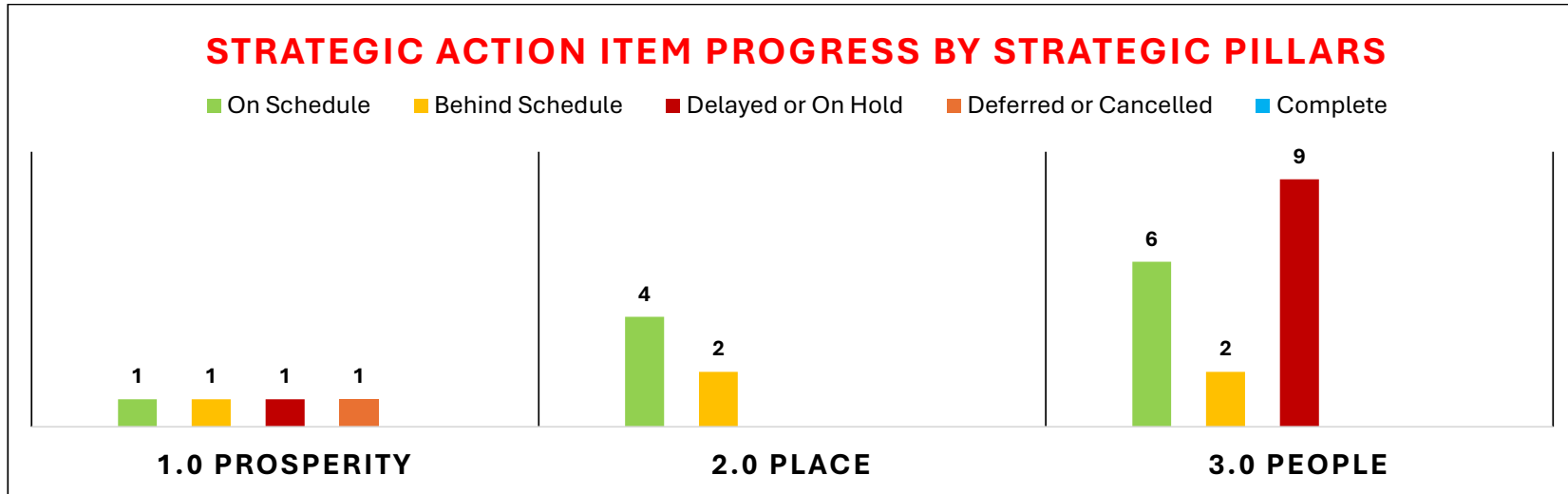
This section provides details on the progress of each Action Item from the Annual Plan 2025/26 as at the end of each quarter.

Performance Summary

There are 34 Action Items included in the Annual Plan for the 2025/26 financial year. The following graphs provide a summary of the progress performance against these Action Items at the end of quarter one (30 September 2025).



Graph 1: shows action items grouped by status



Note: some action items contribute to more than one pillar resulting in a total count that differs from the total number of Strategic Action Items.

Graph 2: shows the progress of the Strategic Action Items grouped by status against each of the Strategic Pillars defined in the overarching Strategic Plan: 2025 - 2035.

Status Overview

This status overview shows the status of the Action Items at the end of each quarter. Comments to support the status and provide a detailed progress update can be found in the next part of the report titled 'Detailed Progress'.

Refer to the matrix provided on page 4 under section 'How to read this report' for details on how the status has been determined.

Strategic Annual Plan Actions						
Action ID	Action Item	Lead Delivery Team	Quarter 1 status	Quarter 2 status	Quarter 3 status	Quarter 4 status
S1	Implement recommendations of the Queen Victoria Museum and Art Gallery Futures Plan.	QVMAG	Deferred			
S2	Queen Victoria Museum Inveresk Precinct and Collection Discovery Centre Development.	QVMAG	Delayed or On Hold			
S3	Deliver identified actions in the Northern Tasmania Sports Facility Plan.	Connections and Liveability	On Schedule			
S4	St Leonards and Waverley Neighbourhood Plan - Planning Scheme Amendment.	Community Assets and Design	On Schedule			
S5	Deliver identified actions from the City of Launceston Urban Greening Implementation Plan.	Connections and Liveability	On Schedule			
S6	Finalise Alanvale Neighbourhood Plan and Planning Scheme Amendment.	Community Assets and Design	On Schedule			
S7	Housing Plan Implementation Projects.	Community Assets and Design	On Schedule			
S8	Implement Council commitments from the My Place My Future Plan.	Connections and Liveability	On Schedule			
S9	Implement actions from the Launceston City Heart Place Plan in accordance with the 5-year Implementation Plan.	Strategy and Innovation Connections and Liveability Community Assets and Design Chief Executive Office	Delayed or On Hold			

Strategic Annual Plan Actions						
Action ID	Action Item	Lead Delivery Team	Quarter 1 status	Quarter 2 status	Quarter 3 status	Quarter 4 status
S10	Progress the Princess Theatre and Earl Arts Centre upgrade.	Community Assets and Design	On Schedule			
S11	South Prospect Neighbourhood Plan Development and Infrastructure Funding Framework.	Community Assets and Design	Behind Schedule			
S12	Redevelopment of 118-124 Brisbane Street.	Chief Executive Office	On Schedule			
S13	Explore opportunities for Russells Plains relative to Council's future needs for the site.	Connections and Liveability	On Schedule			
S14	Brisbane Street Mall Activation.	Connections and Liveability	Behind Schedule			
S15	Building Heights and Massing Project - Planning Scheme Amendment.	Community Assets and Design	Behind Schedule			
S16	Participate in the 2025 Night-Time Economy Research.	Strategy and Innovation	Behind Schedule			
S17	Partner with key stakeholders to deliver programs that build workforce capacity in Launceston's emerging industries.	Strategy and Innovation	Behind Schedule			

Key Service Annual Plan Actions						
Action ID	Action Item	Lead Delivery Team	Quarter 1 status	Quarter 2 status	Quarter 3 status	Quarter 4 status
K1	Develop a new Integrated Planning and Reporting Framework.	Strategy and Innovation	Behind Schedule			
K2	Deliver the Service Management Project.	Strategy and Innovation	On Schedule			
K3	Improve asset management governance, practices and processes.	Community Assets and Design	On Schedule			
K4	Core Applications Transformation Program (Project Ignite phase).	Delivery and Performance	On Schedule			

Key Service Annual Plan Actions						
Action ID	Action Item	Lead Delivery Team	Quarter 1 status	Quarter 2 status	Quarter 3 status	Quarter 4 status
K5	Finalise new City of Launceston Enterprise Agreement.	Chief Executive Office Delivery and Performance	On Schedule			
K6	Enhance flood intelligence capabilities and communications.	Community Assets and Design	Behind Schedule			
K7	Participate in the Northern Tasmanian Regional Land Use Strategy Review.	Community Assets and Design	On Schedule			
K8	Embed the Child and Youth Safe Organisations Framework as required by the Child and Youth Safe Organisations Act 2023.	Connections and Liveability	On Schedule			
K9	Review the Economic Development Strategy 2022-2026.	Connections and Liveability	Behind Schedule			
K10	Commence development of the Flood Mitigation Plan.	Community Assets and Design	Behind Schedule			
K11	Develop the Waste and Resource Recovery Plan.	Connections and Liveability	Behind Schedule			
K12	Northern Tasmania Cricket Association (NTCA) Sports Complex redevelopment.	Community Assets and Design	On Schedule			
K13	Implement the Northern Regional Gateway Project.	Connections and Liveability	On Schedule			
K14	Develop an Equity and Inclusion Plan.	Connections and Liveability	Behind Schedule			
K15	Identify a partner with a sustainable business model for electric vehicle chargers.	Strategy and Innovation	Behind Schedule			
K16	Review Youth Engagement Framework 2025 - 2028 and the 2025 - 2026 Youth Plan.	Connections and Liveability	On Schedule			
K17	Flood recovery focused emergency management planning.	Delivery and Performance	Behind Schedule			

Detailed Progress Report

Strategic Annual Plan Actions

The projects within this category of work are projects that deliver on the long-term strategic goals as set out in our 10-Year Strategic Plan: 2025 - 2035. These projects are transformational in nature with a focus on growth, innovation and emerging challenges. The alignment to our long-term objectives from our Strategic Plan: 2025 - 2035 is shown against each Action Item in this category.

OUR VISION: <i>Launceston: A city of history, innovation and opportunity.</i>				
SHAPING FUTURES	 PILLAR 1 PROSPERITY	<p>Goal 1.1. Launceston is a premier visitor destination, celebrated for its natural beauty, creative and historic city centre, welcoming community, and rich food culture.</p> <ul style="list-style-type: none"> • 1.1(a) Grow and celebrate our identity as a UNESCO Creative City of Gastronomy. • 1.1(b) Enhance Launceston's reputation nationally and internationally as a leading host city for events and festivals, while leveraging our history and natural beauty to encourage extended and expanded stays. • 1.1(c) Expand Launceston's position as an arts and cultural hub by providing an environment for creative industries to thrive. 	<p>Goal 1.2. Launceston's economy is resilient and sustainable, with significant growth in its gross regional product (GRP) through a diverse economic base supported by a skilled workforce, enabling business environment, and facilitation of investment opportunities.</p> <ul style="list-style-type: none"> • 1.2(a) Capitalise on our competitive advantages by focusing on key sectors including food and agricultural innovation, research & development, advanced manufacturing, healthcare and circular economy initiatives. • 1.2(b) Position Launceston as a business-friendly city that attracts & nurtures entrepreneurs, startups, and microbusinesses. • 1.2(c) Advocate and collaborate with the State Government, education institutions, industry partners and non-profits to support improvements in adult literacy (including digital literacy) and to support skills development in key sectors. 	<p>Goal 1.3. Launceston's attractive employment opportunities, enviable lifestyle and our reputation as a forward-thinking city make it the destination of choice for professionals, entrepreneurs and innovators.</p> <ul style="list-style-type: none"> • 1.3(a) Position Launceston as a national testbed for urban innovation (e.g., pilot smart city projects, future mobility solutions, and climate-adaptive urbanism). • 1.3(b) Attract and retain young professionals (25-34 year-olds) to Launceston. • 1.3(c) Establish Launceston as a national leader in sustainability through our achievements in circular economy innovation and reducing greenhouse gas emissions.
	 PILLAR 2 PLACE	<p>Goal 2.1. Plan for current and medium-term housing and infrastructure needs while maintaining a focus on a longer-term growth projection of 100,000 residents.</p> <ul style="list-style-type: none"> • 2.1(a) Facilitate an increase in housing supply to meet current demand and align with planned growth, aiming and planning for 4,300 new homes in priority development and infill areas by 2035. • 2.1(b) Enable and encourage delivery of medium density houses in and around activity centres and transport corridors, and more diverse, sustainable and energy efficient housing. • 2.1(c) Proactively address affordability, homelessness and housing insecurity. 	<p>Goal 2.2 Launceston's transport system connects communities, reduces car dependency in activity centres and corridors, and promotes active transport options.</p> <ul style="list-style-type: none"> • 2.2(a) Partner with the state government and local councils to expand access to reliable and frequent public transport services in and around Launceston. • 2.2(b) Work with partners to enable convenient daily travel by supporting public transport and investing in key road infrastructure between Launceston and rural and regional communities and surrounding facilities (e.g. Launceston Airport, Bell Bay). • 2.2(c) Develop a safe, pleasant and connected walking and active transportation network that is integrated with the transport system, across Launceston's urban footprint. 	<p>Goal 2.3 Launceston's community is connected to our Aboriginal and built heritage, while growing a city of the future.</p> <ul style="list-style-type: none"> • 2.3(a) Encourage and facilitate recognition of Aboriginal cultural heritage as a means of retaining a sense of place and connection to Country. • 2.3(b) Ensure that significant heritage elements are respected while addressing the future housing, commerce and recreational needs of the community. • 2.3(c) Implement planning guidelines (particularly within the CBD) to encourage adaptive reuse of heritage buildings, and infill development that promotes our city's built-heritage character.
	 PILLAR 3 PEOPLE	<p>Goal 3.1. Community members have access to green, diverse, and inclusive open spaces and facilities enabling them to lead active lives, enjoy nature, and connect with others.</p> <ul style="list-style-type: none"> • 3.1(a) Enhance community members' access to climate-change resilient leady, well-maintained, inclusive public open spaces, prioritising areas with low wellbeing measures. • 3.1(b) Leverage Launceston's network of waterways by rehabilitating and connecting riparian corridors, connecting them with the public open spaces network and supporting improvements to the Kananaluka/Tamar Estuary and surrounding precinct. • 3.1(c) Ensure neighbourhoods are well-served through community activity hubs that are accessible and inclusive, provide a range of amenities, create opportunities for a diverse range of community activities and support Launceston's diverse cultural, economic, and age groups. 	<p>Goal 3.2. Participation in cultural and recreational activities is widespread across the community and promotes health and wellbeing at all ages while bridging social, cultural and geographical gaps.</p> <ul style="list-style-type: none"> • 3.2(a) Achieve an improvement in health and wellbeing through addressing barriers to inclusion and promotion of physical and social activity such as community arts, sports and recreation. • 3.2(b) Broaden and increase participation in arts, cultural, and community events to foster community identity, leadership and capacity building, resilience, pride & a sense of belonging. • 3.2(c) Leverage the City of Gastronomy designation to foster a sense of shared identity, enhance understanding of cultural diversity, promote grassroots food culture, and enhance food security. 	<p>Goal 3.3. As northern Tasmania's cultural and commercial centre, Launceston's historic city heart is buzzing with activity throughout the day and into the night.</p> <ul style="list-style-type: none"> • 3.3(a) Intensify baseline activity in the city centre by facilitating an increase in inner-city living and working. • 3.3(b) Implement bold initiatives that increase nighttime activity, optimise dwell time, maximise appeal to locals and visitors, and add to the City's vibrancy and safety. • 3.3(c) Create a walkable centre and optimise the use of public space by reducing car dominance and expanding opportunities for greening and alternative forms of transport.

City of Launceston Strategic Plan: 2025-2035 on a page



Figure 1: shows an extract of our Strategic Plan: 2025 - 2035 showing the Pillars, Goals, and Objectives

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Action ID: S1	Action Item: Implement recommendations of the Queen Victoria Museum and Art Gallery Futures Plan.		
Is this Action a multi-year project?	Yes	Duration of project:	5 years
		Current year of project:	Year 1
Lead Delivery Team:	Queen Victoria Museum and Art Gallery Team		Strategic Alignment: 1.1 (c)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026 (by quarter)			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Deferred	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Major initiatives to advance planning towards the Priority Projects of the Queen Victoria Museum and Art Gallery (QVMAG) Futures Plan, including: 1. Expanded Art Gallery at Royal Park 2. Centre for Aboriginal Science and Education			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Deferred: projects not scoped or budgeted for.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Complete QVMAG's transition in governance to a Company Limited by Guarantee by December 2025 through completion of the following stages: 1. Drafting of a company constitution. 2. Endorsement of the constitution by Council. 3. Establishment of interim Board of Directors. 4. Submission of constitution and Board to Australian Securities and Investments Commission. 5. Application for tax concession status to ATO. 6. Establish a long-term skills-based Board and negotiate a Service Level Agreement with the City of Launceston.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:

Delayed due to staff vacancies. Work on this output will commence again in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
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Action ID: S2	Action Item: Queen Victoria Museum Inveresk Precinct and Collection Discovery Centre Development.		
Is this Action a multi-year project?	Yes	Duration of project:	5-10 years
		Current year of project:	Year 1
Lead Delivery Team:	Queen Victoria Museum and Art Gallery Team		Strategic Alignment: 1.1(c)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Delayed or On Hold	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Submissions by mid to late 2025 of a major grant application to the Federal Regional Precincts and Partnerships Program (rPPP) for funds to support scoping and master planning of the Inveresk Precinct and Collection Discover Centre.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Regional Precincts and Partnerships Program (RPPP) grant application currently being prepared by consultant.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Project Plan to have 3 interlinked elements: 1. Master planning for the heritage listed Inveresk Precinct adjacent to the QV Museum and University Tasmania (UTAS).			

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2. Master planning for a new Collection Discovery Centre (CDC) that will house Queen Victoria Museum and Art Gallery (QVMAG) collection in museum-standard conditions in a non-flood prone location. 3. Planning for audit and relocation of the extensive QVMAG collection to the CDC.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
No progress on this output this quarter. The progress of this output is pending the grant outcome from output 1 above.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3:			
If grant is successful, begin scoping and master planning in late 2025 to early 2026.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
No progress on this output this quarter. The progress of this output is pending the grant outcome from output 1 above.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: S3	Action Item: Deliver identified actions in the Northern Tasmania Sports Facility Plan.		
Is this Action a multi-year project?	Yes	Duration of project:	10 years
		Current year of project:	Year 3
Lead Delivery Team:	Connections and Liveability		Strategic Alignment: 3.2(a)
Status:			
Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Progress Comments by Action Item Outputs:			
Output 1: Identify recommendations from the Northern Tasmania Sports Facility Plan that require short and medium term (5-10 years) action and work with Councillors to prioritise.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Master planning of the NTCA is complete. The St Leonards Sports Complex has been recognised as the next opportunity for a master plan and alignment with the St Leonards / Waverley Neighborhood Growth Plan.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Develop an implementation plan and allocate resources.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Implementation Plan has been completed.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Implement the plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The Recreation & Parks Team have been working with clubs to prioritise needs, aligning with both the Northern Sports Plan and Council priorities.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: S4	Action Item: St Leonards and Waverly Neighbourhood Plan - Planning Scheme Amendment.		
Is this Action a multi-year project?	Yes	Duration of project:	3 years
		Current year of project:	Year 2
Lead Delivery Team:	Community Assets and Design		Strategic Alignment: 2.1(a)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Prepare required planning scheme amendment application to implement the St Leonards and Waverly Neighbourhood Plan and Infrastructure Funding Framework.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The Neighbourhood Plan and Infrastructure Funding Framework project deliverables have been finalised as of the end of September. The Council report is being prepared with a recommendation for adoption of the Neighbourhood Plan and Infrastructure Funding Framework at the Council Meeting on 23 October 2025. Planning scheme amendment documentation will be prepared following Council adoption and will	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

then be brought to Council for initiation in sequence.			
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Action ID: S5	Action Item: Deliver identified actions from the City of Launceston Urban Greening Implementation Plan.		
Is this Action a multi-year project?	Yes	Duration of project:	17 years
		Current year of project:	2
Lead Delivery Team:	Connections and Liveability		Strategic Alignment: 3.1(a)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Deliver the Street Tree Masterplan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On schedule. Stage 2 of Street Tree Masterplan- Precinct Research and Development has been completed.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Resource and begin implementation of the Street Tree Masterplan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:

<p>On schedule.</p> <ol style="list-style-type: none"> 1. Implementation of Greening underway in Priority Suburb One (Mayfield), including street tree plantings and greening of Urban Open Spaces. 2. Greening of Torrens Street Park is complete. 3. Urban Greening Precinct Plan is currently in the research stage for Priority Suburb 2 (Newnham). 4. Urban Greening Implementation Plan item action item 'O-16: Complete Newnham plantings (vicinity of Vermeer, Goya, Monet, Picasso, Van Gogh etc.) is complete. 	<p><i>Not yet complete – future quarter</i></p>	<p><i>Not yet complete – future quarter</i></p>	<p><i>Not yet complete – future quarter</i></p>
<p>Output 3: Continue implementation of specialised asset management software for tree assets.</p>			
<p>Quarter 1 Progress Comment:</p>	<p>Quarter 2 Progress Comment:</p>	<p>Quarter 3 Progress Comment:</p>	<p>Quarter 4 Progress Comment:</p>
<p>On hold.</p> <p>Research into options is complete, with a preferred application identified. Progress is now on hold until Project Ignite* is finalised.</p>	<p><i>Not yet complete – future quarter</i></p>	<p><i>Not yet complete – future quarter</i></p>	<p><i>Not yet complete – future quarter</i></p>

(*refer to the section on action item K4 in this report for progress on the Project Ignite action).			
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Action ID S6:	Action Item: Finalise Alanvale Neighbourhood Plan and Planning Scheme Amendment.		
Is this Action a multi-year project?	Yes	Duration of project:	3 years
		Current year of project:	Year 2
Lead Delivery Team:	Community Assets and Design		Strategic Alignment: 2.1(a)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Finalise Alanvale Neighbourhood Plan and seek endorsement from Councillors.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Several consultants have been engaged to prepare technical inputs to assist with guiding the direction of the Alanvale Neighbourhood Plan. After a competitive tender process MESH Planning have been formally engaged to consolidate the findings	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

of the technical inputs and prepare the overall Alanvale Neighbourhood Plan. Anticipated delivery of a draft Neighbourhood Plan for community consultation is December 2025.			
Output 2: Prepare Planning Scheme Amendment to implement Neighbourhood Plan into Launceston Local Provisions Schedule.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
No progress has been made on this output as a finalised Alanvale Neighbourhood Plan is required before further work can commence. A Planning Scheme Amendment will be prepared in the 2026/27 financial year, following finalisation of the Neighbourhood Plan in 2025/26 financial year.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: S7	Action Item: Housing Plan Implementation Projects.		
Is this Action a multi-year project?	Yes	Duration of project:	15 years
		Current year of project:	Year 1
Lead Delivery Team:	Community Assets and Design	Strategic Alignment:	2.1(a)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			

Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Finalise and implement Alanvale Neighbourhood Plan and commence planning scheme amendment.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Formal commencement of the project has begun with the engagement of several consultants to prepare technical inputs, with consultant MESH Planning to consolidate and deliver the overall Alanvale Neighbourhood Plan. Anticipated delivery of the draft Neighbourhood Plan by end of December 2025. Community consultation to follow in early 2026.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Prepare a Launceston Retail Strategy for Launceston's CBD and activity centres.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Output not progressing this Plan period. Reason: Funding to commence the project for this output was not granted for the 2025/26 financial year and has been deferred. Project funding will be sought for	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

this project to commence in the 2026/27 financial year.			
Output 3: Finalise and implement St Leonards and Waverley Neighbourhood Plan and associated Infrastructure Funding Framework.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The St Leonards and Waverley Neighbourhood Plan and Infrastructure Funding Framework is in the final phase of completion with some minor changes to be made to the consultation draft. Adoption of the Neighbourhood Plan will be sought by Council in October 2025. Following adoption, a planning scheme amendment will be prepared to implement the recommendations of the Neighbourhood Plan.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 4: Commence preparation of South Prospect Neighbourhood Plan and associated Infrastructure Funding Framework.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Investigations to reconcile key issues at a State and Federal level are progressing. The commencement of the South Prospect Neighbourhood Plan project cannot commence until key issues are reconciled. Working group meetings with Council and State Government	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

<p>have been organised throughout 2025.</p> <p>The Strategic Land Use Planning Team was created in quarter 4 of the 2024/25 financial year. Once the team is appropriately resourced, additional strategic land use capacity will be allocated.</p>			
<p>Output 5: Prepare 'key sites' review of the Launceston CBD and activity centres.</p>			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
<p>Initial identification of key sites has begun internally and will be used to investigate opportunities for residential and mixed-use developments.</p> <p>Property owner consultation and feasibility analysis will form part of this project and will be undertaken over the remaining quarters of this financial year. This work will provide some background input into future neighbourhood and corridor plans.</p>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
<p>Output 6: Establish half-yearly Housing Forums with developers, key landowners and community housing providers.</p>			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
<p>The first Housing Forum is proposed to be undertaken in November 2025, and will include a</p>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

<p>presentation to developers, key landowners and community housing providers with opportunities for a robust Q&A session. The next forum will take place in the first half of 2026.</p>			
<p>Output 7: Establish quarterly internal Council Housing Delivery Committee to discuss and address delivery of new dwellings in Launceston.</p>			
<p>Quarter 1 Progress Comment:</p>	<p>Quarter 2 Progress Comment:</p>	<p>Quarter 3 Progress Comment:</p>	<p>Quarter 4 Progress Comment:</p>
<p>The first quarterly Council Housing Delivery Committee meeting took place on the 29 September 2025, with key internal stakeholders in attendance seeking opportunities and constraints for housing delivery in Launceston. This first meeting considered Council owned sites in and around the Launceston CBD within the context of providing social/affordable housing opportunities. The next meeting will be undertaken in December 2025.</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>

Action ID: S8	Action Item: Implement Council commitments from the My Place My Future Plan.		
Is this Action a multi-year project?	Yes	Duration of project:	17 years
		Current year of project:	Year 7
Lead Delivery Team:	Connections and Liveability		Strategic Alignment: 1.2(b), 3.2(b), and 3.2(c)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Work with community action groups to facilitate at least 4-5 community-led events with a total participation of 1000 people.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The Northern Suburbs Community Action Groups met in July, August and September. Progressing with events to be held in quarter 2. Officers participated in the Torrens Park Mayfield community planting day on 20 August (12 community members + 20 school children from East Tamar Primary School). Officers also helped facilitate Hargrave Crescent Reserve community celebration BBQ on 25 September (approximately 40 people in attendance including	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

TasTafe students, community members and East Tamar Primary students).			
Output 2: Facilitate: <ol style="list-style-type: none"> at least 3 small business workshops or events in the Northern Suburbs. the Digital Inclusion Working Group and aim to have 3 collaborative projects. activities supporting National Road Safety Week 2025, with schools in the Northern Suburbs. 			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
<ol style="list-style-type: none"> Collaborating with Business Tasmania to hold 2 small business workshops in quarter 2. Digital Inclusion Working Group progressing with bi-monthly meetings. Road Safety Working Group progressing with bi-monthly meetings. Hosted the Commissioner for Children & Young People with 4 primary schools in the Northern Suburbs in September. 	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Secure grant funding to facilitate "Community Champions" capacity-building program in partnership with City Mission. Aim for 30 participants year one.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The Community Champions program of capacity-building	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

<p>workshops began this quarter and included two elements:</p> <p>The Healthy & Connected Communities program (Aug/Sept) guided participants through identifying local needs, building partnerships, securing and sustaining funding, applying evidence, and sharing successes to foster stronger, healthier communities. Twelve participants successfully completed the six-week program.</p> <p>The Amplify Your Impact workshop, held on 23 September, equipped 25 participants with the tools, confidence, and language to craft compelling community stories that capture attention, change perspectives, and inspire action.</p>			
<p>Output 4: Implement and monitor food security projects in collaboration with the FaRM community group.</p>			
<p>Quarter 1 Progress Comment:</p>	<p>Quarter 2 Progress Comment:</p>	<p>Quarter 3 Progress Comment:</p>	<p>Quarter 4 Progress Comment:</p>
<p>Working closely with the FaRM (food and resilience movement) project as they progress to have water connected on site. Fence is currently being completed. Planting to start early September.</p> <p>Also working with the social supermarket project in Launceston.</p>	<p><i>Not yet complete – future quarter</i></p>	<p><i>Not yet complete – future quarter</i></p>	<p><i>Not yet complete – future quarter</i></p>

Action ID: S9	Action Item: Implement actions from the Launceston City Heart Place Plan in accordance with the 5-year Implementation Plan.		
Is this Action a multi-year project?	Yes	Duration of project:	5 years
		Current year of project:	Year 1
Lead Delivery Team:	Connections and Liveability, Chief Executive Office, Strategy and Innovation, and Community Assets and Design.	Strategic Alignment:	3.1(a), 3.1(b), 3.1(c), 3.2(a), 3.2(b), 3.2(c), 3.3(a), 3.3(b), and 3.3(c)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Delayed or On Hold	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
<p>Output 1: Key Activities from the City Heart Place Plan for this year include:</p> <ol style="list-style-type: none"> 1. Two-way streets: Re-route A3; initiate Two-way Streets Strategy; Planning for trial lane narrowing on Paterson (St John to George) and George (Paterson to Brisbane), Planning for Brisbane Street bus stop temporary improvements. 2. Charles Street South of York: Planning for streetscape improvements towards Launceston General Hospital. 3. Princess Theatre public realm: Commence construction of external improvements; planning stage for streetscape improvements west to the Avenue. 4. Retail Mix Study: Commence planning for study. 5. Business Improvement Districts: Planning phase. 6. Intuitive wayfinding (includes amenity lighting): Planning, concept and detailed design phases. 7. On-street events space (Cameron Street): Feasibility study, infrastructure needs analysis 8. Greening (street trees): Wellington Street tree pits engagement, design and construction phases; Cameron Street Stage 2 planning phase. 9. City of Gastronomy: Explore opportunities to partner, advocate or lead initiatives which support Launceston's identity as a City of Gastronomy. 10. Elizabeth Street food trucks trial: Engagement and investigation phase. 11. Parking: Engage with key stakeholders to finalise an approach to parking management within the City Heart to align with the strategic objectives. 			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:

Project planning on 5 out of the 11 sub-projects has been delayed due to staff vacancies.	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>
<p>1. Two-way streets: Re-route A3; initiate Two-way Streets Strategy; Planning for trial lane narrowing on Paterson (St John to George) and George (Paterson to Brisbane), Planning for Brisbane Street bus stop temporary improvements.</p> <p>On track: Planning for the Two-way Streets project has commenced, with consultant GHD updating traffic modelling, while Pitt & Sherry have been engaged to undertake an options assessment for the bus interchange, which will guide the street design. Additional tasks to support the bus interchange planning are being scoped currently. Design work is planned for the Paterson and George Street trial narrowing and Brisbane Street bus stop upgrades, with this project likely to be completed in quarter 4.</p>	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>
2. Charles Street South of York: Planning for streetscape	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>

<p>improvements towards Launceston General Hospital.</p> <p>Deferred: S9-2 Charles Street South of York - The Planning Stage will be deferred to a future year to allow another more urgent City Heart project relating to redevelopment of the city centre bus interchange to be brought forward to this financial year.</p>			
<p>3. Princess Theatre public realm: Commence construction of external improvements; planning stage for streetscape improvements west to the Avenue.</p> <p>On track: Planning for the public realm works has begun with a design brief provided to the lead designer.</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>
<p>4. Retail Mix Study: Commence planning for study.</p> <p>Delayed: On hold pending recruitment of Economic Development Officer.</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>
<p>5. Business Improvement Districts: Planning phase.</p> <p>Delayed:</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>

On hold pending recruitment of Economic Development Officer.			
<p>6. Intuitive wayfinding (includes amenity lighting): Planning, concept and detailed design phases.</p> <p>Delayed: Delayed due to resource constraints as a result of the vacant urban designer role.</p>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
<p>7. On-street events space (Cameron Street): Feasibility study, infrastructure needs analysis.</p> <p>On schedule: Draft Events Framework is out for final consultation before Council endorsement.</p> <p>Consultation has commenced and a consultant has been engaged to progress the feasibility and infrastructure needs analysis.</p>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
<p>8. Greening (street trees): Wellington Street tree pits engagement, design and construction phases; Cameron Street Stage 2 planning phase.</p> <p>On schedule: A project plan has been completed to scope the Wellington Street Tree</p>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

<p>Pits, and initial research commenced. Project plan complete for Cameron Street planning phase, with internal stakeholder engagement in progress.</p>			
<p>9. City of Gastronomy: Explore opportunities to partner, advocate or lead initiatives which support Launceston's identity as a City of Gastronomy.</p> <p>On schedule: Recruitment for a gastronomy officer to help elevate the gastronomy designation in Launceston to partner, advocate and lead initiatives to support our designation is in progress.</p> <p>Liaison with various community partners has commenced including FaRM, NTG, Social Supermarket, and OzHarvest. Gastronomy is included as a key pillar in the new Events Framework.</p>	<p><i>Not yet complete – future quarter</i></p>	<p><i>Not yet complete – future quarter</i></p>	<p><i>Not yet complete – future quarter</i></p>
<p>10. Elizabeth Street food trucks trial: Engagement and investigation phase.</p> <p>Delayed: Delayed due to resource constraints as a result of the vacant</p>	<p><i>Not yet complete – future quarter</i></p>	<p><i>Not yet complete – future quarter</i></p>	<p><i>Not yet complete – future quarter</i></p>

urban designer role. Project is currently being scoped.			
11. Parking: Engage with key stakeholders to finalise an approach to parking management within the City Heart to align with the strategic objectives. On schedule. <ul style="list-style-type: none"> Stakeholder engagement complete. Next steps identified. Finalise approach to parking management in summary report. 	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>

Action ID: S10	Action Item: Progress the Princess Theatre and Earl Arts Centre upgrade.		
Is this Action a multi-year project?	Yes	Duration of project:	2 years
		Current year of project:	Year 1
Lead Delivery Team:	Community Assets and Design		Strategic Alignment:
	3.3(a)		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>

Progress Comments by Action Item Outputs:			
Output 1: Building construction timeframe confirmed for both sites.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The documentation to enable the Main Works Proposal was completed on 10 September 2025. We are expecting the Main Works Proposal to be considered by Council at the 13 November 2025 meeting, this will clearly identify construction timeframes.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Construction commenced across the sites.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Construction has not commenced. Construction is scheduled to start January 2026. This start date is contingent on the award of the construction contract at the 13 November 2025 Council meeting.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: S11	Action Item: South Prospect Neighbourhood Plan Development and Infrastructure Funding Framework.		
Is this Action a multi-year project?	Yes	Duration of project:	4+ years
		Current year of project:	Year 1
Lead Delivery Team:	Community Assets and Design	Strategic Alignment:	2.1(a)

Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Procure and engage lead consultant and sub-consultant team.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Investigations to reconcile key issues at a State and Federal level are progressing. The commencement of the South Prospect Neighbourhood Plan project cannot commence until key issues are reconciled. Working group meetings with Council and State Government have been organised throughout 2025. The procurement process for a lead consultant and sub-consultant team has not commenced.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Prepare South Prospect Neighbourhood Plan and Infrastructure Funding Framework.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:

<p>The Strategic Land Use Planning Team was created in quarter 4 2025.</p> <p>Once the team is appropriately resourced, additional strategic land use capacity will be allocated to ensure Housing Plan Implementation Projects and neighbourhood planning can be delivered.</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>
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Action ID: S12		Action Item: Redevelopment of 118-124 Brisbane Street.					
Is this Action a multi-year project?		Yes	Duration of project: 5 years		Current year of project: Year 2		
Lead Delivery Team:		Chief Executive Office			Strategic Alignment: 3.3(a)		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026							
Quarter 1 (July - September)		Quarter 2 (October - December)		Quarter 3 (January - March)		Quarter 4 (April - June)	
On Schedule		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>	
Progress Comments by Action Item Outputs:							
Output 1: Finalise stage 3 - pre-design.							
Quarter 1 Progress Comment:		Quarter 2 Progress Comment:		Quarter 3 Progress Comment:		Quarter 4 Progress Comment:	

Developers have presented their proposals; these were then shortlisted and from that S Group and Tas City Build Consortium have been selected as the preferred developer.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Complete stage 4 – design development and approvals.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The Term Sheet has been negotiated with the preferred developer. This is now waiting to be signed so that work can progress.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Initiate stage 5 – project construction and contract management.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
This stage has not yet commenced and is not expected to commence until 2026.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: S13	Action Item: Explore opportunities for Russells Plains relative to Council's future needs for the site.		
Is this Action a multi-year project?	Yes	Duration of project:	2 years
		Current year of project:	Year 1
Lead Delivery Team:	Connections and Liveability	Strategic Alignment:	2.3(a)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			

Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Ascertain if land is required for future City of Launceston landfilling operations.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Received external report that has indicated that the site is problematic for landfilling. Have held workshop with Councillors. Will proceed to general council meeting to approve strategic land use investigation for the site.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Assess what the land is suitable for under current planning scheme criteria.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Future work in collaboration with Strategy and Innovation Team.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Establish current market value of the land.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Completed - received independent land evaluation \$4.5M.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 4: Create buffer areas for current landfill.			

Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Future work in collaboration with Strategy and Innovation Team.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 5: Protect natural values and wildlife habitats.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Future work in collaboration with Strategy and Innovation Team.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: S14	Action Item: Brisbane Street Mall Activation.		
Is this Action a multi-year project?	No	Duration of project:	1 year
		Current year of project:	Year 1
Lead Delivery Team:	Connections and Liveability		Strategic Alignment: 3.3(b)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Calendar of events scheduled.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:

<p>Brisbane Street Mall is one of several planned locations for the City of Launceston's inaugural street art festival. An additional music series is being scoped to expand the current Music in the Park series into 'music in the malls'.</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>
<p>Output 2: Equipment roster and storage space assigned for Activation events.</p>			
<p>Quarter 1 Progress Comment:</p>	<p>Quarter 2 Progress Comment:</p>	<p>Quarter 3 Progress Comment:</p>	<p>Quarter 4 Progress Comment:</p>
<p>Delayed due to staff vacancies. Work on this output will commence again in quarter 2.</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>
<p>Output 3: Expressions of interest process for winter festival or similar.</p>			
<p>Quarter 1 Progress Comment:</p>	<p>Quarter 2 Progress Comment:</p>	<p>Quarter 3 Progress Comment:</p>	<p>Quarter 4 Progress Comment:</p>
<p>A Draft Events Framework is out for final consultation before Council endorsement. Work is underway to develop a two-step expression of interest process to identify a new winter festival, inviting creative proposals that activate the city at night, celebrate Launceston's brand, and drive winter visitation and economic uplift. Shortlisted proponents will then be asked to provide detailed costed proposals.</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>

Output 4: Art box or display case installed.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Research has been undertaken with other organisations and municipalities to inform best practice for an outdoor gallery space. A request for quote has been developed and is currently advertised for contractors to design and construct 2 art boxes. Due to infrastructure constraints within Brisbane Street Mall, we expect a pilot series of exhibitions to be installed in quarter 4 within Civic Square.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: S15	Action Item: Building Heights and Massing Project - Planning Scheme Amendment.		
Is this Action a multi-year project?	Yes	Duration of project:	3 years
		Current year of project:	Year 2
Lead Delivery Team:	Community Assets and Design		Strategic Alignment:
			2.3(a)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Progress Comments by Action Item Outputs:			
Output 1: Prepare draft Planning Scheme Amendment to introduce new Central Area Specific Plan into the Launceston Local Provisions Schedule.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Draft Specific Area Plan has been prepared. The Strategic Land Use Planning Team was created in quarter 4 of 2025. Once the team is appropriately resourced, this project will progress to informal community and stakeholder engagement prior to initiation of the planning scheme amendment.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: S16	Action Item: Participate in the 2025 Night-Time Economy Research.		
Is this Action a multi-year project?	No	Duration of project:	1 year
		Current year of project:	Year 1
Lead Delivery Team:	Strategy and Innovation		Strategic Alignment: 3.3(a)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			

Output 1: Completion of the 2025 Night-Time Economy Research.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The 2025 Night-Time Economy Research is complete.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Presentation of findings to council and stakeholders.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Analysis of the findings and presentations to Council and stakeholders is on hold due to resource constraints as a result of the vacant economic development role. Recruitment will commence in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Integration of insights into Launceston's operational plans to enhance the city's night-time vibrancy and economic growth.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On hold due to economic development resource constraints. Consideration will be given to insights during the development of the Four Year Delivery Plan.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: S17		Action Item: Partner with key stakeholders to deliver programs that build workforce capacity in Launceston's emerging industries.			
Is this Action a multi-year project?		No	Duration of project:	1 year	Current year of project: Year 1
Lead Delivery Team:		Strategy and Innovation		Strategic Alignment:	1.2(c)
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026					
Quarter 1 (July - September)		Quarter 2 (October - December)		Quarter 3 (January - March)	
Behind Schedule		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>	
Progress Comments by Action Item Outputs:					
Output 1: Develop training program resources and schedule.					
Quarter 1 Progress Comment:		Quarter 2 Progress Comment:		Quarter 3 Progress Comment:	
On hold due to resource constraints as a result of the vacant economic development role. Recruitment will commence in quarter 2.		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>	
Output 2: Delivery of 2 industry-specific training programs with several participants.					
Quarter 1 Progress Comment:		Quarter 2 Progress Comment:		Quarter 3 Progress Comment:	
On hold due to resource constraints as a result of the vacant economic development role. Recruitment will commence in quarter 2.		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>	
Output 3: Hosting of a careers forum engaging participants and industry representatives.					

Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On hold due to resource constraints as a result of the vacant economic development role. Recruitment will commence in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 4: Published report on workforce needs and skills gaps in emerging industries by Quarter 4 2025.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On hold due to resource constraints as a result of the vacant economic development role. Recruitment will commence in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Key Service Annual Plan Actions

The projects within this category of work are projects that deliver key services to our community that focus on operational activities such as maintenance, community events and services, and the internal processes required to carry out these activities.



Figure 2: shows the City of Launceston organisational vision and purpose.

Action ID: K1	Action Item: Develop a new Integrated Planning and Reporting Framework.		
Is this Action a multi-year project?	Yes	Duration of project:	2 years
		Current year of project:	Year 1
Lead Delivery Team:	Strategy and Innovation		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Undertake a review and analysis of existing Integrated Corporate Planning Framework to align with the new Strategic Plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Initial scoping has commenced to develop a project plan and allocate resources to undertake this task Recruitment for a Team Leader Performance & Planning and a second Corporate Planning Officer will commence in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Establish organisational needs and available solutions.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Initial scoping has commenced to develop a project plan and allocate resources to undertake this task.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

<p>Action K1 aligns with reform priority 2 in the Tasmanian Government Local Government Priority Reform Program 2024-2026. The Action will progress as per Councils needs and adjusted (if needed) when the Tasmanian Government guidelines are released.</p>			
<p>Output 3: New Integrated Planning and Reporting Framework endorsed by leadership teams.</p>			
<p>Quarter 1 Progress Comment:</p>	<p>Quarter 2 Progress Comment:</p>	<p>Quarter 3 Progress Comment:</p>	<p>Quarter 4 Progress Comment:</p>
<p>No progress on this output this quarter as this task is scheduled to occur in quarter 3 or 4.</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>
<p>Output 4: Initial setup and integration of software, processes and training.</p>			
<p>Quarter 1 Progress Comment:</p>	<p>Quarter 2 Progress Comment:</p>	<p>Quarter 3 Progress Comment:</p>	<p>Quarter 4 Progress Comment:</p>
<p>Interim solutions are being investigated as part of the initial scoping that has commenced this quarter. Software solutions, processes and training will be influenced by the progression of the corporate applications transformation program (Project Ignite). Integration with this project, along with other allied projects, will be</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>

considered during the scoping and planning phase.			
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Action ID: K2	Action Item: Deliver the Service Management Project.		
Is this Action a multi-year project?	No	Duration of project:	1 year
		Current year of project:	Year 1
Lead Delivery Team:	Strategy and Innovation		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Establish Project Reference Group.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The project reference group has been established with a representative from each Network.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Develop a new Service Management Framework.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
A draft service management framework has been prepared and	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

will be refined alongside the development of the service catalogue to enable the supply of essential data that the framework will rely on.			
Output 3: Establish the service catalogue structure for data collection.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The structure and template for collecting data to develop the service profiles and ultimately the service catalogue has been developed. The data collection is scheduled to occur in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 4: Define services using a consistent format.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Internal workshops are scheduled with 'Service Managers' for quarter 2 to capture data that will enable services to be defined.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 5: Complete at least 60% of service profiles for the defined services, including service levels.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
No progress on this output as work is scheduled to occur in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 6: Understand the costs associated with each of the defined services.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:

No progress on this output as work is scheduled to occur in quarters 2 and 3.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
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Action ID: K3	Action Item: Improve asset management governance, practices and processes.		
Is this Action a multi-year project?	No	Duration of project:	1 year
Current year of project:	Year 1		
Lead Delivery Team:	Community Assets and Design		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Create Asset Management Framework (AMF) and establish governance structures in line with ISO 55000.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Asset Management Steering Committee reestablished. Asset Management Governance Framework Updated and approved. Requirements for additional documentation being scoped.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Output 2: Define roles and responsibilities for all aspects of the asset lifecycle (renewal, upgrade, operations, maintenance, and disposal) and information management.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
No progress against this output for this quarter as the tasks for this output are scheduled to commence in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Consider resourcing and update position descriptions accordingly.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
No progress against this output for this quarter as the tasks for this output are scheduled to commence in quarter 3.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 4: Create revised Asset Management Plan template.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Information gathering has commenced. The majority of the tasks are scheduled to commence in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 5: Develop Asset Data and Information Standards and create an Asset Information Improvement Plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Information gathering has commenced. The majority of the tasks are scheduled to commence in quarters 2 and 3.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 6: Implement training for relevant personnel.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:

Discussions commenced with potential training partners. Training to be scheduled for quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
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Action ID: K4	Action Item: Core Applications Transformation Program (Project Ignite phase).		
Is this Action a multi-year project?	Yes	Duration of project:	6 years
		Current year of project:	Year 3
Lead Delivery Team:	Delivery and Performance		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Undertake procurement process.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Project Ignite began the procurement process in July 2025, issuing a non-public tender to pre-selected vendors with a demonstrated Local Government ERP (Enterprise Resource Planning) solution. Conforming responses were received by all invited	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Tenderers. The evaluation of written submissions was completed by the Tender Panel in August.			
Output 2: Receive and assess demonstrations from vendors.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
In September, Tenderers presented solutions over 3 days. Feedback from key stakeholders was gathered to guide the Tender Panel's final evaluation before reference checks and due diligence begins next quarter.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Begin implementation with successful vendor.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Not started. Dependency – outcome of procurement process.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: K5	Action Item: Finalise new City of Launceston Enterprise Agreement.		
Is this Action a multi-year project?	No	Duration of project:	1 year
		Current year of project:	Year 1
Lead Delivery Team:	Chief Executive Office, and Delivery and Performance		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			

Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Finalise preparation ready to commence negotiations by 30 July 2025 including: <ol style="list-style-type: none"> 1. Employee engagement and consultation through meetings with teams and online survey. 2. Engagement with Executive Leadership Team, Senior Leadership Team and the JCC (Joint Consultative Committee) regarding new Classification Structure. 3. Draft combined Agreement prepared. 4. Draft "What's New, What's Changed" document prepared. 5. Agenda and meeting minutes templates prepared. 6. Meetings scheduled. 			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Complete - All listed activities for this output have been completed.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Bargaining commencement by 30 August 2025.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Complete - This output has been completed.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Development of Agreement by 28 February 2026.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On Schedule - Bargaining meetings are progressing as planned and on schedule.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Output 4: Employees to vote on the Agreement by 28 April 2026.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On Schedule – process is progressing as planned and on schedule.	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>
Output 5: Fair Work approval of the Agreement by 20 May 2026.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On Schedule – process is progressing as planned and on schedule.	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>
Output 6: Implement the Agreement including new processes, policies, procedures, classification structure.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
No progress on this output this quarter. This will occur once the above outputs are complete.	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>	<i>Not yet complete – future quarter</i>

Action ID: K6	Action Item: Enhance flood intelligence capabilities and communications.		
Is this Action a multi-year project?	Yes	Duration of project:	2 Years
		Current year of project:	Year 2
Lead Delivery Team:	Community Assets and Design		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			

Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Commission a new intelligence system for flood emergency management use.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Peer review assessment of the North Esk catchment has been completed. Installation of CCTV stationary cameras (1) and pan-tilt-zoom cameras (6) have been installed. The Corra Linn rating curve review is currently underway with the consultant appointed.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Scope the design and features of an external dashboard, considering community needs and the City of Launceston's role in emergencies.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The scoping phase is nearing completion, with a preferred forecasting system soon to be appointed. The application will have an external facing element supporting community resilience.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Launch the external dashboard, ensuring it provides accessible and accurate flood-related information.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The scoping phase is nearing completion, with a preferred	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

forecasting system soon to be appointed. The application will have an external facing element supporting community resilience.			
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Action ID: K7	Action Item: Participate in the Northern Tasmanian Regional Land Use Strategy Review.		
Is this Action a multi-year project?	Yes	Duration of project:	3 years
		Current year of project:	Year 2
Lead Delivery Team:	Community Assets and Design		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	Not yet complete - future quarter	Not yet complete - future quarter	Not yet complete - future quarter
Progress Comments by Action Item Outputs:			
Output 1: Active participation on the regional planning group to position Launceston to be a successful regional city.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Regional Strategic Directions approved by Steering Committee. Community engagement on State of Play Report and Regional Strategic Directions is scheduled for quarter 2.	Not yet complete - future quarter	Not yet complete - future quarter	Not yet complete - future quarter

<p>The City of Launceston is now the Chair of the Regional Planners Group (RPG). The role is to support collaborative decision-making, reporting to the Northern Tasmanian Regional Land Use Strategy (NTRLUS) Steering Committee on behalf of the RPG and work closely with Northern Tasmania Development Corporation (NTDC) to ensure effective governance of the NTRLUS Project.</p>			
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Action ID: K8	Action Item: Embed the Child and Youth Safe Organisations Framework as required by the <i>Child and Youth Safe Organisations Act 2023</i> .		
Is this Action a multi-year project?	Yes	Duration of project: 5 years	Current year of project: Year 2
Lead Delivery Team:	Connections and Liveability		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	Not yet complete - future quarter	Not yet complete - future quarter	Not yet complete - future quarter
Progress Comments by Action Item Outputs:			
Output 1: Adoption of Child Safe Policy for the City of Launceston Council.			

Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The Policy has been to Council workshop for discussion and feedback. The Policy will go to Council meeting in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Undertake advocacy and information program to support sporting and cultural organisations to become child and youth safe.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Officers have completed a survey of organisations involved with children and young people to understand gaps and information needs around the child and youth safe organisations framework. The findings will inform future information sharing with these organisations.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Establish reference group and design process for a Victim Survivor Memorial.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Not yet commenced. Scheduled to commence following adoption of the Child and Youth Safe Policy.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: K9		Action Item: Review the Economic Development Strategy 2022-2026.					
Is this Action a multi-year project?		No	Duration of project:		1 year	Current year of project: Year 1	
Lead Delivery Team:		Strategy and Innovation					
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026							
Quarter 1 (July - September)		Quarter 2 (October - December)		Quarter 3 (January - March)		Quarter 4 (April - June)	
Behind Schedule		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>	
Progress Comments by Action Item Outputs:							
Output 1: Complete review of existing Economic Development Strategy 2022-2026.							
Quarter 1 Progress Comment:		Quarter 2 Progress Comment:		Quarter 3 Progress Comment:		Quarter 4 Progress Comment:	
On hold due to resource constraints as a result of the vacant economic development role. Recruitment will commence in quarter 2.		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>	
Output 2: Conduct stakeholder workshops and community survey, with findings document.							
Quarter 1 Progress Comment:		Quarter 2 Progress Comment:		Quarter 3 Progress Comment:		Quarter 4 Progress Comment:	
On hold due to resource constraints as a result of the vacant economic development role. Recruitment will commence in quarter 2.		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>		<i>Not yet complete - future quarter</i>	

Output 3: Develop an Economic Development Plan aligned with Launceston's Strategic Plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On hold due to resource constraints as a result of the vacant economic development role. Recruitment will commence in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 4: Identify and engage with regional and state-level partners to support economic development initiatives, formalizing collaborative efforts.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On hold due to resource constraints as a result of the vacant economic development role. Recruitment will commence in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 5: Establish measurable key performance indicators to track the success of the plan and report initial performance.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On hold due to resource constraints as a result of the vacant economic development role. Recruitment will commence in quarter 2.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: K10	Action Item: Commence development of the Flood Mitigation Plan.		
Is this Action a multi-year project?	Yes	Duration of project:	3 years
		Current year of project:	Year 1
Lead Delivery Team:	Community Assets and Design		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Develop a detailed project plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Recruitment is currently being finalised. Once this is completed the project will formally commence.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Design and finalise a community engagement scope and program.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Recruitment is currently being finalised. Once this is completed the project will formally commence.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Commence baseline studies including confirmation of climate impacts, and determine risk tolerance, providing a solid foundation for informed decision-making future planning.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:

Recruitment is currently being finalised. Once this is completed the project will formally commence.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
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Action ID: K11	Action Item: Develop the Waste and Resource Recovery Plan.		
Is this Action a multi-year project?	Yes	Duration of project:	2 years
		Current year of project:	Year 1
Lead Delivery Team:	Connections and Liveability		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Develop draft Waste and Resource Recovery Plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Draft Plan in progress. The themes have been agreed at team level. These are: 1. Education 2. Expand FOGO 3. Compulsory FOGO	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

4. Kerbside waste bin frequency			
5. Diversion facility.			
Output 2: Community engagement carried out on draft plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
To be done when draft plan is completed.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Finalise plan for endorsement.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Future work before July 2026.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: K12	Action Item: Northern Tasmania Cricket Association (NTCA) Sports Complex redevelopment.		
Is this Action a multi-year project?	Yes	Duration of project:	5-20 years
		Current year of project:	Year 1
Lead Delivery Team:	Community Assets and Design		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			

Output 1: Stage 2A: Production of a project management plan including stakeholder identification, governance framework, communications plan and risk management plan by 15 February 2025.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Output completed.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Stage 2B: Architectural design, professional services assessments and construction staging, programme and forecast costings; DA lodgement by 30 September 2025.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Report scheduled to go to Council seeking approval to submit Development Application on 2 October 2025.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Stage 2C: Funding advocacy and attraction by 30 September 2025.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Funding attempts via recent state and federal elections were unsuccessful. With Development Application materials and business case documentation set for completion in late 2025, funding advocacy efforts via grants will begin.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 4: Stage 3: Detailed design development between March 2025 - December 2026.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Detailed design has commenced for elements of the redevelopment project namely, lights, irrigation and drainage	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

upgrades. The architectural tender awarded March 2025 includes provision for detailed design and built structures.			
Output 5: Stage 4: Project construction and contract management between April 2026 - June 2028.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Construction has not commenced. Scheduled to commence in quarter 4.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: K13	Action Item: Implement the Northern Regional Gateway Project.		
Is this Action a multi-year project?	Yes	Duration of project:	3 years
		Current year of project:	Year 2
Lead Delivery Team:	Connections and Liveability		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Commissioning process completed.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:

<p>40 artists responded to a nationwide Expression of Interest process. An assessment panel - made up of council officers, an independent curator and a representative from council's Cultural Advisory Committee - shortlisted the submissions. The 3 shortlisted artists then completed paid concept development. The same panel provided a recommendation to Councillors for the final 2 concepts to go to a public vote. Councillors supported the 2 chosen concepts at workshop in August. A public vote was launched on the Tomorrow Together webpage on 15 September 2025 and will close in October 2025.</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>
<p>Output 2: Council and Department of State Growth approval of design.</p>			
<p>Quarter 1 Progress Comment:</p>	<p>Quarter 2 Progress Comment:</p>	<p>Quarter 3 Progress Comment:</p>	<p>Quarter 4 Progress Comment:</p>
<p>The 2 preferred concept designs are approved by the Department of State Growth and supported by council. Final endorsement from council will take place after the final choice has been made via the public vote.</p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>	<p><i>Not yet complete - future quarter</i></p>
<p>Output 3: Delivery of approved design.</p>			
<p>Quarter 1 Progress Comment:</p>	<p>Quarter 2 Progress Comment:</p>	<p>Quarter 3 Progress Comment:</p>	<p>Quarter 4 Progress Comment:</p>

Artwork concept design is complete, with the technical design process taking place after the final artwork has been endorsed by council.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 4: Practical completion and Department of State Growth Instalment 5 payment.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On schedule for construction and installation as per project plan. Installation expected late August 2026.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID K14	Action Item Develop an Equity and Inclusion Plan.		
Is this Action a multi-year project?	Yes	Duration of project:	1.5 years
		Current year of project:	Year 1
Lead Delivery Team:	Connections and Liveability		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Complete a desktop review, audit of current national best practice, stakeholder interviews and data analysis.			

Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Desktop audit of state and local government initiatives completed. Purposive sampling used to ascertain national best practice approach to like outputs. Information is in raw data form and used to inform the project plan development.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Development of Equity and Inclusion Plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Equity and Inclusion draft project plan has been developed.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID	Action Item		
K15	Identify a partner with a sustainable business model for electric vehicle charges.		
Is this Action a multi-year project?	No	Duration of project:	1 year
		Current year of project:	Year 1
Lead Delivery Team:	Strategy and Innovation		
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Progress Comments by Action Item Outputs:			
Output 1: Review submissions and select operator by end of quarter 1 (September 2025).			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Delays occurred due to valuer availability. With valuations complete in this quarter, the Expressions of Interest were made available via Tender Link at the end of September and will be open for a 4-week period. Submissions will be reviewed during November.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Agreements signed with the selected private operator by end of quarter 2 (December 2025).			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Works scheduled to occur in quarter 2 following outcomes of Expression of Interest.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Complete the transfer of ownership and management of the existing electric vehicle chargers to a private operator by end of quarter 3 (March 2026).			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
Works are scheduled to occur in quarter 3 following outcomes of Expression of Interest and agreements signed.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: K16		Action Item: Review the Youth Engagement Framework 2025 - 2028 and the 2025 - 2026 Youth Plan.			
Is this Action a multi-year project?	No	Duration of project:	1 year	Current year of project:	Year 1
Lead Delivery Team:	Connections and Liveability				
Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026					
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)		
On Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>		
Progress Comments by Action Item Outputs:					
Output 1: Engagement with the youth community.					
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:		
This quarter has included the completion of: <ul style="list-style-type: none"> Data report from Capire Consulting Group to consolidate youth surveying. Final draft of the data has been provided from officers to leadership. Ongoing consultation is occurring regularly with the Youth Advisory Group. 	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>		

Output 2: Finalise the Youth Engagement Framework and the Youth Plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
<p>Officers have finalised drafts of both documents.</p> <p>An initial meeting was held with a designer to discuss the framework's design and layout.</p> <p>The framework is set for review by leadership and at a council workshop presentation in quarter 2. The Youth Plan will be endorsed by leadership in quarter 2.</p>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 3: Implement Annual Plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
<p>The progress of both documents has ensured that these Annual Plan items are on track to be completed within the initial timeframe.</p>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

Action ID: K17	Action Item: Flood recovery focused emergency management planning.		
Is this Action a multi-year project?	Yes	Duration of project:	2 years
		Current year of project:	Year 1
Lead Delivery Team:	Delivery and Performance		

Status: Overall status of this Action for the plan period 1 July 2025 - 30 June 2026			
Quarter 1 (July - September)	Quarter 2 (October - December)	Quarter 3 (January - March)	Quarter 4 (April - June)
Behind Schedule	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Progress Comments by Action Item Outputs:			
Output 1: Development of the Launceston Flood Recovery Planning project including the engagement plan.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The revised project plan is in its final stages of development. This will be distributed to the Flood Recovery Steering Committee for final endorsement over the coming weeks. The funding agreement between Resilience and Recovery Tasmania and the Council is being finalised. Once this is completed a Project Manager will be appointed to manage the project.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 2: Ongoing liaison with the Launceston Flood Recovery Steering Committee.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The Launceston Flood Steering Committee has been re-established; the committee met in	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>

August with new alignment and membership.			
Output 3: Establishment of the Launceston Flood Recovery Community Advisory Group.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
On hold until a Project Manager is appointed.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>
Output 4: Development of the Draft Launceston Flood Recovery Framework.			
Quarter 1 Progress Comment:	Quarter 2 Progress Comment:	Quarter 3 Progress Comment:	Quarter 4 Progress Comment:
The draft framework is due by September 2026.	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>	<i>Not yet complete - future quarter</i>